

# FINANCIAL TIMES

## Privatisation

A decade of European issues assessed

Special report, Page 28



## New Zealand

Charisma pays as PR approaches

Page 7



## Burundi

An economy run on beer

Page 6



## Weekend IT

Russia: Groaning under the lash of democracy

## Compromise plan may resolve wage dispute in Germany

Germany is close to resolving a dispute over public sector wages after a compromise proposal of a 1.3 per cent wage rise in 1997, preceded by a one-off payment of DM300 (\$194) in 1996 for each of the 3.2m public sector workers, was grudgingly accepted by trade unions. Page 20

**Stena Line of Sweden**, the world's biggest ferry operator, warned that lower-than-expected volumes on English Channel crossings would cut 1996 profits from 1995 levels. Less than two months ago, the company had forecast an improvement in profits from SEK201m (\$29.7m) in 1995. Page 21

**Lloyd's warns on final settlements** Lloyd's of London insurance market began the final stage of moves to secure its financial future when it warned that no further changes were possible to an \$3.1bn (\$4.7bn) out-of-court settlement offer to loss-making Names. Page 8

**Spanish inflation at 3.5%** Spanish consumer prices jumped by 0.3 per cent last month, pushing the year-on-year rate up to 3.5 per cent compared with 3.5 per cent in April. Page 2

**Pressure over Bosnian elections plan** Diplomats at a summit in Bosnia are struggling to work out a way to enable elections to go ahead by September in spite of numerous violations of the Dayton peace accords. Page 2

**Car sales in Europe up 5.5%** New car sales in western Europe continued to rise sharply last month, climbing 5.5 per cent to 1,167,500 units compared with May 1995. Page 2

**Fininvest**, the business empire controlled by former Italian premier Silvio Berlusconi, is seeking talks with anti-corruption magistrates in Milan after months of confrontation. Page 3

**Microsoft plans intranet move** Microsoft revealed plans to combine its top-selling personal computer software products with Internet technologies to enable businesses to build intranets, internal networks based on Internet standards. Page 24

**Baghdad blocks UN search** Iraq barred UN weapons inspectors from two more sites around Baghdad as they tried to search for weapons or related materials. Page 6

**Argentina probes IBM contracts** Argentine prosecutors are expected to begin a criminal investigation into data-processing contracts worth \$615m between IBM and Argentina's inland revenue service after allegations that two contracts signed in 1994 were overpriced. Page 4

**Stork**, the Dutch industrial services company, said it was likely to buy parts of aerospace group Fokker, which went into bankruptcy in March. Page 31

**Fewer asylum seekers in western Europe** Asylum applications to western Europe dropped by 11 per cent to 250,000 in 1995, the EU said. Western Europe, Australia, Canada and the US received a total of 468,000 applications.

**Son held over Abiola shooting** The Nigerian police have detained the eldest son of jailed opposition leader Moshood Abiola in their investigation of the murder of his wife, Kudrat Abiola, who was killed by unknown gunmen in Lagos last week.

**Swedes against joining EU** Sweden's support for EU membership has fallen. A poll found that 60 per cent of the 3,673 people questioned would vote against joining while only 36 per cent would vote in favour, with 13 per cent undecided.

**Three die in Japan air crash**



Rescue services fought a fire in the tail section of a Garuda Indonesia aircraft (above) which failed to take off from Japan's Fukushima airport. Three of the 276 people on board were killed. Page 7

**Bulgaria beats Romania Euro 96 blow** Bulgaria beat Romania 1-0 in their group game at Newcastle, north east England. Romania had already lost 1-0 to France and cannot now reach the quarter finals.

STOCK MARKET INDICES	
New York: Dow Jones Ind	5,699.86 (-8.49)
NASDAQ Composite	1,225.13 (-10.34)
Europe: Nikkei	12,126.20 (-11.09)
FTSE 100	2,887.47 (-1.41)
Hanse	3,761.7 (-7.3)
DAX	2,887.47 (-1.41)
Frankfurt	2,887.47 (-1.41)
Paris	2,887.47 (-1.41)
London	2,887.47 (-1.41)

US LUNCHTIME RATES	
3-month T-bill	5.25%
6-month T-bill	5.25%
1-year T-bill	5.25%
2-year T-bill	5.25%
3-year T-bill	5.25%
5-year T-bill	5.25%
10-year T-bill	5.25%
30-year T-bill	5.25%

OTHER RATES	
UK 3-month bank	5.25%
US 3-month bank	5.25%
France 3-month bank	5.25%
Germany 3-month bank	5.25%
Japan 3-month bank	5.25%

NORTH SEA OIL (Argus)	
Brent Dated	\$17.94 (18.23)
Crude Oil	\$17.94 (18.23)

CURRENCY EXCHANGE RATES	
US Dollar	1.5295
UK Pound	1.5295
French Franc	1.5295
German Mark	1.5295
Japanese Yen	1.5295
Swiss Franc	1.5295
Italian Lira	1.5295
Spanish Peseta	1.5295
Portuguese Escudo	1.5295
Belgian Franc	1.5295
Dutch Guilder	1.5295
Australian Dollar	1.5295
New Zealand Dollar	1.5295
South African Rand	1.5295
Indian Rupee	1.5295
Singapore Dollar	1.5295
Thai Baht	1.5295
Malaysian Ringgit	1.5295
Philippine Peso	1.5295
Indonesian Rupiah	1.5295
Chinese Yuan	1.5295
South Korean Won	1.5295
Chinese Hong Kong Dollar	1.5295
Chinese Taipei Dollar	1.5295
Chinese Mainland Dollar	1.5295
Chinese Macao Dollar	1.5295
Chinese澳门 Dollar	1.5295
Chinese香港 Dollar	1.5295
Chinese台湾 Dollar	1.5295
Chinese大陆 Dollar	1.5295
Chinese澳门 Dollar	1.5295
Chinese香港 Dollar	1.5295
Chinese台湾 Dollar	1.5295
Chinese大陆 Dollar	1.5295

## Investors and banks face losses of up to \$100m as securities frozen

# Chaos over stolen Russian bonds

By Nicholas Denton in London and Chrystie Freeland in Moscow

Russia's debt markets have been thrown into turmoil by the discovery that many of the government bonds in circulation are stolen and investors in them face potential losses of up to \$100m.

Western investment banks such as Salomon Brothers and CS First Boston, and many of their clients, face significant losses on the bonds because the Russian authorities have frozen them until their ownership can be established.

The deepening uncertainty over ownership - combined with an unsympathetic response to investors from the Russian government - threatens to undermine the credibility, not only of the bonds affected, but Russia's entire borrowing programme.

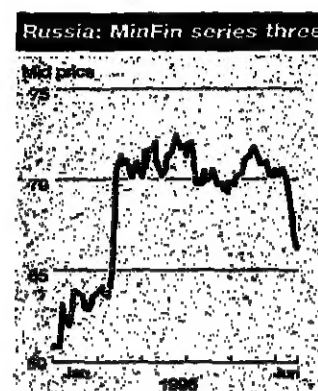
Up to 1 in 100 of the notes,

issued by the Ministry of Finance in 1993 and denominated in dollars, may be affected, investment bankers involved in the crisis estimate. Some of the bonds were stolen in Chechnya during the separatist war which raged in the Russian province last year.

Salomon Brothers, which has already sold over \$700m of the "MinFin" bonds internationally, has halted its selling campaign and has told clients it will cover any losses they suffer. Other investment banks have also warned customers.

Trading in the Russian government bond market threatens to seize up as western investment banks such as Deutsche Morgan Grenfell and Bank of America said yesterday they were no longer quoting prices in the bonds.

Western traders said the withdrawal of investment banks, which had provided much of the market liquidity, had helped



push the price of the bonds down 6 per cent within a week, to close yesterday at 66.

Mr Alex Knaster, head of CS First Boston's Russian operations, said: "The Russian authorities should be very concerned because this undermines

the very security of Russian government securities. It could cast a shadow, not only on the MinFin paper, but on other Russian government securities as well."

Mr Knaster, and other western investment bankers, said the problem could undermine the London Club negotiations on the rescheduling of Russia's \$38bn commercial debt and the country's planned debt Eurobond.

Uncertainty about the ownership of bonds compounds the concern of investors about Russia's political direction as it approaches presidential elections this Sunday in which President Boris Yeltsin's economic reform programme faces its biggest test.

Ministry of Finance bonds were issued to compensate Russian organisations for hard-currency deposits which were seized by the government, but western investors have subsequently invested in the market. Of about

\$80m of bonds issued, about \$20m are thought to be in western ownership.

In the case of theft known to western financiers, a Russian bank in June 1994 issued bonds to Grozny Chemical Factory, in the Chechen capital. These bonds were stolen in 1995, according to Ministry of Interior documents, but the thief continued to collect interest.

The concern of western investment bankers is that the Ministry of Interior has on at least four further occasions frozen new batches of bonds. An investment banker involved in the crisis said: "It's getting crazy, it started off with just a few million concerned, but it just keeps getting bigger and bigger."

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Heavyweight makes his stand, Page 19

## Markets to stay open longer when Emu begins

By Gillian Tett in London

Traders in Europe's financial markets face a sharp increase in their dealing hours when European monetary union starts later in this decade.

European central bankers have now broadly agreed that trading for Emu's settlement systems and money markets will be lengthened to about 11 hours.

Under the plans, markets would probably close at about 6.30pm - a sharp change for traders in many continental countries.

Money markets in Germany and Austria, for example, close early in the afternoon, while in France and the UK domestic operations are usually over by late afternoon.

Mr Hermann Rampersperger, chief economist at BHF bank in Frankfurt, said: "This increase in opening hours would be a significant step to moving to a more open system. It might mean banks will have two shifts of traders."

The agreement to lengthen hours comes as European central bankers prepare the new euro settlement system, known as Target, which will start operations in 1999.

The hours of domestic payments systems, and the associated money markets, vary widely between European countries. However, central bankers agree it will be essential to keep uni-

form opening hours for Target. Scandinavian countries and Germany wanted to keep these relatively short. However, the UK and France advocated a longer trading period, to cope with the EU time zones, and to co-ordinate with Asian and US markets.

Individual countries will determine precise hours for money market operations but in practice they will be under pressure to follow Target's hours, even in countries that stay outside Emu.

The proposals are likely to prove controversial in some European countries. Mr Cedric Pauwels, a trader at Bank Brussels Lambert in Belgium, said: "Officially we are not allowed by the unions to work very late."

Meanwhile, Mr Per Falck, a trader in Scandinavian Enskilda Banken in Stockholm, said: "I can't see much point in keeping the market open later in the afternoon - it will make the preparatory and completion work longer."

Nevertheless, Mr Johannes Weninger, head of securities at the Austrian bank Raiffeisen Zentralbank Osterreich in Vienna, pointed out that trading hours were already growing as markets became more global.

Some banking officials hope the longer hours will reduce fluctuations in market interest rates, since there will be more time to solve liquidity problems.



Nato secretary-general Javier Solana (right) and French defence minister Charles Millon at Nato's Brussels headquarters, where defence ministers opened a meeting to review the work of the Bosnian peace mission and begin reforms to give Europeans a greater role in the organisation Bosnia, Page 2

## Fairchild to cut up to 1,000 jobs at Dornier Luftfahrt

By Wolfgang Münchau in Munich

Fairchild Aircraft of the US is cutting up to 1,000 jobs, nearly half the workforce, at Dornier Luftfahrt, the German regional aircraft maker in which it recently bought a majority stake from Daimler-Benz Aerospace.

Mr Carl Albert, chairman and majority owner of Fairchild, yesterday said Dornier Luftfahrt could return to profit by 1998, after losing DM500m (\$294m) last year on turnover of DM1bn. The company employs 2,200 staff at a plant in southern Germany.

Substantial job losses were expected after Fairchild's takeover, but the scale of the cuts is among the largest seen recently among German companies struggling to improve their international competitiveness.

Mr Albert said at a press conference in Munich: "The Dornier 328 is the best aircraft in its field in terms of performance, low noise, and passenger comfort, and this is what we are

attracted to. Our challenge is to reduce the cost of production."

Under the deal with Daimler-Benz Aerospace (Dasa), Fairchild has taken an 80 per cent stake in Dornier Luftfahrt. As a condition, the US group agreed to keep the German production plant in operation until the end of the decade.

Mr Albert said the terms of the agreement were "subject to a confidentiality clause". Dasa has said it would pay Fairchild up to DM300m to cover losses and redundancy payments. For Daimler-Benz, the sale formed part of a large-scale programme to shed loss-making subsidiaries.

"We want to prove that it is possible to be competitive manufacturing aircraft in an intelligent network between the US and Germany," Mr Albert said. The final assembly of the 33-seater Dornier 328 would remain in Germany, while the administration and support would be run centrally from San Antonio, Texas, where Fairchild has its headquarters. He said Fairchild

also had plans to introduce a 50-seater version of the 328.

Mr Albert said he intended to employ between 1,200 and 1,400 staff in Germany. He observed that "in America, our staff work 2,050 hours a year, 40 hours a week, with only four paid holidays a year in addition to vacation. It's very different from the rules that you are accustomed to here in Germany."

In spite of the scale of the job losses, Dornier's works council supported the Fairchild takeover, mainly because of the lack of suitable alternatives. Fairchild is an unquoted company whose main product is a 19-seater aircraft. It is thought to be in good financial health, although few hard figures are available.

Dasa finally received the go-ahead for the deal at a shareholders' meeting last week, although minority shareholders in Dornier have threatened to sue.

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## French in row over imports of British animal feed

By David Buchan in Paris and Deborah Hargreaves in London

A bitter political row broke out yesterday in France following reports of a surge in imports of UK meat and bone meal after its use in cattle and sheep feed in Britain had been banned in 1988.

The row came as the UK rendering industry said the surge in exports was caused not by meat and bone meal, but by a glut of poultry and feather meal for use in pet food. This surge resulted from an unrelated crisis in the UK egg industry which had led to abnormal levels of chickens being slaughtered.

French politicians complained of "not being told the truth" by the UK and the head of the largest farmers' union, called Britain's behaviour "scandalous". The centre-right government and socialist opposition also attacked each other over the issue. The socialists, who were in power at the time, were criticised for allowing in the imports in the first place while the government was attacked for its current handling of the issue.

Meat and bone meal produced from cow and sheep carcasses and fed to cattle has been implicated as a cause of bovine spongiform encephalopathy (BSE), or "mad cow" disease.

UK renderers, which produce meat and bone meal from animal remains, said yesterday the tripling in exports of meat and bone meal in 1995 was almost completely due to additional shipments of poultry and feather meal chiefly exported to pet food manufacturers in Europe.

"The reason for the big jump in meat and bone meal exports was down to all this extra material from chickens because 1988 was the year of the salmonella eggs crisis when there was a huge increase in the number of birds slaughtered," said Mr Paul Foxcroft, of Prosper de Mulder, the UK's biggest rendering company.

Demand for eggs in Britain halved over nine days in December 1988 as a UK minister said "most" eggs were infected with salmonella.

The UK ban on the inclusion of

Continued on Page 20

BHF Charthouse CCF

POST OFFICE

Post Office Counters Ltd  
and  
Department of Social Security

have awarded The Benefits Agency/Post Office Counters Ltd  
Automation Project contract under the

Private Finance Initiative

Charterhouse Bank Limited acted as  
Financial Adviser to Post Office Counters Ltd



CHARTERHOUSE

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## NEWS: EUROPE

## Nato agrees to hold urgent review of future military options

## Pressure mounts over Bosnia poll

By Laura Silber in Florence and Bruce Clark in Brussels

Diplomats at an international summit on Bosnia were struggling yesterday to devise a formula which would enable elections to go ahead by September in spite of numerous violations of the Dayton peace accords.

Under the Dayton pact, Mr Flavio Cotti, the Swiss foreign minister who holds the chair of the Organisation for Security and Co-operation in Europe, is to certify whether free and fair elections can take place. He is under intense pressure to give them the green light, despite the failure to allow the return of refugees or provide freedom of media and movement.

At the beginning of the two-day review conference, Mr Carl Bildt, EU High Representative to Bosnia - who is responsible for the civilian side of the Dayton agreement - made clear his opposition to postponing elections. "The longer this process is delayed, the more difficult will it be, the greater the risk that partition could not be overcome and the peace agreement left unfulfilled," he said in reference to the post-election challenge of building common Bosnian institutions to link the two Moslem-Croat and Bosnian

Britain yesterday voiced alarm over the degree of tension between Greece and Turkey, nominal Nato allies at odds over air-sea and seabed rights in the Aegean, and urged both sides to accept Nato mediation, writes Bruce Clark in Brussels.

"We are really quite shocked that such disputes should have come to the brink of military action," said Mr Michael Portillo, the UK defence secretary, apparently referring to a naval showdown in the Aegean earlier this year. "We don't expect that from alliance members, and we offer the

good offices of the alliance to try to resolve this."

Mr Gerasimos Arsenis, the Greek defence minister, yesterday urged his British, French and German counterparts to uphold Athens' complaints over recent Turkish behaviour, including alleged airspace violations and a new move to question the status of an island south of Crete.

Mr Arsenis said he had urged his counterparts to abandon their policy of neutrality and take a stance over disputes which threatened to paralyse the functioning of the alliance in the Mediterranean.

Serb entities. But the president of the criminal tribunal for former Yugoslavia warned the conference that country-wide elections should not go ahead unless Bosnian Serb and Croat leaders wanted on war crimes charges are arrested.

Judge Antonio Cassese said: "These leaders will jeopardise free and fair elections... they will mastermind the aftermath of the elections and the division of Bosnia-Herzegovina into three separate 'ethnically pure' entities."

However, the conference is expected to announce that the

elections will be held on September 14 even if Mr Cotti does not certify that the conditions have been met. But one compromise being considered yesterday was a French proposal cutting in half the four-year mandate of the elections.

At the first Nato meeting attended by France since 1995 defence ministers agreed yesterday in Brussels to hold an urgent review of future military options in ex-Yugoslavia, immediately after the Bosnia-wide elections. While adamantly refusing to speculate in public about their plans beyond December, when the



Perry: seems to be in favour of maintaining US presence

current 60,000-strong implementation force (Ifor) is due to end, ministers agreed that any follow-up force would be assembled by Nato as a whole.

This amounted to a firm rejection of the idea, floated by the European Commission, of a European-only peacekeeping force in the Balkans.

This week's apparent offer by Mr William Perry, the US defence secretary, to recommit forces in 1997 if Nato decided that a fresh mission was needed, was hailed in private by Nato's European members.

European diplomats said this vindicated their insistence that the US and its allies should either stay in Bosnia together or leave together.

## Agreement 'needed soon on EU power market'

By Neil Buckley in Brussels

Failure by European Union ministers to agree next week on opening the EU's electricity market to cross-border competition could rule out agreement before the end of the decade, Mr Christos Papoutsis, European Union energy commissioner, warned yesterday.

Ministers will hold an extraordinary meeting in Luxembourg next Thursday to try to reach a deal on electricity liberalisation after six years' wrangling.

If they fail, Mr Papoutsis said the commission would push for the issue to be voted on by EU heads of government in Florence on the following Friday and Saturday.

Electricity liberalisation has been one of the single market initiatives in which least progress has been made.

It has been identified by Mr Jacques Santer, president of the commission, as one of three priority issues on which agreement must be reached this year.

Progress has been hampered by deep divisions between countries including Germany which give support to extensive liberalisation, and states such as France, which want only a limited opening of the market.

But ministers agreed a general framework for market opening last month, leaving only the figures for the extent of the initial and final opening, and the time-scale, to be agreed.

A flurry of meetings between France and Germany and diplomatic activity by Italy, holder of the EU presidency, has produced a compromise and hopes of agreement next week.

Under the plan, about 22.5 per cent of the EU electricity market would be opened to competition initially, based on the percentage of electricity users in the Union consuming more than 40 gigawatt-hours of electricity each year.

After three years, the consumption threshold would fall to 20 GWh a year, equal to market opening of 25 per cent, and three years later to 9 GWh, or about 33 per cent.

After a further three years, "in the light of experience gained, [ministers] shall consider the possibility of a further opening of the market".

In an interview, Mr Papoutsis warned that if the plan was not agreed next week, loss of political momentum, plus elections in several member states next year could delay any agreement until the end of the decade.

"If we don't get agreement in Luxembourg, it is clear it will not be because of technical points," he said. "It could only be because of lack of political will."

Mr Papoutsis criticised the stance of ministers such as Germany's Mr Günther Epp, and the UK's Mr Tim Ebor, who have suggested "no agreement" would be better than a "bad agreement".

"Without a directive, we would be working in favour of monopolies," he said. He added that arguments from some member states that there was no need for action by the commission because they were already liberalising their own markets were invalid.

"Our job is to make an internal electricity market in Europe, not get liberalisation in national economies. That is a totally different thing," Mr Papoutsis said.

## EUROPEAN NEWS DIGEST

## Mitterrand's doctor on trial



François Mitterrand's personal physician, Dr Claude Gubler (left), who for a decade helped the late French president conceal his cancer from the nation, went on trial yesterday for telling the truth after his death. Dr Gubler appeared in court charged with breaching his oath of medical secrecy by recounting in a book Mitterrand's 14-year battle against the disease that eventually killed him at the age of 73, eight months after he retired. *The Great Secret*, published a week after

Mitterrand died in January and immediately banned, told how the Socialist leader broke a pledge to be open about his health and made Dr Gubler issue medical bulletins omitting any reference to his prostate cancer.

Dr Gubler faces up to a year in jail and a FF100,000 (\$30,000) fine. The trial will influence another hearing, next September, on an FF800,000 damage claim by Mitterrand's widow, Danielle, and his three children, and decide whether the book should be banned indefinitely. *Reuter, Paris*

## Greek shipowner 'solvent'

Mr Dimitris Hatzis, the Greek shipowner who asked the Athens stock exchange on Wednesday to suspend trading in shares of two companies he controls, yesterday denied reports that he faced bankruptcy. He told the FT: "I have a temporary cash flow problem which I believe will be sorted out in the next few days."

Mr Hatzis said production at Globe, his food-processing company, and at its subsidiary Cosmos, a textile producer, was "running at full capacity and consolidated turnover this month will be around Dr650m (\$2.68bn) as usual". Shares in both companies had been trading at 20 per cent of face value before they were suspended. *Kerin Hope, Athens*

## French building sector cuts jobs

The French building sector is set to lose 30,000 more jobs in 1996, bringing to 175,000 the number lost in the past six years, the Fédération Nationale du Bâtiment, a trade body, warned yesterday. The body also revised down its projection of the amount of activity to be undertaken by the sector this year, blaming the downturn on a reduction in the level of public investment, in particular the "ferocious budgetary controls introduced on social housing in 1995".

The federation, which is organising a series of demonstrations in France today, said the French building sector was enduring its worst period since the end of the second world war. It said as many as 300,000 jobs had been lost in the past six years if the impact on other business sectors was taken into account. *David Owen, Paris*

## Quinn pushes Belgium for Emu

Belgium could be a founder member of the European Monetary Union, even if it failed to meet the economic convergence criteria required, Mr Ruairi Quinn, the Irish finance minister, said yesterday. Belgium's high level of government debt is likely to exceed the threshold allowed for Emu members. But the debt was almost 100 per cent domestic and had little impact on its neighbours, Mr Quinn said.

Speaking three weeks before Ireland takes over the EU presidency, Mr Quinn said it would be inappropriate for the host country of the European Commission to be excluded from monetary union. Ireland's three main goals for its presidency were first "the advance significantly the whole Emu", Mr Quinn said, sticking with the timetable and convergence criteria already laid down. The second goal was to place employment on the agenda "in a high and concrete way", and the third was to tackle fraud in EU financial programmes. *Rod Oram, Dublin*

## Chernobyl clean-up plan

An international consortium of nuclear engineering companies has proposed a 20-year programme to shut down and clean up the Chernobyl nuclear power plant in Ukraine.

Led by SGN/Eurisys, the French state-owned concern, the group includes AEA Technology of the UK, EWN of Germany, JGC of Japan, Canatom of Canada and Fluor Daniel of the US. The group is proposing a programme to include sealing the stricken reactor, decommissioning the other three, and dealing with the radioactive waste.

The group put the proposals to the Ukrainian government last month and is now seeking funding from the Group of Seven, the European Commission and the European Bank for Reconstruction and Development. *David Lascelles, London*

## Pressure mounts on Ciller

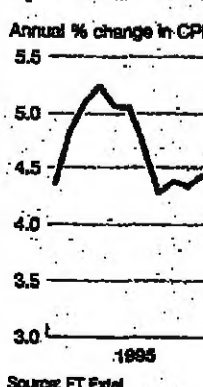
Secularist pressure mounted on Turkish conservative leader Mrs Tansu Ciller yesterday to abandon her bid for a coalition that would give Islamists their greatest slice of power in Turkey's modern history. An MP of Mrs Ciller's True Path party said he was joining her conservative arch-rivals, raising the possibility of mass defections of deputies angered at her contacts with the Islamists.

"It has reached the point where I can no longer defend my party," MP Mr Mustafa Kuyulu told a news conference in Istanbul held jointly with cabinet prime minister Mr Mesut Yilmaz, Mrs Ciller's bitter adversary. Mrs Ciller was to meet Islam-based Welfare party leader Mr Necmettin Erbakan today for coalition talks. Parliamentary sources say the pair are seriously considering a government alliance to end nine months of political chaos. *Reuter, Ankara*

## ECONOMIC WATCH

## Spanish inflation rises to 3.8%

## Spanish Inflation



SOURCE: FT ESTIM

Spanish consumer prices surged up by 0.3 per cent last month, pushing the year-on-year rate up to 3.8 per cent compared with 3.5 per cent in April. It was the second successive increase since the consumer price index hit a 25-year low of 3.4 per cent in March, although analysts said the resurgence was likely to be a passing phenomenon. Sharp price rises for chicken, lamb and pork - a consequence of the "mad cow" scare - were a significant element.

Underlying inflation, on the other hand, excluding volatile fresh food and energy prices, slowed to 3.7 per cent from 3.9 per cent in the 12 months to April, continuing a downward trend since mid-1995.

The economy ministry said the figures reinforced its hopes for lower inflation in the medium term. It was still optimistic about narrowing the difference compared with better-performing European Union countries and meeting the inflation criterion for the European single currency. The Bank of Spain kept its benchmark interest rate unchanged at 7.25 per cent yesterday after cutting it by a quarter point at its previous auction last week. *David White, Madrid*

The total rate of joblessness in the EU was unchanged at 10.9 per cent in April, with 18.2m people out of work, Eurostat, the EU's statistical office, said yesterday.

## Bulgaria economic reforms to continue

By Theodor Troev in Sofia

Bulgaria's socialist government vowed to carry on with its programme of economic reform, after it survived a no-confidence vote in parliament yesterday. Despite large public protests, the leftist parties, which have a majority in parliament, supported the government as expected.

"The outcome of the vote is an expression of the support for our structural reform policy," said prime minister Zhan Videnov, referring to reform measures agreed recently with the International Monetary Fund.

Mr Ivan Kostov, leader of the main opposition group, the Union of Democratic Forces, and former finance minister, said that the vote "means that the leftist coalition should take total responsibility for the economic crisis".

The vote was called by the opposition parties, which accused the cabinet of poor handling of the country's economic crisis. Drastic rises in interest rates in recent weeks were aimed at averting a collapse in the lev, the national currency, and were followed by steep price rises and by shortages of bread and fuel.

Heated debate in parliament over the motion of no confidence added to public discontent with the Videnov administration. Thousands of trade unionists, pensioners and taxi drivers took to the streets of Sofia to demand the resignation of the government.

Mr Videnov reshuffled his cabinet this week, appointing new ministers of industry, agriculture and culture in an attempt to overcome divisions in the Bulgarian Socialist party (BSP) over his government's handling of the crisis. Mr Lyubomir Datchev, new minister of industry, said there would be no changes in plans to close loss-making state enterprises, or the IMF-agreed reform programme.

## Sharp rise in EU car sales

By Haig Simonian, Motor Industry Correspondent

New car sales in western Europe continued to rise sharply last month, defying industry forecasts that the marked improvement in sales in the early months of this year would be short-lived.

Sales climbed by 5.3 per cent to 1,167,900 units in May, compared with the same month in 1995. Registrations increased in all but three of the 17 countries monitored by the European Automobile Manufacturers' Association.

However, last month's figures indicated a potentially significant softening of demand in two of Europe's biggest car markets.

May sales in France fell by 0.7 per cent year on year, while Italian registrations declined by 1.7 per cent.

The falls reduced the growth rate in French new car sales to 10 per cent in the first five months of this year, compared with 12.6 per cent in January-April. Growth in Italy also changed significantly, with a 0.2 per cent fall in January.

May, compared with the same period last year.

In the first four months of this year, Italian sales rose by 1.4 per cent compared with the same period the previous year.

However, registrations in Germany continued to thrive, with May sales rising by 5.7 per cent year on year.

That helped to lift growth in the German car market to 8.6 per cent in the first five months of 1996, compared with 6.4 per cent in January-April.

The continuing improvement in European registrations helped all the leading manufacturers, with Fiat the main beneficiary. Sales of Fiat group passenger cars climbed by 11.1 per cent last month, compared with 5.3 per cent for the Volkswagen group and 5.9 per cent for General Motors and its subsidiaries.

French manufacturers, by contrast, had a difficult month, with Peugeot increasing its registrations by 0.1 per cent and Renault's sales remaining static. Only Citroën reported a significant change, with a 10.6 per cent jump.

## WEST EUROPEAN NEW CAR REGISTRATIONS

January-May 1996  
Volume Change (%) Share (%) Share (%)  
(Units) Jan-May 96 Jan-May 95

TOTAL MARKET	5,810,200	7.5	100.0	100.0
MANUFACTURERS:				
Volkswagen group	980,479	11.2	17.0	16.5
- Volkswagen	655,093	14.1	11.3	10.6
- Audi	177,421	5.7	3.1	3.1
- Seat	126,062	3.6	2.2	2.3
- Skoda	31,883	15.6	0.5	0.5
General Motors	748,944	4.4	12.9	13.3
- Opel/Vauxhall	720,028	15.1	12.4	12.7
- Saab	24,833	-6.6	0.4	0.5
Fiat group	698,206	12.0	12.0	11.5
- Fiat	555,326	13.7	9.6	9.0
- Lancia	80,249	-1.2	1.4	1.5
- Alfa Romeo	61,645	16.8	1.1	1.0
- Opel/Vauxhall	276,572	5.6	4.8	4.5
- Ford	688,516	6.8	11.9	11.9
- Jaguar	6,155	-9.0	0.1	0.1
PSA Peugeot Citroën	685,252	6.2	11.8	11.9
- Peugeot	408,890	5.8	7.0	7.1
- Citroën	206,460	75.8	3.5	3.3
Renault	556,752	-0.1	9.6	10.5
BMW group	342,563	6.1	5.9	6.0
- BMW	182,477	4.2	3.1	3.2
- Rover	160,106	8.4	2.8	2.7
Mercedes-Benz	206,460	15.8	3.5	3.3
Nissan	161,950	4.9	2.8	2.9
Toyota	147,662	6.0	2.5	2.6
Honda	88,338	9.0	1.5	1.5
Mazda	81,672	1.6	1.4	1.5
Mitsubishi	71,660	23.3	1.2	1.0
Volvo	80,399	20.7	1.4	1.3
Total Korean	106,338	65.2	1.8	1.2
Total Japanese	625,263	6.6	10.8	10.7

MARKETS:  
Germany 1,594,200 8.6 27.4 27.2  
France 893,700 10.0 15.4 15.0  
United Kingdom 859,400 5.2 14.8 15.1  
Italy 837,500 -0.2 14.4 15.5  
Spain 382,900 5.9 6.6 6.7

\*VW holds 50.3 per cent of Skoda. \*\*Includes cars imported from US and sold in western Europe. \*\*\*GM holds 50 per cent and management control of Saab Automobile. \*\*\*\*Fiat group includes Lancia, Alfa Romeo, Innocenti, Ferrari and Maserati. Source: ACEA (EUROPEAN Automobile Manufacturers Association) estimate. Figures are rounded.

## SNCF pioneers rail shopping

By Andrew Jack in Paris

A large French retailer has developed an innovative approach to shopping aimed at busy commuters which could at the same time help reduce the high costs of the country's national railway system.

Pinsault Printemps Redoute, which owns a number of leading shopping chains and a mail order company, has joined forces with SNCF, the national railway group, and Ares, a charity which helps the unemployed, to offer a rapid retailing service on wheels.

Since the start of this month, commuters arriving for their morning trains in the eastern suburbs of Paris can pick up a free shopping catalogue to flick

through on their journey into the French capital.

On arrival at the Gare de l'Est terminus, they hand in the catalogue with tickets against the goods they want to buy to staff waiting on each platform, who make the purchases during the day from nearby Printemps and FNAC stores, both within the Pinsault Printemps group.

On their return journey the same evening, commuters can take delivery of their goods at the Gare de l'Est, or on arrival at Meaux, at the far end of the line. They pay the going shop price plus a FF20 (\$3.84) handling fee.

The pocket-sized catalogue lists nearly 200 items, including gourmet packaged food

produced by Gaul & Millan, household toiletries, and compact discs and videos, each illustrated with pictures and accompanied by a bar code.

Mr Stéphane Godlewski, head of the project for SNCF, stressed that one of the objectives was social to help in the government's initiative to create jobs - but that it became successful, the railway company would expect a share of the profits. Seven people are currently employed.

He said the eastern region of SNCF had already introduced a number of innovative new ways to raise money in the last few months - including television in first class carriages on some routes - and was considering several other commercial projects.

"This is designed for people who do not have time to do much shopping, or want to impulse-buy things like CDs," he said. "It is not always easy for them to find the products easily in the suburbs."

At the Gare de l'Est yesterday, staff involved were on hand, and posters advertised the scheme, dubbed "courses direct" or direct shopping.

But commuters coming off their trains all rushed past without placing orders. "It doesn't interest me at all," snapped one woman.

One of the "hostesses" waiting to collect the catalogues admitted there had been little take-up. "I would not buy things like this," she said.

## Visco to push tax reforms this year

Italy's new finance minister talks to Andrew Hill and Robert Graham

The new Italian government intends to propose the first reforms of tax on investments as early as autumn this year, according to Mr Vincenzo Visco, the country's finance minister.

Mr Visco, a tax expert named as finance minister only three weeks ago, upset financial markets earlier this week when he told a parliamentary commission that reform of taxation of investment gains was urgently needed.

Interviewed the day after his speech, Mr Visco told the Financial Times he wanted to institute a more systematic approach to the taxation of gains on all financial products. Intermediaries and stockbrokers would act as the channel for collecting existing taxes, by handing over a proportion of

their capital gains, net of losses, at the end of each year. The aim, according to the new minister, is not to introduce a new capital gains tax, but to make the existing system more efficient.

Mr Visco, who was elected with the former communist PDS, said he was puzzled about the market reaction, which he blamed partly on misinterpretation of his comments.

"Everything I said was in the manifesto of the Ulivo [the centre-left coalition which won the April 21 election] - I was just more specific on some points," he said, rejecting claims that his proposals were a sop to hardline Marxists in parliament. "I don't think saying that even the rich have to pay some taxes can be considered particularly left-wing."

The bond futures market was also affected by the speech, because of concern the finance ministry might change its approach to taxation of government bonds, interest on which is subject to a 12.5 per cent withholding tax. Foreign investors in new bond issues are exempt from this tax.

Bonds are still the mainstay of ordinary family savings in Italy. "I don't want to touch anything in that area, because that would be dynamite," said Mr Visco, even though he admitted investment in bonds was "incredibly easy".

Investors in equities can opt to pay a 2 per cent "forfeit" tax on capital gains, which do not have to be declared in detail and therefore cannot be easily checked. Privately, stockbrokers and

bankers agree that the current system is over-generous and probably cannot last. Mr Visco himself says tax rates will have to be harmonised to bring Italy into line with Europe. But the investment community was irritated by the way in which Mr Visco made his plans public and worried that changes could discriminate in favour of bonds and against investment in Italy's growing stock market.

A 25 per cent capital gains tax was introduced in 1991 and suspended just over a year later following protests that its cost and complexity put off small investors. The suspension was prolonged indefinitely in 1994 by the right-wing government of Mr Silvio Berlusconi, which claimed the returns were minimal.

Mr Visco said his proposals were likely to be tabled in the autumn along with the 1997 budget, as part of a two-step fiscal reform. This will include an attempt to improve the efficiency of the 130,000 finance ministry employees, half of them uniformed tax police.

The new minister said he wanted to crack down on evasion by improving co-ordination between tax police and officials, rather than launching further tax amnesties or stepping up raids and spot-checks.

"We have to fight useless displays of muscle," he said. As a first step to lighten the bureaucratic burden on small businesses, the ministry is to abolish the infamous *bolle di accompagnamento* - a form which had to be filled in before goods could be delivered.

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## Parties joust over Russian 'vote rigging'

By Sander Thoenes in Moscow

Russia's Communist party is so distrustful of the official vote count in Sunday's presidential elections that it has pledged to send two volunteers to each of the 95,000 polling stations to keep a separate record.

The vote, probably followed by a run-off between the two leading candidates in early July, marks the first time Russians have had the chance of removing their ruler peacefully. But both government officials and the opposition have predicted the tally will be falsified and warn that civil war could follow.

Fears of falsification were exacerbated last week when General Pavel Grachev, the minister of defence, announced that in offshore voting the navy had unanimously backed Mr Yeltsin. Under Russian law no ballot box is to be opened until all the polls close on Sunday night.

"I think the election results will be rigged," said Mr Viktor Ilyukhin, a prominent Communist member of parliament, earlier this week. "I don't think we'll elect a president. He will be appointed."

Western observers fear that in the two-week period during which the official vote will be collated, the Communists could claim victory based on their own count, precipitating a crisis if the results do not bear out their expectations.

Polls will open on election day at 8am and close at 10pm local time. In a country with 11 time zones, most voters in the Pacific coast town of Vladivostok will have cast their ballots by the time their fellow citizens in Kaliningrad, on the Baltic coast, line up at the polling station. Only when the booths close there can the results in the Far East and exit polls in the rest of the country be broadcast.

The minimum required voter turnout for the elections is 50 per cent, but at least two thirds of the 107m eligible Russians are expected to take part. True to Soviet tradition of 98 per cent turnouts, election officials will bring portable ballot boxes to invalids, a practice that critics say allows for ballot stuffing.

The winner should receive more than 50 per cent of the ballots cast, and that may be difficult as the latest polls show Mr Boris Yeltsin, the front-runner, at just 52 per cent in a run-off vote against his Communist rival, Mr Gennady Zyuganov. Practice has shown that Communist voters are much more likely to go to the polling station.

If no candidate wins 50 per cent of the vote outright, the rather vague election law stipulates that a run-off vote should be held no later than 15 days after the results of the first round are published. This vote has been tentatively scheduled for July 7, but one presidential aide has caused confusion by calling for a vote on July 3, a Wednesday, to allow Russians to spend their summer weekend at their summer homes.

If Mr Yeltsin were to lose the elections, the president-elect would find there is no lawful process for the transfer of power. Mr Yeltsin has yet to sign a draft law, passed by both chambers of parliament, that would have the new president sworn in within 30 days of his election.

Heavyweight, Page 19

## Slovenia pulp plant sale to be renegotiated

By Gavin Gray in Ljubljana

Nationalists have forced the Slovenian government to renegotiate the sale of the country's largest pulp and paper factory to a Czech company, to fend off protests from those angered by its privatisation to a foreign group.

On Wednesday parliament rejected a motion to nationalise the bankrupt company, Videm Krško, but Mr Metod Dragona, minister of economic affairs, said the government would try to raise the sale price. It has not yet decided whether to open new talks with ICEC Holding, the Czech company which won a tender in March for Videm, or to call for new bids.

ICEC offered DM35.5m (\$23m) for Videm, which has been in bankruptcy proceedings since 1993 with debts exceeding DM200m. But it has not been able to take control of the company or visit the premises because of a legal challenge from the management, which submitted a lower bid and wants the company to stay in Slovenian hands.

But the idea of a Czech company buying Videm was

greeted badly in Slovenia, where foreign companies already own two large paper and cardboard plants near the capital Ljubljana. Mr Zare Fregelj, a deputy from the opposition Slovenian People's Party, described the pending sale as "economic capitulation". Delo, Slovenia's highest circulation newspaper, speculated in March that ICEC would close down Videm and ship its equipment to Ukraine.

Under pressure from nationalists, the Slovenian government became involved in the dispute in April when it asked ICEC to sign a contract committing itself to future investment, employment and improving the environment at Videm, which is a big polluter. Mr Jaroslav Dostal, president of ICEC, says he was happy to do so, since this already formed part of its business plan.

ICEC, founded in 1989 by Mr Dostal, has acquired pulp and paper facilities in the Czech Republic and last year recorded turnover of \$180m. Acquisition of Videm would be its first investment abroad and forms part of a strategy of expanding throughout central and eastern Europe.

## Fininvest seeks to woo magistrates

By Robert Graham in Rome

Fininvest, the business empire controlled by former premier Silvio Berlusconi, is seeking to establish a dialogue with anti-corruption magistrates in Milan after months of bitter confrontation.

The move coincides with the build-up to the flotation next month of some 20 per cent of Mediasset, the company formed last year to own the TV interests of Fininvest.

The most striking evidence of this new approach has been the voluntary return to Italy of Mr Giorgio Vanoni, in charge of Fininvest's offshore companies and against whom two arrest warrants have been outstanding.

The 50-year-old Fininvest manager handed himself over on Tuesday to police in Milan after refusing to return to Italy since November 23 when the first arrest warrant was issued. Prof Ennio Amodio, the chief criminal lawyer acting for Fininvest, said yesterday Mr Vanoni's return

marked an important turning point and was part of the group's strategy to present a clean sheet in advance of the Mediasset flotation.

Fininvest refused to confirm whether Mr Vanoni's decision to co-operate had been negotiated in advance with Milan magistrates. But those familiar with the operation of the Milan magistrature said yesterday it was unlikely a Fininvest executive who deliberately stayed out of the country for seven months to avoid arrest should have come back to face immediate imprisonment without a some prior arrangement. Similar arrangements are reportedly under discussion with two other executives of Mr Berlusconi's group under arrest in Monte Carlo since May 13.

A big shake-up is under way in Fininvest's organisational structure. This could also include the removal from the Fininvest board of persons under investigation for alleged corruption by Milan magistrates.

## Media place glasnost on ice

Sander Thoenes and John Thornhill on Russian election propaganda

At least one of Lenin's observations still holds true in the new Russia: "There is no such thing as a free press. There is only freedom for the rich to deceive the oppressed and exploited masses."

A decade ago Mr Mikhail Gorbachev, then general secretary of the Communist Party of the Soviet Union, gave journalists a taste for freedom of the press when he launched a careful campaign for more openness, or *glasnost*, in the mass media. Five years ago journalists clamoured for full independence and vowed that objectivity was their ultimate goal.

Another five years later, these same journalists are doing one better on the Soviet propagandaists of old. Newspapers, radio and television journalists have dropped all efforts at fair reporting, devoting their pages and airwaves to promoting their favourite candidate in the election for president on Sunday.

There is a propaganda campaign going on. There is outright propaganda, and subtle propaganda aimed at the intellectuals, says Mr Sergei Chugayev, political reporter at the respected daily newspaper *Izvestia*. "That's only natural."

Like most mass media, *Izvestia* favours Mr Boris Yel-

sin and vilifies his communist rival, Mr Gennady Zyuganov. "We are united in the face of a common threat," says Mr Chugayev, who focuses his reports on highlighting rifts within the Communist party. "We are more opposed to the Communists than we are in favour of the president. I would not write anything right now that would hurt him. We leave that for after the elections."

"Journalism has become more subjective in recent months. That is bad but it's unavoidable," says Ms Tatyana Malkina, who writes glowing reports on Mr Yeltsin's campaign for the independent daily *Segodnya*. "There is not one Russian journalist who looks at the elections as just some neutral topic. After all, they could radically change things around here."

"I'm not under pressure from anyone," adds Ms Malkina. "It's more a matter of personal loyalty - when you feel your civic duty outweighs your professional duty."

Pro-Yeltsin bankers and businessmen own or sponsor most national dailies, including *Segodnya* and *Izvestia*, and two of the three nationwide television stations. The other state-owned station is fully state-owned and has excelled in promoting Mr Yeltsin.

Mr Igor Malashenko, president of the country's only private television station, earlier this spring joined the president's campaign team.

His station is owned by a banker and the chairman of Russia's gas monopoly Gazprom, both fervent fans of the president.

"Our regional mass media are in the hands of the local government," says Mr Alexei Frolov, a media expert who monitors the regional press. As mayors and governors still control access to paper supplies and state subsidies for the impoverished local newspapers, Mr Frolov says "the fate of the elections in the regions depends on the views of the local leadership".

Mr Yeltsin has an edge here because most governors and mayors are his appointees, but says Mr Frolov, "many bureaucrats are pro-Zyuganov".

While *Izvestia* and *Segodnya* may be accused of a subtle bias, other papers are hitting well below Mr Zyuganov's belt. One free sheet, distributed around Russia, had a doctored photo of Mr Zyuganov appearing to deliver the Nazi greeting. The heading: "Zyug Heil".

Communist party officials have complained of a "dirty tricks" campaign against Mr Zyuganov. Last month *Komso-*

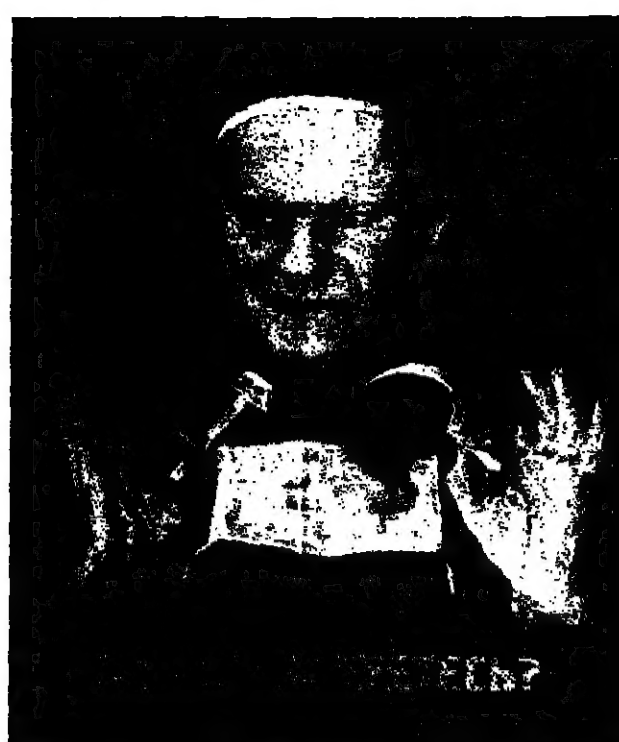
*mol'skaya Pravda*, a racy broadsheet newspaper sponsored by Gazprom, published what it claimed was a leaked version of Mr Zyuganov's economic programme.

It included alarming proposals to force Russians to exchange their US dollar savings into roubles at a disadvantageous exchange rate, and bore no relation to Mr Zyuganov's official programme, released later in the month.

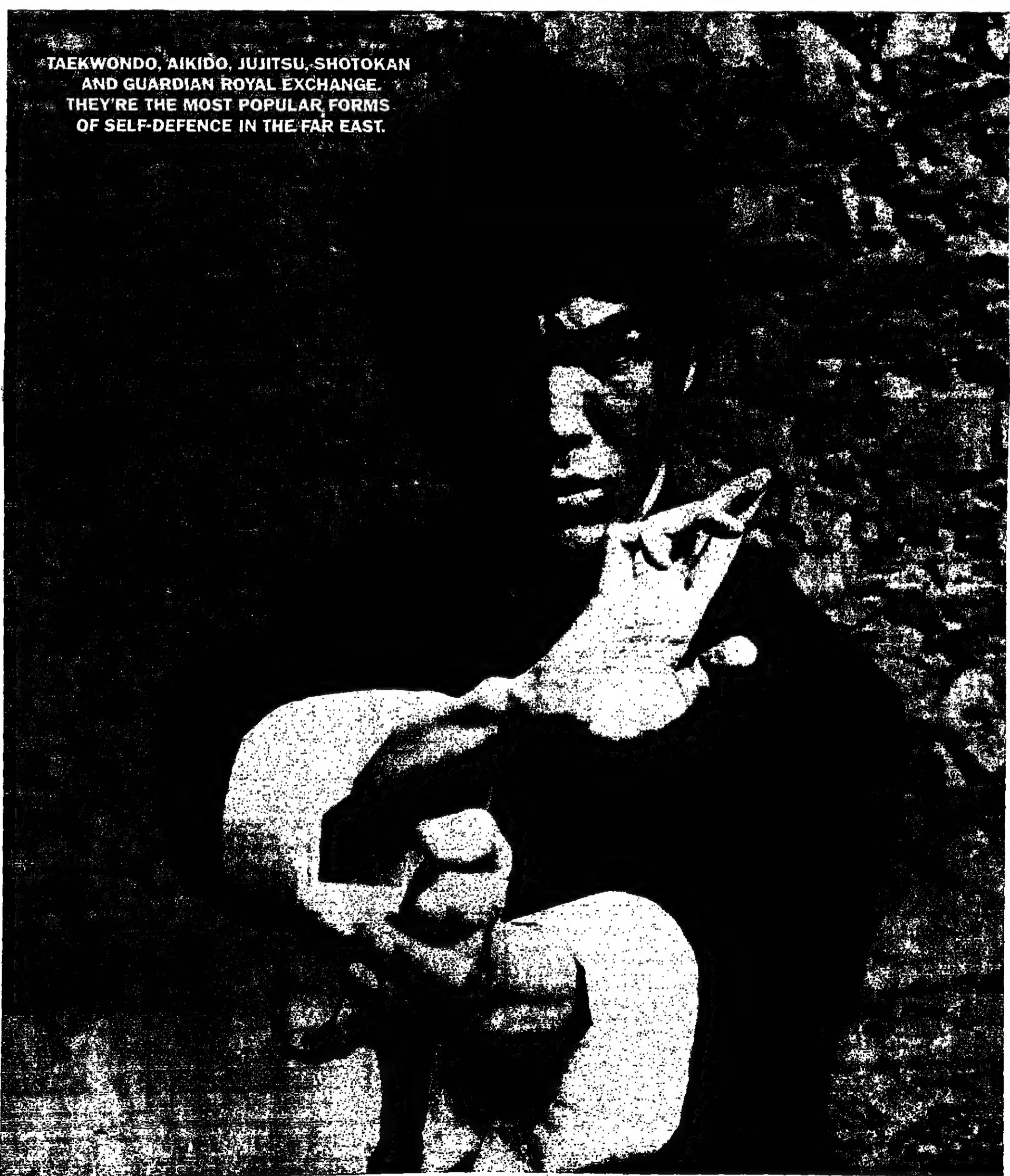
Last week, *Nezavisimaya Gazeta*, which translates as Independent Newspaper, ran an anonymous essay predicting civil war if the Communists came to power. Mr Zyuganov said he had appealed to the General Prosecutor to press libel charges.

"It's done rather crudely here, but it works," says Mr Frolov, citing audience polls on the mass media to dismiss suggestions that communist-bashing may backfire. "Clinton may play the saxophone, but something like that would only irritate here. The closer to the old-style communist propaganda, the better it sells in the regions."

Rather than citing Lenin, Mr Chugayev prefers to quote Joseph Goebbels. Hitler's minister for propaganda: "If you repeat a lie often enough, people will start to believe it."



"What are your complaints?" asks the centrefold of a full-colour newspaper that has begun mysteriously appearing in mail-boxes throughout Russia, writes Chrystia Freeland in Moscow. Vehemently anti-communist, the newspaper *God Forbid!*, whose masthead pledges to describe "what could happen in Russia after June 16", features Mr Gennady Zyuganov, the Communist presidential candidate, as a surgeon holding scalpels shaped like a hammer and sickle. A group of prominent Russian journalists have identified themselves as the editorial board, and said the tabloid was funded by President Boris Yeltsin's supporters. Mr Zyuganov has tried to look on the bright side. "If three television channels and all the big newspapers aren't enough for Mr Yeltsin, then things can't be going quite as well as he claims," Mr Zyuganov said.



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## NEWS: THE AMERICAS

## Argentina to probe more IBM deals

By David Pilling  
in Buenos Aires

Argentine prosecutors were yesterday expected to begin a criminal investigation into data-processing contracts worth \$513m between IBM and Argentina's inland revenue service (DGI) after allegations that the two contracts, signed in 1994, were overpriced and awarded in disregard of standard government procedures.

The allegations add to the woes of IBM Argentina, several of whose top executives were indicted in April on suspicion

of having defrauded the Argentine state in a \$249m contract with state-owned Banco Nación. IBM, which sacked its top directors in the country last September, admits that "serious management errors" occurred, but denies it paid bribes to win the Nación contract.

Mr Horacio Viqueira, a deputy representing the opposition Frepaso alliance, was yesterday due to present testimony on the DGI case to Mr Carlos Liporaci, a federal judge. According to Mr Viqueira, two contracts signed in 1994

between the DGI, IBM and local group Banelco were "grossly overpriced". They were also awarded directly under an emergency decree, circumventing requirements for an international tender.

Drawing parallels between the Nación and DGI contracts, in which IBM used some of the same sub-contractors, Mr Viqueira said: "We believe there is a modus operandi in the relationship between certain business groups and the administrative authorities of this country."

"This is an absolutely foul

practice, with clear indications of corruption."

In both cases, IBM sub-contracted Consad, an Argentine information-services consulting company. In the Nación contract, Consad, through related company CCR, charged IBM \$37m for a computer back-up system that was never required. It is alleged some of this money was used to pay bribes to government officials.

The entire directorate of Banco Nación resigned last year, as did Mr Juan Alberto Cattáneo, a founder of Consad and, until the IBM scandal

broke, President Carlos Menem's deputy cabinet secretary.

"IBM stands by the contract with the DGI," a company spokesman said yesterday. "We believe it was a fair price and we have provided services as required by the contract."

IBM earlier this week admitted it was renegotiating the Nación contract with a view to lowering the \$249m price. Nación, whose new directorate has stopped payments to IBM, is believed to be seeking termination of the contract and compensation.

## US retail sales shrug off rates rise

By Michael Prowse  
in Washington

US retail sales rose 0.8 per cent last month and 5.5 per cent in the year to May, providing further confirmation of a strong economic rebound, official figures indicated yesterday.

The increase reflected the strength of car and home sales, which have soared in spite of a sharp increase in long-term interest rates.

Car sales rose 2.1 per cent last month, after a decline in April. Sales of building materials and furniture, which are closely tied to home sales, rose 2.5 per cent and 1.6 per cent respectively.

Figures for April were revised to show a decline of 0.1 per cent, rather than a decline of 0.3 per cent as previously reported.

The sales gain last month was not quite as strong as Wall Street economists expected, because of weakness in food and restaurant sales. However, it implies growth of consumer spending in the second quarter at an annualised rate of about 3 per cent in real terms. With corporate inventories expected to rebound, that would be consistent with overall economic growth at an annualised rate of about 4 per cent, well above the economy's long-run potential.

Many economists expect the Federal Reserve to begin nudging short-term interest rates higher in order to slow growth to a more sustainable pace. A move could come as soon as its policy meeting early next month.

Some analysts, however, argue that the Fed will delay action in the hope that the economy will decelerate naturally in the second half of the year.

Forces expected to put downward pressure on growth include the sharp rise in long bond yields and relatively high levels of consumer debt.

The increase in sales followed other signs of faster growth, including an unexpected jump in payroll employment last month.

## AMERICAN NEWS DIGEST

## Court setback for rights lobby

The US Supreme Court yesterday dealt a qualified setback for minorities and civil rights advocates by ruling that race may not be the "predominant factor" in redrawing congressional boundaries.

In a pair of 5-4 votes, the bench found that five congressional districts - three in Texas and two in North Carolina - were not formed in accordance with the constitution because boundaries had been redrawn principally to meet the perceived needs of Hispanic and black voters. Four are now represented in Congress by black Democrats.

Justice Sandra Day O'Connor, a pivotal swing vote on the bench, wrote: "Our precedents, which acknowledge voters as more than mere racial statistics, play an important role in defining the political identity of the American voter." She was joined by the court's four most conservative members.

But she added that there could be cases where race-conscious re-apportionment was constitutional, even if specifically designed to give minorities a better chance of electing a member of Congress. Only if race could be proved the "predominant factor", ahead of all other legitimate considerations, should a challenge to redistricting be sustained. For the minority, Justice John Paul Stevens robustly argued that "the court's aggressive supervision of state action designed to accommodate the political concerns of historically disadvantaged minority groups is seriously misguided".

## Fire destroys another church

A church serving a predominantly black congregation in Enkl, Oklahoma, was destroyed by fire early yesterday and police said the blaze appeared to have been started deliberately.

The fire follows a wave of blazes that have destroyed more than 30 churches across nine southern states in the past 18 months, thrusting the issue of racist violence back into the national spotlight.

President Bill Clinton visited the site of a destroyed church in Greeleyville, South Carolina, on Wednesday to call on Americans "to show the forces of hatred they cannot win".

Law enforcement agencies investigating the rash of burnings have made arrests in 10 cases but have so far found no evidence of a conspiracy.

## Guatemala in Mayan accord

Guatemala has ratified an international labour convention on the rights of indigenous and tribal peoples, in an important step towards ending Latin America's oldest civil war.

Ratification of the convention, formally accepted yesterday by the International Labour Organisation, is a key element in United Nations-sponsored talks on ending the 30-year-old Guatemalan conflict. A comprehensive peace accord is expected to be signed in September.

Under the convention, the Guatemalan government guarantees to respect the rights and values of its majority Mayan population and consult them on decisions affecting their economic or social development.

Meanwhile, five central American nations - Costa Rica, El Salvador, Guatemala, Nicaragua and Panama - have signed up for an ILO programme designed to help eliminate child labour. Similar agreements were signed last week by Bolivia and Chile and are planned for Colombia, Honduras, Paraguay, Peru and Venezuela. The ILO says children throughout central America are working in industries, including mining, agriculture and manufacturing, that damage their health and development.

## Doubts remain as Samper absolved

By Sarita Kendall in Bogotá

Colombia's Congress has voted overwhelmingly to absolve President Ernesto Samper of any responsibility for receiving drug trafficking funds in the 1994 Liberal party election campaign.

The verdict of the Liberal-dominated Congress was never in doubt. But it has left questions about whether, having won the vote, Mr Samper will be able to govern the country. After two weeks of speeches in the House of Representatives, the debate finished at midnight on Wednesday with a final vote of 111 to 43 in favour of closing the case. The president cannot be re-investigated for the charges, which included illicit enrichment, fraud and cover-up.

Mr Samper is now expected to argue for national reconciliation and to offer political and economic solutions, with a possible cabinet reshuffle. However, some of the government's main adversaries have already said they will not accept ministries.

Other solutions discussed in recent weeks have included a plebiscite designed to restore Mr Samper's credibility and early elections, though neither of these paths has been received with much enthusiasm.

Business and Conservative party leaders said the congressional decision did not help resolve Colombia's "crisis of governability" or to restore confidence. They also pointed out that, now the president has been exonerated, he can step down with dignity.

"The crisis has shown up a vacuum and the lack of organised opposition - no one knows what they want," said Mr Fernando Cepeda, a professor of political science and a former minister.

"There could be serious confrontation and disorder." A "national restoration movement" with strong support from the Bogotá, Cali and Medellín business communities has proposed a civil disobedience campaign. If the social conflict were to deepen, some analysts believe the military might carry out a "technical" coup to ease the transition to an uncontaminated administration.

US reaction to the congressional decision may come in the form of economic sanctions, following the desertification in March of Colombia's anti-drug efforts and doubts about the impartiality of Congress. Recognising this, the Samper government has put out suggestions - including subsidies - for minimising the effect of higher tariffs on exports to the US.

Trade and financial sanctions or the cancellation of landing rights of Colombian airlines would further alienate the business community from the government, but would also reinforce the manipulative populism that blames the US for conspiring against the president.

Mr Samper still had nearly half the country backing him before the congressional absolution, according to most opinion polls. Although it will be difficult for the president to shake off the taint of drug money, the need to regroup the Liberal party in preparation for 1998 elections will help it to close ranks around him.

The freeing of former president César Gaviria's brother by kidnappers just before the congressional vote could be significant in this process: the smiling embraces of Mr Samper and Mr Gaviria suggest that support - or at least less antagonism - from the Gaviria wing of the Liberal party might be forthcoming.

## Dole draws line in abortion rumpus

By Jurek Martin, US Editor,  
in Washington

Mr Bob Dole has drawn a clear line in the sand this week, telling Christian and cultural conservatives that he will not allow them to hold the Republican party to ransom over the issue of abortion.

Not only is the apparent Republican presidential nominee insisting that the party platform contain a declaration of "tolerance", but he has also begun to criticise leaders of the pro-life movement.

His specific target is Mr Gary Bauer, a former Reagan administration official who now is the vocal head of the Family Research Council, the Washington-based lobby.

When Mr Bauer, along with other religious conservatives, warned of a convention fight against any attempt to weaken the platform's long-standing call for a ban on abortions, Mr Dole responded with a tartness normally reserved for Democrats. "Am I to tell [pro-choice] women that they can't support me because Gary doesn't like it? Give me a break."

The former senator and majority leader, now campaigning across the country as "Citizen Dole", wants his declaration of tolerance attached to whatever the agreed convention language is on abortion, rather than made part of the general preamble to the platform alongside other issues such as taxes and trade.

His new resolve may well have been encouraged by Senator John Warner's easy Virginia primary victory on Tuesday over an opponent strongly supported by the religious right. But Christian conservatives themselves



Bob Dole: new resolve

appear divided, with Mr Ralph Reed, head of the Christian Coalition, expressing sympathy with Mr Dole's espousal of tolerance.

Other commentators, such as Mr Tom Edsall in yesterday's Washington Post, have compared Mr Dole's determination to take on a powerful but divisive party constituency with then candidate Bill Clinton's battle four years ago with the Rev Jesse Jackson, the Democratic counterpart on the left.

The difference may be that Mr Jackson, who has acute political antennae, backed down rather quickly whereas the anti-abortion forces in the Republican party find compromise abhorrent. They may also have the strength in numbers to make the San Diego convention in August just as unappealing to moderate and independent voters as the party's Houston gathering of 1992.

## BUSINESS FOR SALE

## AUTORITA' PORTUALE DI NAPOLI

CONSORZIO AUTONOMO DEL PORTO DI NAPOLI

## EXTRACT OF INVITATION FOR OFFERS

In accordance with deliberation no. 226/96, the Consorzio Autonomo del Porto di Napoli invites offers for the acquisition of 6,153,148 shares, face value Lit. 1,000 each, of the joint stock company Porto di Napoli. For this invitation the Consorzio Autonomo del Porto di Napoli has engaged the services of the Notary's Office Sabatino Santangelo in Naples, whom interested parties can contact for any information: Ms. Carmen Zoppo, Studio Notarile Sabatino Santangelo - Via dei Mille, 61 - 80121 Napoli - Italy. Tel. +39 81 405166 Fax +39 81 412604. Office hours: 9am/1pm - 4pm/7pm.

Offers must arrive by 5.00 pm on 8th July 1996 at Studio Notarile Sabatino Santangelo, Via dei Mille, 61 - Naples.

The complete invitation was published in the Legal Notices Bulletin of the Province of Naples no. 44 of 1st June 1996 and can be requested from the above mentioned Notary's Office.

Naples, 14th June 1996

Extraordinary Administrator  
(Dott. Felice d'Aniello)

## CONTRACTS &amp; TENDERS

## CALL FOR TENDERS

## Introduction of GSM Mobile Cellular Radio in Romania

On June 21st 1996, the Minister of Communications of Romania will start a tender procedure with the purpose of selecting two GSM operators in Romania.

Those who wish to acquire a Licence for the installation and operation of a GSM network in Romania must apply for a Licence by submitting an application, including a technical, financial, and commercial plan for the installation enhancement and operation of the proposed network. The closing date for the submission of the application is July 26th 1996 at 12:00 local time.

The tender procedure is described in a tender document, which is available from June 21st 1996. The tender document will be sent to potential applicants upon payment by cheque of USD 500. Only companies who have requested and paid the tender document, and who have deposited a bank guaranty will be included in the evaluation. Written requests for the tender document including payment, company name as well as name, telephone, and fax number of contact person should be forwarded to:

The Ministry of Communications  
Att. The Minister  
14, Boulevard Libertatii  
R-70060/5 Bucharest  
Romania

Contact person: Mr. Ion Marel  
Tel: +40 1 400 1225 or +40 1 311 0643 / Fax: +40 1 400 1329 or +40 1 312 1479

Minister of Communications Ioan Ovidiu Muntean Bucharest, 1996

## HPL Containers Limited

The Joint Administrative Receivers offer for sale the business and assets of HPL Containers Limited, located in Merseyside.

Injection and blow moulder of plastic bottles, screw caps and cosmetic jars.

Key features include:  
■ ISO 9002 qualification  
■ Established and long-standing customer base  
■ Forward order book of approx £400k  
■ Annual turnover in the region of £3m  
■ 90 employees  
■ Modern leasehold premises, approx 37,000 sq. ft.

For further details contact Shahid Zaki, Ernst & Young, Silkhouse Court, Tithes Street, Liverpool L2 2LE. Telephone: 0151 236 8214. Facsimile: 0151 236 0258.

## ERNST &amp; YOUNG

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International and is authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

## David Storer and Partners

WEST MIDLANDS BASED DISTRIBUTION COMPANY  
Established for over 30 years and with a turnover of approximately £1.8 million. Offered for sale as a going concern. The company, with strong links to Italy, operates from secure three acre freehold site with good access to motorway network.

OFFERS BASED ON £1.5 million for the freehold and business assets.

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Offices also at Leicester and Lutworth

## EXHIBITION BUSINESS FOR SALE

Profitable business involved in the production of high quality exhibition stands, display graphics and photographic processing. Turnover £1.5m. PBT £124k. Blue chip customer base. Located South West.

Write to Box B4554, Financial Times, One Southwark Bridge, London, SE1 9HL.

## Disposal of Non-Core Business

## ROTATIONAL MOULDING COMPANY

Following internal re-organisation we have decided to dispose of our Rotational Mouldings Company.

We are a leading manufacturer within the Road Safety Products Industry. Turnover is in the region of £3.5m per annum. Our factory is well equipped with modern plant and we have a well trained and experienced workforce.

Write to: Box B4548, Financial Times, One Southwark Bridge, London SE1 9HL.

## 10 YEAR OLD SWISS CORPORATION

engaging in electronics development/manufacturing and plastics technology for sale.

For more information contact  
Austria on 049 171 839 1050  
or Fax: 0181 674 9232

## LEGAL NOTICES

## S &amp; S MOTORS (LEWISPORT) LIMITED

Notified under S. 85 of the Companies Act 1985.  
The following is a list of the names and addresses of the persons who are entitled to receive notices of general meetings of the company.  
Name of shareholder: Mr. John Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mrs. Jane Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mr. Robert Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mrs. Mary Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mr. David Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mrs. Susan Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mr. Peter Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mrs. Elizabeth Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mr. Michael Smith, 123 Main Street, London E1 1AA.  
Name of shareholder: Mrs. Catherine Smith, 123 Main Street, London E1 1AA.

## CONTRACTS &amp; TENDERS

Private Power & Infrastructure Board  
Government of Pakistan

## Railways Open Access Policy

Under the Open Access Policy Framework and Package of Incentives for Private Sector Development of Freight Train Operations in Pakistan, approved by the Government, the Private Power & Infrastructure Board invites companies having the necessary background and experience of modern heavy haul freight train project implementation and operation to register their interest.

The opportunity now exists for a private railway freight operating company to transport Residual Fuel Oil, over Pakistan Railways track, from Pipri, (Karnali) to seven new power plants commencing at the beginning of July 1997. The successful company will purchase track access from PR and secure its income through a long-term Fuel Transportation Agreement with the Pakistan State Oil Company Limited. The Government of Pakistan will guarantee the contractual obligations of both PR and PSO as well as granting incentives to the new company. The Government of Pakistan has also requested the World Bank to provide a partial risk guarantee of its contractual obligations in favour of senior commercial debt to the private operator.

The successful company will be responsible for arranging the required financing to provide an adequate amount of reliable railway equipment, appropriate maintenance facilities and sufficient competent staff to guarantee long term security of supply of fuel oil to the power plants. Initial volume is 1.78 million tonnes per annum (mtpa) over an average route length of 980 km with gross train weights exceeding 4,000 tonnes. The opportunity exists to expand traffic volumes for oil and into other railway freight traffic such as intermodal containers, perishable goods and bulk materials of all kinds including solids, liquids and gases.

Those interested in submitting proposals must register with the PPIB by payment of a non-refundable registration fee of US\$1,000 (Rs. 35,000/-) in order to obtain a Request for Proposal document package comprising an Application Form and other relevant documents. This package will be available from PPIB as of 16th June 1996.

A pre-bid meeting will be held in Islamabad on 9th July, and proposals must be submitted at PPIB offices by 12:00 noon on 15th August 1996.



Government of Pakistan  
Ministry of Water and Power  
Private Power & Infrastructure Board  
House No. 50 Nazimuddin Road  
Sector F-7/4, Islamabad, Pakistan  
Tel: (+92-51) 9201848, 9206357, 214731, 222378  
Fax: (+92-51) 217735, 215723

## LEGAL NOTICES

## IN THE HIGH COURT OF JUSTICE

IN RE THE ESTATE OF JAMES  
JAMES, deceased.

NOTICE OF THE FIRST MEETING OF THE CREDITORS OF THE ESTATE OF JAMES, deceased.

THE FIRST MEETING OF THE CREDITORS OF THE ESTATE OF JAMES, deceased, will be held at the offices of the undersigned, Messrs. J. & J. & J., 123 Main Street, London E1 1AA, on the 15th day of July, 1996, at 10.00 o'clock in the forenoon.

THE FIRST MEETING OF THE CREDITORS OF THE ESTATE OF JAMES, deceased, will be held at the offices of the undersigned, Messrs. J. & J. & J., 123 Main Street, London E1 1AA, on the 15th day of July, 1996, at 10.00 o'clock in the forenoon.

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The Financial Times plans to publish a Survey on

## Israel

on Tuesday, July 9.

For further information, please contact

Tina McGorman

on +44 171 873 4816, Fax: +44 171 873 3595

or your usual Financial Times representative.

FT Surveys



Nancy Dunne tracks the US film company's protracted and expensive trade dispute with Fuji of Japan

## Exposed: Kodak's path to the WTO

In May last year Kodak officials were brimming with confidence when their new chairman, Mr George Fisher, announced that the company had filed a complaint against Japan's Fuji with the US Trade Representative.

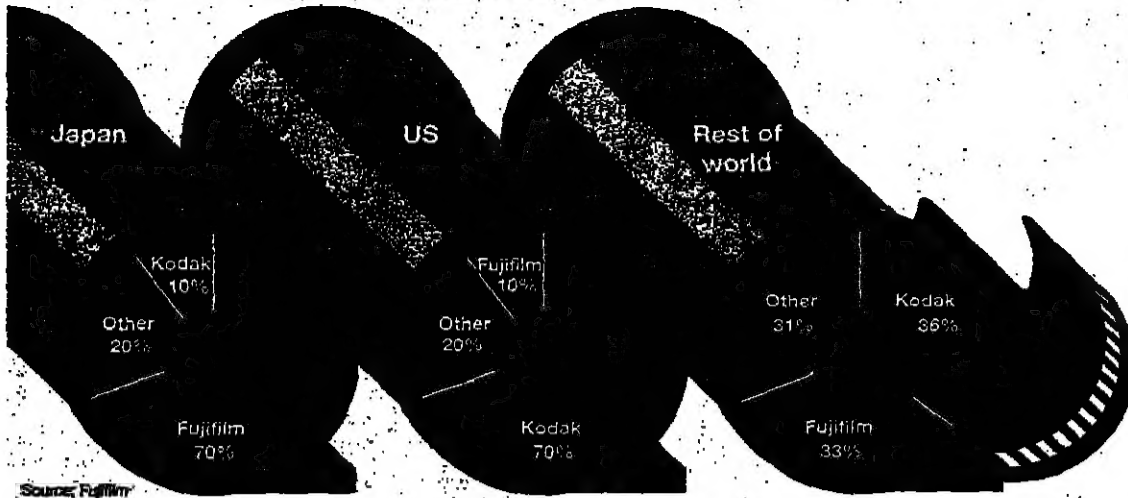
The 1,000-page complaint - the best documented case of its kind, Kodak said - detailed the now familiar story of a US company fighting to get its products on to the shelves of Japanese stores and sold at competitive prices. Kodak accused the Japanese government of supporting "anti-competitive" practices beginning in the 1970s and reinforcing Fuji's hegemony two decades later by not doing anything about it.

A year after the filing, the world's two photographic giants - having spent untold millions on lawyers, lobbyists and public relations - have apparently fought each other to a standstill. Yesterday the US Trade Representative's office announced that it would not take any action against Kodak's complaints to a multilateral forum - the World Trade Organization.

Kodak portrays itself as a David to Fuji's Goliath, saying its case has been dwarfed by its rival's public relations and lobbying efforts. Fuji says the case at first seemed an easy win for Kodak and only the commitment of substantial resources (no one will say how much) and its aggressive response has "levelled the playing field".

The public phase of the case began with a briefing by Mr Fisher. "Since arriving at Kodak 18 months ago, I have spent many a waking hour studying how Kodak can become more competitive," he said. His solution: a complaint, filed under Section 301 of US trade law. This requires the Trade Representative to investigate

The view from Fuji: film market shares



Source: Fuji

an alleged foreign trade barrier, and then, over a period of a year, negotiate it away, if necessary - and it usually is - by threatening trade retaliation.

Section 301 was an obvious choice for Mr Fisher, who previously, as chairman of Motorola, had successfully wielded the law to get a chunk of Japan's cellular phone market. For the Kodak fight, he hired a well-connected legal team led by Mr Alan Wolff of Dewey Ballantine, the most prominent trade advocate for US companies.

At the start, administration officials were described as impressed with Kodak's case. On July 3, Mr Mickey Kantor, Trade Representative at the time, officially accepted the complaint for action.

"George Fisher understood the system and the built-in advantages any US company would have in playing

the [301] game," said Mr Rob Rehg, senior vice president of Edelman, Fuji's long-time public relations firm. Fuji's strategists believed the small Trade Representative's office would never have time to investigate the case properly, and resolved to neutralise the home court advantage by presenting overwhelming refutation of Kodak's evidence.

"We decided we would match them pound for pound in terms of paper," Mr Rehg said. He and his colleagues moved swiftly. Journalists leaving Mr Fisher's press conference were handed Fuji's written responses. Over the months they were showered with documents, briefs, letters, even videos showing Kodak film being sold in Japan.

Mr Bill Barringer of Wilkie Farr & Gallagher, long a Washington lawyer for foreign firms, headed the legal

team. They were supported by a five-person Edelman team, including Mr Mike Deaver, the communications wizard of the Reagan White House, and a lobbying firm headed by two former congressmen, one a Republican, the other a Democrat.

Two months after the Kodak case was announced, Fuji produced a 588-page document, portraying Kodak's case as no more than "a heavy-handed attempt to shift the blame for its own poor business decisions". Kodak's marketing methods in the US were described as little different from Fuji's in Japan. Kodak's market share - about 70 per cent in the US - was proclaimed the mirror image of Fuji's in Japan. Fuji's lawyers argued that under Section 301, Kodak was required to prove that the US market was more open than that of its foreign rival.

The trade office has been inundated

with letters and documents from Fuji's representatives. Since July 31, Fuji has made 17 submissions to Kodak's nine.

In September, for example, Wilkie Farr sent US trade officials a list of questions for Kodak Japan. Why was Kodak not more aggressive in passing along the benefits of the dollar's depreciation to Japanese consumers? Could Kodak substantiate its assertion that it had spent \$750m trying to advertise and promote its products in Japan over the last decade?

In February Fuji's lawyers submitted a report to the US Trade Representative rebutting Kodak's claims of a "price fixing conspiracy" in Japan. It welcomed news that the Japan's anti-trust agency, the Fair Trade Commission, would study the industry, insisting this was "the latest chapter in a long history of careful scrutiny". It began building the fourth of seven planned plants in Greenwood, South Carolina.

Kodak was also busy, refining and explaining its case, but Mr Fisher was beginning to sound worried. In February he gave a speech dubbing "unprecedented" Japan's refusal to discuss the case and warned that Tokyo "is testing the resolve of the US government to deal effectively with market access issues".

As the July 3 deadline for decision approached, Kodak's lawyers sought to shape the case applicable under the WTO's narrower rules. Meanwhile, the US trade deficit with Japan has been declining, and the US has become more concerned about instability in the Asian region where Japan is the anchor of its security policy.

America's trading partners are now defiantly pronouncing bilateralism dead. For the time, at least, it seems gravely wounded.

## Europeans press Clinton to waive new Cuba law

By Stephen Fidler and news agencies

US President Bill Clinton is under increasing pressure from European and other governments to waive part of a controversial law that would allow US nationals to sue foreign companies using property confiscated by the Cuban government.

The provisions of the Helms-Burton legislation, signed into law in March, will come into effect on August 1, and pave the way for lawsuits from November 1.

However, the president can suspend the right to sue at six-monthly intervals if he believes this is in national security interests and will speed the transition to democracy in Cuba.

"We use every opportunity we can to press our view on this issue to the US administration," said one British official yesterday.

Mr Jacques Santer, president

of the European Commission, raised the issue at a US-European Union summit in Washington on Wednesday.

"We did raise our concerns about the legislation in our uncertain terms with our American colleagues," Mr Santer said after a White House meeting with Mr Clinton and Italian President Romano Prodi. Italy currently holds the revolving presidency of the EU.

"We do not believe it is justifiable or effective for one country to impose its tactics on others and to threaten its friends while targeting its adversaries," Mr Santer added. "If that is done, it is bound to lead to reactions which it is in the interest of us both to avoid."

Mr Clinton said he was "very sensitive" to the EU concerns, and said they were being reviewed. But he added: "We think... the persistent refusal of Cuba to move toward democracy or openness and the

particular problems that causes for countries in our hemisphere, and for the United States especially, justified the passage of the bill."

On a five-day official visit to Canada, the Mexican President Ernesto Zedillo said his government was considering legislation to counter the law.

Meanwhile, Canada is expected also to unveil retaliatory measures at any time. Britain is considering invoking the 1993 Protection of Trading Interest Act that could, among other things, forbid British companies from complying with document requests from US courts and allow them to countersue.

Governments outside the US are also becoming worried about draft legislation in both houses of Congress aiming to impose sanctions on companies investing in Libya or Iran. This is expected to cause further problems between the US and its partners in Europe.

Editorial Comment, Page 19

## Second Singapore wafer plant for SGS-Thomson

By James Kynge in Singapore

SGS-Thomson Microelectronics, the French-Italian semiconductor company, yesterday announced a \$81bn (US\$714m) investment in a fabrication plant in Singapore to make advanced wafers, mainly for export.

The new unit, Ang Mo Kio 8, will be built adjacent to the company's existing plant and will have a capacity of 5,000 8-inch submicron wafers a week. Construction is due to start in October this year and production of 1,000 wafers a week will begin in late 1998.

Mr Alain Duthell, corporate vice-president, in charge of strategic planning, said the speed at which capacity was expanded from the 1,000-wafer level would depend on demand. Only when demand justified it would extra equipment be installed, he said.

He added that fears of overcapacity in the Asia-Pacific region centred on D-Ram semi-

conductor production. The wafers to be made in Singapore would be used in mobile phones, computer disc drives and multimedia equipment, sectors in which there were fewer overcapacity concerns.

Expectations of a rebound in semiconductor sales were lifted yesterday by an unexpectedly high book-to-bill ratio of 0.84 and a rise in chip orders during May, the first increase since January.

Analysts had expected the ratio, which measures computer chip orders against shipments, to be under 0.80.

Mr Duthell said Singapore had granted a long-term loan, and tax holidays and training grants, to induce the company to invest in the city state, rather than in neighbouring countries. But the expertise among 1,200 staff at the existing 5-inch wafer plant was the prime reason for locating in Singapore.

Construction costs of the new plant will be \$818m.

with the installation of equipment to enable the 1,000-wafer capacity to be reached costing a further \$820m.

About 45 per cent of SGS-Thomson's Asia-Pacific turnover of \$925m in 1995 came from Singapore. Regional revenue in 1995 grew by about 50 per cent but has slowed markedly in 1996. Semiconductor sales in the Asia-Pacific region are predicted to grow by about 15 per cent this year, against about 5 per cent worldwide.

The new Singapore plant will be the sixth 8-inch wafer plant which SGS-Thomson has announced or is operating. At full capacity it would account for 10 per cent of the company's global wafer production, executives said.

Mr Philip Yeo, chairman of Singapore's Economic Development Board, said the city-state was aggressively promoting the establishment of wafer plants and the SGS-Thomson plant would complement local industry.

## Malaysia awards controversial dam contract

By James Kynge

Malaysia yesterday awarded a \$13.6bn (US\$5.4bn) contract to build the Bakun dam, a project regarded with pride in the country but which critics decried as environmentally destructive and economically questionable.

ABB Asea Brown Boveri, the Swiss-Swedish engineering concern, and CBPO of Brazil

beat bids from more than 40 companies to win the engineering, procurement and construction contract. They will design and build the dam deep in the rainforest of Malaysia's eastern state of Sarawak.

ABB-CBPO will subcontract the laying of a 650km submarine cable from the area to peninsular Malaysia.

Malaysia says the project,

ardently supported by Dr Mahatir Mohamed, the prime minister, will catapult the poor Borneo region from the 18th into the 21st century and ensure an electricity surplus for a country suffering regular power cuts.

But environmentalists are alarmed by the scale of the project which will clear 68,000 hectares of forest, flood an area

the size of Singapore and force 9,000 tribes people to move. The dam, nearly twice the height of Egypt's Aswan dam, will also increase the risk of waterborne diseases, threaten protected flora and fauna and worsen water quality, environmentalists say.

Economists said smaller generators would have been more cost-efficient and less environ-

mentally damaging. Other criticism centres on transporting the power through 670km of overhead cables from the dam and then through the undersea cable to the national grid. Some estimate that 12 per cent of the electricity could be lost in transmission. Others fear that if the cable were ever severed, it could damage industry.

## Suzuki bolsters global ambition

By John Griffiths in London

Senior managers of Suzuki of Japan have set a target of capturing 5 per cent of the world market for cars and light four-wheel-drive vehicles by the turn of the decade.

This will require a doubling of Suzuki's market share in western Europe, where its dealer networks have been substantially underperforming. Last year Suzuki sold just over 120,000 vehicles in west Europe - 11 per cent market share.

Managers have been told that average sales per dealer in Europe, currently about 65 a year, must be doubled to around 130 and that under-investment by many dealers in the franchise must be remedied. Suzuki has 23 distributors in Europe, about half of which are owned by Suzuki, with the remainder independents.

However, Mr John Norman, managing director of Suzuki (GB), said sales networks would be helped towards their goal by a widening of the company's model ranges. He was speaking at the UK launch of the X-90, a two-seater "life-style" leisure off-road vehicle as yet to have an equivalent

from rival manufacturers. The new global sales target would require a 40 per cent sales increase for Suzuki, which is the world's 12th largest vehicle maker. A 5 per cent world market share represents about 2.5m vehicles.

In its last financial year, to the end of March, Suzuki sold 1.8m vehicles, with 1m sales made outside Japan. The company is already breaking out of its traditional role as a niche and "mini-car" producer, with the introduction of its Baleno saloons and estates which are competing in mainstream car market sectors.

Some 40 per cent of Suzuki's sales were of "conventional" cars, Mr Norman said. Suzuki claims its global sales plan will not be blown off course by the high yen and other production difficulties in Japan. It now has 51 assembly, more integrated, vehicle production facilities outside Japan, including plants in Spain and Hungary.

Executives say costs are being pared at Japanese plants to the point where production will be viable at an exchange rate of Y80-81.

### WORLD TRADE NEWS DIGEST

## Russian oil venture formed

An international consortium has been formed to develop oil fields in the Nenets and Komi regions in Russia's far north.

Elf Aquitaine, the biggest French oil company, yesterday signed an agreement with KomiTek, a state-owned local oil concern, and Neste of Finland to develop oil fields in the Shapinko area, about 2,000km north of Moscow.

Elf said the partners would contribute their knowledge and technology to the venture. SeverTek, Elf would hold 30 per cent, KomiTek 50 per cent and Neste 20 per cent.

The new company is due to start operations next winter, the only time when heavy equipment can be brought into the area by overland routes. There has been substantial international oil company interest in the Nenets and Komi regions, mostly because the area has a number of undeveloped oil discoveries.

Robert Corrine, London

### BA alliance comes under fire

Carlson Wagonlit, one of the world's largest business travel companies, yesterday condemned the proposed alliance between British Airways and American Airlines, saying it would reduce choice for travellers.

Mr Richard Lovell, Carlson Wagonlit's executive vice president, said the alliance could result in a reduction in price competition. The two airlines accounted for 60 per cent of flights between the US and UK and 70 per cent of traffic between London and New York. "In any normal market situation this could be regarded as a near monopoly," he said.

Michael Skipper, Aerospace Correspondent

### China resumes rocket launches

China plans to put three communications satellites into orbit this year, with launches resuming early next month, China Aerospace Corporation said yesterday. Foreign confidence in China's space industry ebbed after two rockets exploded shortly after takeoff, one in January 1995 and the other last February. Next month's launch of a Long March 3 rocket will lift into orbit the US-made Apstar 1A telecommunications satellite, built by Hughes Space and Communications. The satellite had been scheduled for launch in March but the lift-off was delayed after the first new-generation Long March 3B rocket carrying the Intelsat 708 orbiter veered off course and exploded in February.

The second satellite was to be launched in either late July or early August and would also carry a Hughes-made satellite. The third satellite, the Chinese-made East is Red Number Three, would be launched after October, using the new Long March 3A rocket, which has successfully taken two satellites into orbit. International customers, including global consortium Intelsat, have cancelled four launches since the February explosion.

Foreign Staff

### Trinidad plans LNG plant

The government of Trinidad and Tobago has approved the construction of a \$1bn liquefied natural gas (LNG) plant by a consortium of US, Spanish and local companies. The plant will produce 3m tonnes of LNG per year, starting in 1999. Amoco of the US has a 34 per cent stake in Atlantic LNG, the consortium, with Repsol of Spain, a big shareholder in Gas Natural, also of Spain, holding 30 per cent. Cabot LNG of the US has a 10 per cent holding, with the remaining equity retained by the state-owned Natural Gas Company of Trinidad and Tobago. Cabot LNG will purchase 60 per cent of the plant's output, while the remainder will be bought by Enagas of Spain, a subsidiary of Gas Natural. Exports of liquefied natural gas from the venture will earn Trinidad and Tobago about \$175m per year.

Carmie James, Kingston

### Bovis wins more Czech orders

Bovis, the UK construction company, is continuing to expand its Czech order book with the award of three more contracts worth more than \$20m (\$30.6m). The company, a division of P&O UK shipping, property and construction group, has won 18 contracts worth \$80m since it opened its offices in Prague in 1991. The latest orders include technical consultancy services for the Elban Farnkarka development to the east of Prague for the real estate division of IPB Real, a Czech bank. Bovis has also won separate management construction contracts for a \$5m refurbishment of a spa and sanatorium at Lubacovice, Eastern Moravia and for a \$3m airbag manufacturing plant for Automotive Safety Components International at Jevicko, Moravia. The plant will produce airbags for the Volkswagen group.

Andrew Taylor, London

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**Sindh Coal Authority**  
(Government of Sindh)  
**Karachi - Pakistan**

### Bankable Feasibility Study of Thar Coal/Lignite for Electric Power Generation

#### Notice for Pre-qualification of Mining Consultants

Applications are invited for pre-qualification of consultants for a Bankable Feasibility Study of Thar Lignite/coal for establishment of 3960 MW lignite-fired power stations at Keti Bandar in District Thana in the province of Sindh - Pakistan by Consolidated Electric Power Asia Ltd. - a subsidiary of Hopewell Holdings of Hong Kong - in three phases, each phase of 1320 MW. The power plant site is located at a distance of about 370 kms. from Thar lignite field, as such, the feasibility of transportation of lignite including economic mode of transportation from Thar lignite/coal field to power plant site would also be evaluated for recommendations. The study will contain recommendations on the feasibility of mine mouth power plant, as well as, at Keti Bandar.

2. The mining consulting companies having relevant experience are required to furnish the information viz. company profile, coal/lignite mining projects completed, operated as contractor or owner, indicating whether the projects were or are for hard coal or lignite, opencast or under-ground mining; projects under execution and negotiation; financial standing, etc; to the Sindh Coal Authority for processing for pre-qualification. The details and the proforma in which information is required be obtained from the Sindh Coal Authority - address given below in para 03.

3. The applications containing the above information alongwith US\$ 200 or equivalent in Pak. Rupees at the rate prevailing on the date of preparing the Demand Draft/Pay Order, as the case may be, should reach Director General, (Sindh Coal Authority, F-158/A-1 KDA Scheme No. 5 Block - 5, Clifton, Karachi, Fax No. (92 21 - 5874708, Telephone No.5833549) on or before June 30, 1996. On the envelope, the words "Application for Pre-qualification" should be written.

(Ahmeduddin Hanjrah)  
Director General



## NEWS: INTERNATIONAL

## Heineken reach parts other Burundian revenues fail to reach

With aid cut off and coffee prices down, a single brewery is sustaining the economy, reports Michela Wrong

Mr Georges Hanin, Belgian manager of the Brarudi brewery in downtown Bujumbura, deserves every one of the neatly framed industry awards that hang outside his office.

For despite death threats, general strikes, power cuts and water shortages – the everyday hazards of operating in strife-torn Burundi – his factory has continued rolling out bottles of Amstel and Primus beers, Coke and other soft drinks for purely domestic consumption 24 hours a day.

"Since I arrived in 1994 we have never stopped producing," he boasts. "It is a record in Bujumbura."

More than professional pride or an obsession with profits lies behind such dedication. For as Burundi's economy begins to buckle under the strain of two and a half years of ethnic violence, the brewery is emerging not only as a symbol of determination in the face of adversity but as the guarantor of an embattled government's financial solvency.

"If the brewery did not exist, the country would be in chaos," admits Mr Salvator Toyi, the finance minister. "As it is, we wait to receive our cheque from Brarudi before paying salaries."

Traditionally, the backbone of the Burundian economy was coffee – which provided 85 per cent of export earnings – boosted by hefty injections of foreign aid.

Now these sources are withering away, damaged by violence in the interior, where both the army and Hutu rebels

## Burundi's shaky economic base

	GDP % change	Inflation %	Budget deficit % of GDP	Total foreign debt
1992	-2.0	7.8	-3.4	220bn
1993	-5.3	9.7	-3.4	260bn
1994	-6.0	14.9	-3.4	295bn
1995	-3.0	19.2	-2.5	309bn

Source: Burundi Finance Ministry

In Burundi francs, \$1=200 Burundian francs

'If the brewery did not exist, the country would be in chaos,' admits Mr Salvator Toyi, the finance minister. 'As it is, we wait to receive our cheque from Brarudi before paying salaries.'

carry out tit-for-tat reprisals, and the disapproval of foreign governments who feel a political elite is not doing enough to reconcile two increasingly polarised ethnic communities.

That leaves the brewery as a key source of the revenue needed to keep the wheels of government turning. In particular, the salaries of the Tutsi-dominated civil service and military.

Last year Brarudi, owned 60 per cent by Heineken and 40 per cent by the government, provided 27 per cent of national tax receipts, two and a half times as much as coffee. This year the figure will be higher, nearer the 40 per cent habitually cited by local residents.

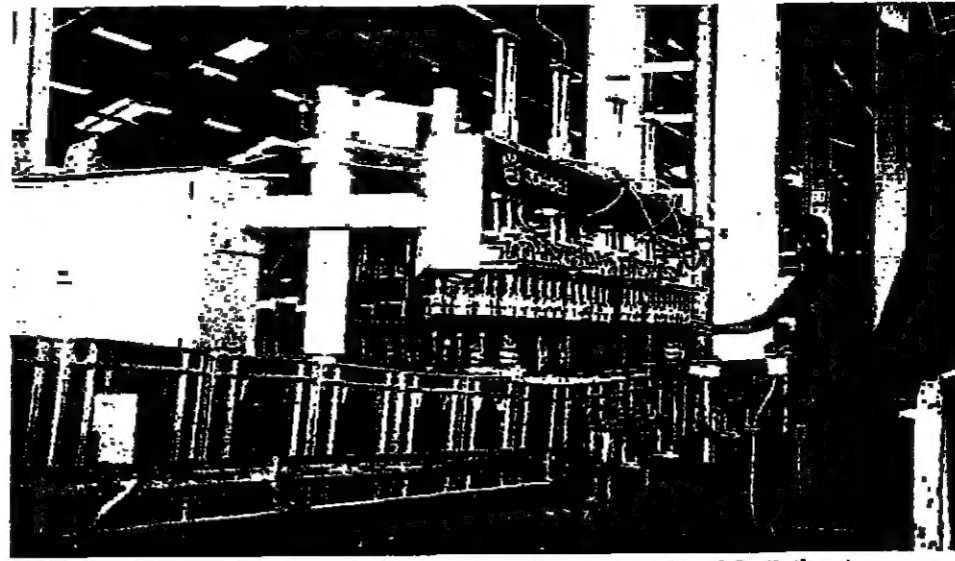
High world prices for coffee

brought Burundi a much-needed windfall last year, but the market has plunged since then. While output is expected to reach 30,000 tonnes, experts say instability has hit quality and the beans no longer fetch the premium they once enjoyed.

Coffee's contribution to state coffers this year will be less than a third of the \$22m of 1994-95.

At the same time aid has dried up, in part because it is no longer clear how to invest in a collapsing state, in part because donors want to shock an apparently complacent leadership into action.

In April, Mr Brian Atwood of USAID and Ms Emma Bonino, European Commissioner, said they could no longer continue providing 33 per cent of Burun-



The Brarudi brewery: Non-stop production despite strikes, power cuts and death threats

di's gross national product. UN officials estimate aid flows, once \$300m-\$350m a year, have dropped to \$70m a year.

The cut coincides with a general recession, caused by power failures, distribution problems and the evaporation of investor confidence. Since the army assassinated Burundi's first Hutu president in 1988, triggering the crisis, agricultural production has fallen 22 per cent, industrial output 25 per cent.

"The effects can be seen everywhere," says Mr Toyi. "The state cannot pay its debts to the private sector, it is beginning to be unable to meet its foreign debts and foreign reserves are falling by \$10m a month. By 1997, if nothing changes, we will have prob-

lems buying imports."

Small wonder, then, that the government keeps forces posted around Brarudi, probably Bujumbura's best-guarded building. Or that, as Bujumbura threatens to become the Sarajevo of Africa – starved of electricity, crippled by curfews – the factory has been turned into a mini-fortress, relying only on what can be provided within its own high, barbed-wire topped walls.

When Hutu rebels attack power lines to the city, the brewery turns on its massive generators. When Tutsi militias call a general strike and halt public transport, management sends buses to fetch workers.

Since water supplies cannot be trusted, the brewery has its

own treatment plant. Pipes to pump water direct from Lake Tanganyika are kept on standby. Rice, sugar and malt are stocked in quantities that can last several months, suppliers warned that if they fail to deliver, their contracts will be cancelled.

"All this comes at a cost," says Mr Hanin. "But in January we managed to operate for eight days when the whole of Bujumbura was without either electricity or water."

Squeezing its key asset to the limit, the government forced Brarudi to increase its beer price by 20 per cent earlier this year, an increase that will pay for a "social fund" for the victims of Burundi's troubles.

Despite his pride in the oper-

ation, Brarudi's manager chafes at the responsibility being placed on the brewery. The recycling of money – taxes which go to pay soldiers and civil servants, who then spend their money buying beer, giving the brewery funds to pay the taxes – cannot last indefinitely if the country's economic base continues shrinking.

"If your customers are in crisis, you are in crisis," says Mr Hanin. "If we are the only ones working properly, at a certain point we will be the only ones drinking our beer." Already the brewery estimates that demand has fallen from 1.7m hectolitres last year to 1.5m hectolitres.

As the crunch approaches, Brarudi's finance minister hopes to gain time by rescheduling domestic and foreign debts and asking government employees, paid with scrupulous regularity until now, to accept salary cuts.

Although it is a prospect the government dreads, it may hold the seeds of hope. As the smart cars cruising the capital's streets and well patronised restaurants attest, much of Bujumbura's Tutsi-dominated bourgeoisie has so far weathered the crisis in relative comfort.

Maybe it is only when the elite that decides policy begins to feel the pinch that compromise will become an option. "I keep telling them the situation is very serious," says Mr Toyi. "But at the end of the month they still get their salaries. The severity of the problem has not sunk in."

## Banking supervisors agree to strengthen standards

By Hilary Barnes in Stockholm

Banking supervisors from 138 countries have agreed to speed up the implementation of minimum standards for the supervision of international banking.

The agreement, reached at the biennial International Conference of Bank Supervisors in Stockholm this week, covers 30 per cent of the world's population and was described as "an important step" by Mr Tommaso Padoa-Schioppa, chairman of the Basle Committee on Banking Supervision and deputy director general of the Bank of Italy.

A survey, conducted for the conference, showed that 20 per cent of countries do not consolidate financial and prudential information on banks' global operations.

Some 80 per cent face difficulties in verifying the reliability of such data by on-site examination because the legal framework of some countries does not allow all the instruments of supervisory analysis to be used. In some regions, supervisors do not have the power to prevent corporate affiliations that hinder effective supervision and a fifth of all countries do not make approval by the home country supervisors a condition for the establishment of a foreign bank.

Minimum standards for the supervision of international banking were developed by the Basle Committee in 1982, representing the G10 group of the world's richest nations. An important aspect of the Stockholm conference was a detailed discussion of co-operation between G10 and other countries.

The 138 supervisors endorsed a report by members of the Basle Committee and the Offshore Group of Banking Supervisors to strengthen implementation of the 1982 standards.

The principles include better co-operation between supervisors in a bank's home country and the country which hosts the bank's subsidiaries and branches; principles for determining the effectiveness of home country supervision; establishing a routine for inspections by home country supervisors in the host country; improving supervisory standards in host countries; and for dealing with problems arising from potential gaps in cross-border supervision.

However, Mr Padoa-Schioppa said implementation of the voluntary co-operation agreement would take time. In an address to the conference – he said that implementation of the Basle Committee's minimum standards had proved difficult and was too slow.

Mr Padoa-Schioppa said the endorsement of the principles by the conference was an important step, but not the last step. "More will have to be done," he said.

## Iraq blocks more arms searches

Iraq yesterday barred United Nations weapons inspectors from two more sites in and near Baghdad as they tried to search for clandestine weapons or related materials, a UN official said, Reuters reports from New York.

"We started two inspections this morning and were blocked at both of them," Mr Rolf Ekeus, head of the UN Special Commission in charge of scrapping Iraq's weapons of mass destruction, told reporters.

Yesterday's confrontation was in addition to two incidents on Tuesday and Wednesday when Iraq barred the UN weapons team from two Republican guard sites.

Mr Ekeus said that one site in Baghdad belonged to the elite Republican guard but he refused to give details on the second one. He said his group was searching for equipment, documents or materials relating to ballistic missiles.

In Baghdad, Iraqi authorities

called the inspections provocative and state-run newspapers carried editorials defending the decision to bar the inspectors from sensitive sites.

Mr Ekeus said some inspectors were still standing guard at a facility in Baghdad that they had been barred from entering on Wednesday. They were trying to observe if any documents had been removed.

He said all the facilities his experts wanted to enter had in the past belonged to govern-

ment bodies responsible for concealing documents or weapons from his commission and he suspected some clandestine materials were still there.

Ridding Iraq of nuclear, chemical, biological and ballistic missiles is a key requirement for lifting sanctions imposed in 1990 after Iraq's troops invaded Kuwait.

Mr Ekeus spoke to reporters after briefing the UN Security Council, which was to consider last night what to do next.

## Savimbi in talks on Angola diamond zone

Talks on the future of Angola's rich diamond provinces, largely left out of the country's peace deal, have been held this week at the bush headquarters of former rebel leader Jonas Savimbi, Reuters reports from Luanda.

The discussions at Bailundo brought together Mr Savimbi and Mr Paulino Neto, director of the state-controlled Angola diamond company Endiama.

The future of diamond-rich provinces and Luanda Sul, controlled mainly by Mr Savimbi's Unita forces, had largely been untouched in peace talks between the former Angolan rivals who signed an accord in 1994 to end 20 years of civil war.

Under the Lusaka peace pact, Unita has to withdraw its fighters from the Luanda provinces and disarm them at UN-supervised assembly camps by July. Diamond and oil resources make Angola one of Africa's richest countries but the war has damaged the economy and brought stagnation since 1980.

Mr Higinio Carneiro, the government's peace negotiator, and Mr Isaias Samakuva, Unita's representative in a joint ceasefire commission, attended Wednesday's talks.

"We prefer not to comment on the discussions," Mr Car-



Savimbi: reluctant to yield

neiro said on his return to Luanda and before going to talks with Angola's President Jose Eduardo dos Santos.

Mr Savimbi controls most of the Luanda Norte diamond area along the Cuango River which his forces captured during the war. It has been estimated that he earns \$300m-\$500m from diamonds and he is believed reluctant to give up this control.

A World Bank report in 1990 said that some \$30m worth of diamonds leave Angola unofficially every year, either smuggled across the Zaire border for sale on the open market or smuggled to Lisbon.

Participants would not comment on the talks but mining officials said the government

had offered Unita at least three options to resolve the diamond issue.

They included diamond concessions, the creation of Unita's own diamond company which would have shares in Endiama, the state-owned diamond mining business, and joint projects with international companies.

"It is also known Unita has been pressing to have a representative on the board of Endiama," the official said.

South Africa's Mechum company is de-mining the main stretch of road between the city of Malange and Saurimo in Luanda Sul so Unita troops can be withdrawn from the diamond area.

"It still has to be decided where the Unita troops in the Luanda provinces will be disarmed. The chances are good it will not be inside the Luanda provinces, but in neighbouring Malange Province," a peace observer said.

"It is also a guess as to how many troops Unita has in the Luanda provinces and if it will relinquish its control. This is a very sensitive issue."

Unita has already disarmed more than 45,000 of its troops at 13 assembly camps in Angola. Mr Savimbi has pledged to disarm a total of 50,000 by June 15.

## Abortion and housing snags in Habitat II conference

## Weary delegates do most of their work behind the scenes

By John Barham in Istanbul

A spectacular fireworks display over the Bosphorus tonight could well be the most vivid impression the 20,000 delegates and journalists take home with them from the United Nations Habitat II city summit in Istanbul, which ends today.

"Conference fatigue" and Habitat have become almost synonymous. Relatively few heads of state attended, none from big countries. Habitat, the third UN conference in 15 months, is likely to be the last big gathering of its kind for some time.

Mr Boutros Boutros Ghali, UN secretary general, said: "The decisions reached at Istanbul must be translated into concrete measures, into national policy, into new forms of international co-operation, into greater co-operation between government and civil society."

Yet it often seemed that the most important work during the 11-day event was done in committee rooms, corridors and bars, where participants swapped ideas and addresses. Mr Eduardo Raposo, planning secretary from the Brazilian

city of Salvador, said: "I have met people from all over the world who have interesting ideas for solving the same problems." He said he was taking back greater awareness of the importance of fiscal rectitude.

The UN organised a database of "best practices", policies adopted mainly in developing countries to overcome problems ranging from managing basic infrastructure to providing housing and involving local communities.

Non-governmental organisations (NGOs), local government and the private sector won greater influence in Istanbul than at earlier conferences.

Mr Jan Birket-Smith, director of the NGO Forum, which grouped non-governmental organisations at the summit, said: "For the first time, groups representing the interests of civil society had access to express concerns and issues directly."

This reflected the growing importance of voluntary organisations, civic groups and the private sector in developing public policy. Most conference delegates seemed to accept that market mechanisms and private business must play a

greater role in providing services as demands on restricted government budgets in both rich and poor countries grow.

So it was surprising that US and European utilities, which are developing into multinational corporations with investments in the developing world, were absent. Mr Michael Stegman, head of the US delegation, said they lacked "understanding on how to get involved in the UN conference system. We need to engage business in the post-Istanbul process."

The conference itself was stalled for two days by the seemingly peripheral issue of abortion. The Vatican, supported by some Islamic countries, held up the proceedings until they succeeded in removing reference to "reproductive and sexual health services" in the final document, claiming this would legitimise abortion.

More relevant issues such as government decentralisation, women's rights and financial support for poor countries were often lost in the crossfire. NGOs berated Turkey for rejecting self-government for its large Kurdish population and criticised its policy of destroying villages to deny

them to Kurdish rebels.

Women are particularly vulnerable in the developing world because of restricted access to jobs, inadequate mother and child health services and insufficient entitlements to property and inheritance.

Dogged US opposition to a statement that housing be considered a human right forced the conference to adopt a diluted commitment to the "progressive realisation of the right to adequate housing."

Some delegates from poor and even some rich countries said the conference should include financial commitments. Mr Joaquín Navarro-Valls, the Vatican's press director, said: "The concept of solidarity is being replaced by markets."

Compromises do not satisfy everyone. Mr Birket-Smith said: "I fear [there are] so many compromises that the text will be feeble." Yet he argued that the value of even weak commitments could still spur action: "It will define an agenda that forces governments to focus. Discussions emerging from civil society and government advance awareness and action."

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ETHNIKI KEPHALOEU S.A. Administration of Assets and Liabilities of 9a Chrysoskolou St., Athens 10560, Greece, in its capacity as Liquidator of "Greek Industry of Ready Made Garments B. Rocanas Bros. S.A.", a company with its registered office, in Athens, Greece, the "Company", presently under special liquidation according to the provisions of Article 46a of Law 1892/1990, by virtue of Decision 5217/96 of the Athens Court of Appeal invites interested parties to submit within twenty (20) days from the publication of this call, non-binding written expressions of interest for the purchase of the assets mentioned below, which are being sold as a single entity.  
**BRIEF INFORMATION**  
The Company was established in 1970. On 23.5.1996 it was placed under special liquidation. Its activities included the production, importation and disposal of ready made garments both in the domestic and in foreign markets.  
**ASSETS OFFERED FOR SALE**  
The assets offered for sale include a plot of land in the Municipality of Allionas (4, Ancient Theatre Street), the area of which originally amounted to 7,683.4 sq.m., having been reduced to approximately 6,334.55 sq.m. following expropriation, a plant consisting of a basement of approx. 2,153.94 sq.m., ground floor of approx. 4,090.06 sq.m., and first floor of approx. 4,090.06 sq.m., machinery, mechanical equipment, a car, a van, the Company's registered trademark, and any other assets as may be found to belong to the Company. It should be noted that the Company plan is issued out to third parties.  
**SALE PROCEDURE**  
The Company's assets will be sold by way of Public Auction in accordance with the provisions of Article 46a of Law 1892/1990, (as supplemented by art. 14 of L.2004/1991 and subsequently amended) and the terms set out in the Call for tenders for the sale of the above assets, to be published in the Greek and foreign press on the dates provided by law.  
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For the submission of Expressions of Interest and for obtaining a copy of the Offering Memorandum, please contact the Liquidator, "ETHNIKI KEPHALOEU S.A. Administration of Assets and Liabilities", 9a Chrysoskolou St., Athens 10560 GREECE, Tel. +30-1-323, 1484-87, Fax: +30-1-321-7905 (attention Mrs. Maria Frangoulis).

**The Financial Times plans to publish a Survey on Indonesia**  
on Tuesday, June 25.  
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on 0171 873 3794 or fax: 0171 873 3922 or  
Haj Hafjee in London  
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## HK-Taiwan air deal boosts Beijing group

By Louise Lucas in Hong Kong

Taiwan and Hong Kong yesterday signed a landmark air services pact which gives a China-controlled airline access to lucrative routes in Taiwan.

The five-year agreement also allows Taiwanese carriers to fly to Hong Kong after it reverts to Chinese sovereignty next June.

The deal inches Taiwan and China closer to direct links, banned by Beijing since the Nationalists fled to Taiwan in 1949. It follows a period of rising tensions across the Taiwan Strait, worsened by missile testing before Taiwan's presidential election in March.

The agreement comes more than a year after the previous pact lapsed; interim short-term pacts maintained the status quo while Taiwan and Hong Kong sought to solve differences, ameliorate internal bickering (for example, in Taiwan, to introduce more competition on the route) and secure Beijing's blessing on a final deal.

Beijing endorsed the deal last Friday, just days before a shake-up in the aviation sector in Hong Kong got shareholder and regulatory approval. Under that restructuring, unveiled on April 27, Dragonair, Hong Kong's second carrier and a key beneficiary of the pact with Taiwan, came under mainland control.

CNAC, the commercial arm of China's aviation regulator,

paid HK\$1.97bn (\$255m) for a 36 per cent stake in Dragonair. A further 28.5 per cent is owned by Citic Pacific, Hong Kong arm of Beijing's main investment vehicle. Under yesterday's pact, Dragonair will operate up to 21 flights a week between Hong Kong and Taiwan's southern port city of Kaohsiung.

At present, the route is monopolised by Cathay Pacific, Hong Kong's de facto flag carrier, which has 84 flights a week on the route, and Taiwan's China Airlines.

The new pact provides for up to 100 passenger flights and six freighter flights for Cathay, 105 passenger services and six freighter flights for China Airlines, and 16 passenger services for Eva Airways, a subsidiary of the Taiwan shipping giant Evergreen.

Appropriate licences have still to be secured by Dragonair, but aviation executives reckon this will be a formality. Mr Declan Magee, aviation analyst with HS Asia in Hong Kong, says the Hong Kong-Kaohsiung route is the fifth busiest in passenger volumes in the Cathay Pacific network. He estimates it generates revenues of some HK\$500m a year.

"Cathay Pacific worked hard to build up this route, and now they've given it to Dragonair. It's like a present - all they've got to do is put pilots on and people will be queuing to buy tickets," he said.

FTC alleges attempt to block retailers selling at discount prices

## Haagen-Dazs raided in Japan

By Eniko Terazono in Tokyo

The Japanese Fair Trade Commission yesterday raided offices of Haagen-Dazs Japan, a subsidiary of the hotel and foods group Grand Metropolitan of the UK, after alleging the company tried to stop retailers selling its products at discount prices.

The raid highlights the increasing pressure the FTC is putting on foreign companies in Japan and comes ahead of reforms intended to toughen its role as the country's anti-trust watchdog.

In justifying the raids at the company's head office and branches, FTC officials allege that Haagen-Dazs Japan had

attempted to put pressure on retailers by threatening to halt distribution.

The raids come ahead of the summer season, when temperatures and sales rise. The company denies the allegations and says investigations will have minimal effect on revenues.

Haagen-Dazs says some retailers have been selling its products at discounted prices, though industry analysts point out the company's brand image was strong enough for retailers not to fear its ice cream products being pulled from their shelves.

The company has kept its place at the top of Japan's premium ice cream market, even

though competition has grown over the past few years due to the launch of premium brands by domestic makers and private retail brands.

Sales cooled in the ice cream market last year, totalling ¥380bn (\$3.5bn), down 8.5 per cent from a year earlier due to a long and cold rainy season, but the company has held sales at ¥229bn, unchanged from the year before.

Haagen-Dazs, which imports more than half of its products from California, helped to establish the premium ice cream market. Its earnings have been supported by the liberalisation of ice cream imports in 1990.

The company secured its

brand image with its advertising campaigns and by opening stores in prime commercial areas in Tokyo and Osaka. It has also succeeded in securing a vast distribution network, a strategy its foreign rivals, including companies such as Baskin Robbins, initially failed to recognise.

Other than the 91 ice cream parlours the company runs throughout the country, its products are sold in some 40,000 retail outlets, including supermarkets, convenience stores and department stores. Haagen-Dazs said it was ready to co-operate with the FTC and expects the judgment by the commission to take six months to a year.

## Garuda crash leaves 3 dead

An 18-year-old DC-10 Garuda Indonesia airliner (pictured right) burst into flames after a failed takeoff from Pukok airport in southwest Java yesterday, killing three people and leaving scores injured and a dozen missing. There were 280 passengers and 15 crew on the airliner, which was bound for Denpasar, the main town of the Indonesian resort island of Bali, and Jakarta.

The crash comes as the Indonesian state-owned airline is undergoing a restructuring and cost-cutting programme ahead of privatisation, scheduled to be within the next couple of years. Last year, Garuda revised its number of Boeings on order to seven from an earlier contract to purchase 18, but the airline stressed the decision was not based on any financial problems.

Manuela Saragosa, Jakarta, and agencies



## Philippines to liberalise oil sector by next March

By Edward Luce in Manila

The Manila government is to dismantle protection for the domestic oil industry from Sunday, in a process to culminate in complete liberalisation of the sector by March 1997.

Yesterday's announcement will open the sector to full foreign competition and result in market-based prices for petrol and other oil derivatives.

Under the new regulations, the gov-

ernment will by next March phase out the oil price buffer fund which has shielded the domestic consumer from world oil price fluctuations.

The fund, in heavy deficit for the past 12 months, has been a source of grievance for the country's three oil companies: Petron, the privatised oil company; Shell Philippines, the local arm of the Anglo-Dutch group; and Caltex Philippines, the US company.

The policy overhaul has taken the government several years to design,

largely because of the strong political desire for subsidised petrol prices. In the past, price rises have provoked demonstrations and death threats against oil executives, most recently last February when prices were raised by 13 per cent. A small price rise is expected within the next few weeks.

"We welcome this move to liberalise the oil sector because it depicts a petro price," said Mr Memo Jacob, chairman of Petron, which is 40 per cent owned by Saudi Aramco. "It will

bring better service and efficiency to the consumer and allow more foreign players to enter our market."

Several foreign companies, including Mobil, Thai Petrochemicals Industry and British Petroleum, have expressed an interest in the Philippine market. Many plan to invest in downstream crude oil refining including naphtha cracking plants.

As an incentive to refine oil locally, the government will keep a small tariff differential between crude and

refined oil imports. Refined oil imports will be subject to a 7 per cent tariff; crude oil will pay 3 per cent. The 4 per cent differential will be phased out early next century.

Under the regulations, which allow oil companies to set their own prices through an automatic price adjustment mechanism based on the Singapore open market system, oil companies will be able to set up storage depots and refineries without government authorisation.

### ASIA-PACIFIC NEWS DIGEST

## Pakistan brings in more taxation

Pakistan yesterday announced a tough annual budget which sought to reduce its high budget deficit by raising an extra Rs41bn (\$1.17bn) by extending a sales tax and improving tax collection. No significant inroads were made in lowering import tariffs, which remain an average of 85 per cent. Pakistan has been urged by the International Monetary Fund to cut tariffs in order to make industry more competitive.

Mr Makhdoom Shahabuddin, minister of state for finance, told the lower house of parliament in Islamabad: "We will cut our budget deficit to have a strong, dynamic and sound financial system." The government pledged to cut the federal deficit to 4 per cent of gross domestic product by next June, down from 5 per cent at present.

Among the taxation measures announced in the Rs500bn budget, the government abolished the exemption from the "wealth tax" - a federal tax on property - for those who own only one house, but replaced it with a tax on all houses on areas of more than 500 square yards. New taxes were imposed on mobile phone bills and foreign air travel, while the tax on domestic and international phone calls was increased from 35 to 40 per cent. The scope of an existing sales tax will be extended to many consumer goods.

The defence budget was raised by Rs16bn or almost 14 per cent.

Farhan Bokhari, Islamabad

### China's exports falter

China registered a trade deficit of \$90m in the five months to May, according to Chinese customs statistics. But exports in May exceeded imports for the second straight month. May exports dipped 7.1 per cent against the same period last year, while imports rose 14.5 per cent. China registered a \$180m trade surplus in 1995, but a strong currency and curtailment of tax rebates for exporters have dampened exports this year.

China's trade surplus in May was \$210m. The Ministry of Foreign Trade and Economic Co-operation forecasts trade will be more or less balanced this year, with the possibility of a small deficit.

A police in Shanghai formally arrested US businessman William Ping Chen yesterday on charges of importing banned goods to China, the Xinhua news agency said. Beijing, Reuters

### Indonesia eases currency curb

The central bank yesterday took another step towards liberalising Indonesia's currency by widening the band within which it is freely traded. Over the past two years, Bank Indonesia, the central bank, has stepped in regularly to widen the rupiah intervention band. The currency will now trade within a 5 per cent range, up from 3 per cent, of about 118 rupiah around a mid-rate, set by Bank Indonesia against an undisclosed basket of foreign currencies.

Manuela Saragosa, Jakarta

### Key Vietnamese diplomat dies

Vietnam's deputy foreign minister, Le Mai, a key architect in forging diplomatic ties with the US last year, has died of a heart attack, aged 56. His death robs Vietnam of one of its most able, English-speaking diplomats when the country is trying to integrate into the Association of South-East Asian Nations (Asean) and secure Most Favoured Nation trading status from Washington. Later this month the Communist party holds its eighth congress, and Mr Mai, seen as a reformer, had been viewed as a possible successor to Mr Nguyen Manh Cam, the foreign minister, who is tipped for promotion.

Jeremy Grant, Hanoi

## Awami claims Bangladesh victory

By Mark Nicholson in Dhaka

Sheikh Hasina, leader of the Bangladesh Awami League, yesterday claimed victory after what she acknowledged to have been a "free and fair" election. However, the Awami League, returned as the biggest party, may still fall marginally short of a parliamentary majority, pending the results of repolling in 27 seats next week.

Sheikh Hasina, daughter of

Sheikh Mujibur Rahman, "father of the nation" and in 1973 Bangladesh's first elected prime minister, said she was set to form the next government. "We are ready now and waiting for the president's call," she stressed.

Her party has not held office since 1975 and the twists of Bangladesh politics may yet deny her, as the possibility remains of a blocking coalition.

A record 78 per cent turnout

had last night delivered the Awami League 133 seats and the Bangladesh Nationalist party 104. The Jatiya party, led by General Hossain Mohammad Ershad, the imprisoned former military ruler of Bangladesh, won 29 and could emerge as kingmaker. Smaller parties, including a devastated Jamaat-Islami party, won just five seats. A total of 300 elected seats were contested.

A Jatiya party leader said

last night the group would "definitely" consider allying with any party which helped release Gen Ershad, who was jailed on corruption charges after being removed in a popular movement in 1991.

Prospects of a coalition, perhaps between the BNP and the Jatiya party, will turn on the results of 27 seats to be repolled next week after the election commission found "irregularities" in 123 polling stations.

## Winston shakes up the centre to become New Zealand's first

Nikki Tait on Winston Peters, the country's most popular politician

Winston Peters is riding high and running late. Polls have just nominated him as New Zealand's preferred choice as prime minister. But an extended meeting with lawyers means that the new star in the country's political firmament has only minutes to make a lunchtime meeting with Wellington's business leaders.

Undeterred, he sits down, waits for the cigarettes to appear, and, when challenged to explain why the international view of New Zealand as a model of economic reform is so wrong, swings into gear. If pressure is telling anywhere in the hothouse of New Zealand politics, it is not here.

"Well, when I look around Asia, look at the Asian tigers, I see roaring economies," he says. "I see governments in partnership with their people. I see strategic long-term planning. I see a significant degree of economic nationalism. I see economies that work."

"And when I contrast that with New Zealand, I see lazy economic intellectualism, bias started up as analysis for the New Zealand people's consumption."

Worse, Mr Peters contends, the product of this "lazy intellectualism" - a decade of reform and deregulation, during which New Zealand has radically altered everything from its labour market structures to its health system - is no longer producing the goods. "Nobody's arguing economic recovery any longer. They're now arguing stability."

"And while it may be good for international observers to indulge their fetish for how



Peters: broader appeal

things should be done, there is a people reality about this. For in excess of 75 per cent of New Zealanders, there is no recovery. They do not feel more secure than they were when this experiment began."

The message may be over simple, but its appeal is undeniable. New Zealand First, the party which Mr Peters formed in 1993 after he quit the ruling National party, in which he had been a cabinet minister, has reaped the opinion polls in recent weeks. NZF commands more than a quarter of the vote, second only to National on about 40 per cent.

Mr Peters, son of a Maori father and Scottish immigrant mother, does even better. The same polls suggest that 38 to 39 per cent of New Zealanders would prefer the 50-year-old politician to be their prime minister. Mr Jim Bolger, the

wily but uncharismatic farmer who leads the National government, gets only 22 to 24 per cent.

The rise of NZF matters because New Zealand will switch from a Westminster-style electoral system to a form of a proportional representation when it chooses its next government in four months' time. Mr Peters could control 30 to 40 seats in the enlarged 120-member, single-chamber parliament. National would have more - about 50 - but too few to form a government.

The centrist Labour party, polling around 15 per cent of the vote, remains blamed for having started the country's restructuring, while the left-leaning Alliance (11 per cent) has lost ground as Mr Jim Anderton, its leader, has faced personal problems.

NZF has always done well with Maori voters - Mr Peters' deputy is the Maori former trade unionist, Mr Tau Henare - and older New Zealanders, nostalgic for a more nurturing society.

Now Mr Peters appears to be broadening NZF's appeal, notably in rural areas where urban liberalism is distrusted.

The thought that Mr Peters - known to everyone from security guards upwards as Winston - could have the whip-hand in a post-October coalition government fills his critics with dismay.

They claim that NZF lacks any real policies, that its tough stance on immigration and proposed restrictions on foreign ownership of New Zealand assets appeals to the worst racist sentiments, and that Mr Peters himself, who has built

his career on challenges to the system, will be an impossible coalition partner.

Mr Peters meets the critics head-on. NZF, he says, will have a fully-costed economic policy out by July. In the meantime he will continue to plug his belief that more emphasis should be put on promoting exports, and less on the tight 0.2 per cent inflation target which the Reserve Bank must, by law, achieve. NZF would give the RBNZ a new target, of keeping NZ's inflation rate below the average of its main trading partners.

On the foreign investment front, he promises tighter controls, with a cap of 24.9 per cent on overseas purchases of existing assets. Critics call this xenophobia. Mr Peters puts it differently: "Foreign investment is good when it's creating jobs, new enterprises and new exports... and thoroughly bad if it's just the corporate takeover of this country's resources."

A similar approach would underpin immigration policy. Access would be granted where immigrants were offering a badly needed skill, but not otherwise. Numbers of new immigrants would come down to fewer than 10,000 a year.

Savings, meanwhile, would be lifted by a compulsory retirement funding scheme. This would be government-organised but professionally managed, with money being invested only in New Zealand.

These economic mainstays are then topped off with a flurry of policies on crime prevention and social welfare, and the hallmark Peters pursuit of accountability in government.

### FIRST QUARTER 1996 FINANCIAL RESULTS

(Reviewed by Ernst & Young, Bahrain)

#### CONSOLIDATED BALANCE SHEET

(AT 31 MARCH 1996)

(US\$ million)

31 March 1996 31 March 1995

#### ASSETS

Liquid funds	270	178
Marketable securities	2,089	2,349
Placements with banks and other financial institutions	6,839	5,317
Loans and advances	10,623	10,509
Interest receivable	425	288
Investments in associates	79	85
Other investments	104	111
Other assets	274	287
Premises and equipment	446	447
	<b>21,149</b>	<b>19,569</b>

#### LIABILITIES

Deposits from customers	9,675	8,668
Deposits from banks and other financial institutions	7,691	7,387
Certificates of deposit	239	192
Interest payable	343	235
Other liabilities	258	450
Minority interests	274	251
	<b>18,480</b>	<b>17,183</b>

#### TERM NOTES, BONDS AND OTHER TERM FINANCING

1,102 932

#### SHAREHOLDERS' FUNDS

Share capital	1,000	1,000
Treasury stock	(75)	(67)
Reserves & retained earnings	613	487
Current period's profit	29	34
	<b>1,567</b>	<b>1,454</b>
	<b>21,149</b>	<b>19,569</b>

#### CONSOLIDATED INCOME STATEMENT

(3 MONTH PERIOD TO 31 MARCH 1996)

(US\$ million)

Jan-Mar 1996 Jan-Mar 1995

#### INCOME FROM OPERATIONS

Net interest income	97	99
Other operating income	61	59
TOTAL INCOME	158	158
Operating expenses	(104)	(96)
OPERATING PROFIT BEFORE LOAN LOSS PROVISIONS	54	62
Loan loss provisions	(6)	(11)
PROFIT BEFORE TAXATION AND MINORITY INTERESTS	48	51
Taxation on foreign operations	(11)	(10)
Minority interests in subsidiaries	(8)	(7)
NET PROFIT FOR THE PERIOD	<b>29</b>	<b>34</b>

ARAB BANKING CORPORATION (B.S.C.)

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## NEWS: UK

Chief executive warns that disputes in Britain will encourage US Names to press ahead with lawsuits

## Further changes to settlement plan ruled out

By Ralph Atkins, Insurance Correspondent

Efforts to secure the financial future of Lloyd's of London moved into its final stage yesterday when the insurance market warned that no further changes were possible to a £3.1bn (£4.7bn) out-of-court settlement offer. It also said that about 175 "blacklisted" Names would have their benefits from the settlement restricted.

Mr Ron Sandler, Lloyd's chief executive, said the insurance market had to meet deadlines - most importantly the August 31 solvency test imposed by UK government

regulators. "There is no further scope for changes in the settlement structure," he said. Separately, Mr David Rowland, Lloyd's chairman, outlined to an Association of Lloyd's Members (ALM) conference how the Names' "blacklist" had been compiled from those working at the market who caused losses totalling more than £2bn in recent years.

The list includes underwriters and directors and partners at Lloyd's agencies. However, Lloyd's risked provoking Names' anger by refusing to publish the list for legal reasons.

The latest developments came as Lloyd's prepares to send Names revised figures next week on the individual impact of the market's recovery plan. Names are individuals whose assets have traditionally supported Lloyd's.

## LLOYD'S

LLOYD'S OF LONDON

High-lighting the growing support for the plan, Mr Michael Deeny, chairman of the Gooda Walker Action Group which represents some of the worst hit Names, told the ALM conference: "The war has gone

on long enough, it is time to make peace." Mr Sandler warned that further feuding could worsen problems in the US where legal action pending could undermine Lloyd's recovery plan, of which the £3.1bn offer is part. His remarks were an obvious rebuff to hardline Names who earlier this week called an extraordinary general meeting to press for substantial improvements.

"I'm worried that the continuing evidence of disputes and dissent will give them [litigating US Names] the confidence that their efforts to make life difficult... are the

right thing," Mr Sandler said. As well as the £3.1bn offer, Lloyd's recovery plan includes proposals for a giant reinsurance company, Equitas, which would take responsibility for billions of dollars of mainly US asbestos and pollution liabilities.

In the past few months the cost of Equitas to Names has fallen from £1.9bn to about £900m. The settlement offer was also increased from £2.6bn to £3.1bn.

Names on five Lloyd's syndicates are being offered cash for their places by one of the insurance market's new generation of corporate investors, Cox Insurance. In an

unprecedented move at Lloyd's, Cox announced yesterday it would pay up to 18 pence per pound of underwriting "capacity" - the amount of insurance business that can be accepted. The move is intended to encourage Names who might resign this year to take an early decision - allowing plans to be made for the 1997 underwriting year.

As well as being a corporate investor, Cox also owns a managing agency responsible for running Lloyd's syndicates. Cox wants to purchase £50m in capacity at a cost of £3.1m.

The European Union Japanese investors 'unconcerned by ambiguous British attitude'

## French farmers' chief attacks British 'scandal'

By David Buchanan in Paris

The head of France's largest farmers' union accused Britain of "scandalous" behaviour yesterday as anger mounted over a surge in imports from the UK of potentially contaminated animal feed after its use in cattle and sheep feed had been banned in 1990.

The revelations and the resulting political storm put increasing pressure on the French government to drop its relatively conciliatory approach to the UK point of view in the beef crisis.

After Mr Philippe Vasseur, the agriculture minister, blamed the Socialists for allowing the surge in feed imports when they were in government from 1989-93, Mr Henri Nallet, a former Socialist agriculture minister, hit back.

He said it was "unreasonable" for the government to have supported lifting the ban on UK beef derivatives, and

called for a ban on all meat-based feed - not only for cattle and sheep but also for poultry and pigs.

Mr Nallet said that in 1989-90 French farmers needed extra animal feed because of droughts at home, but in 1993 he had banned the import of feed from the UK which used beef carcasses.

He claimed that he had tried in 1990 to go further to block beef products when some veterinary experts expressed concern about the transmission of BSE to humans. But threats of court action by the European Commission had stopped him.

According to yesterday's Le Monde newspaper, the European Commission knew of the risks to human health from BSE two weeks before the UK government made its fateful statement to that effect.

The French newspaper reprinted a March 8 memo by the Scientific Committee on



John Major, the British prime minister, yesterday raised hopes of an early end to Europe's beef crisis after holding "very constructive" talks in London with Romano Prodi, his Italian counterpart. Italy now holds the rotating European Union presidency. Mr Major, pictured (above right) welcoming Mr Prodi to 10 Downing Street, said there had been progress towards agreeing a framework for lifting the EU's ban on British beef exports, but added: "We are not there yet."

Food to the Commission in which it warned that "the risk of human contamination from tissue infected by BSE exists".

Le Monde quoted a member of the committee as saying it was put "under very strong pressure" by the Commission's agriculture directorate not to "alarm people needlessly". The scientific body's finding was

the more striking, because it did not know at the time of the latest cases of Creutzfeldt-Jakob disease (CJD), the human manifestation of BSE, which subsequently led the UK's experts and government to issue their warning.

However, the Commission said that although the committee had found no scientific evi-

dence to exclude the possibility of transmission of BSE to man, it had considered no fresh evidence and found no positive proof of possible transmission.

French and British researchers yesterday claimed to have found strong indications of a link between BSE and CJD, after they had injected the brains of monkeys with BSE.

## Reinsurers lose case against advisers

By John Mason and Ralph Atkins in London

NRG, the Dutch reinsurance company, yesterday lost its landmark High Court action claiming £400m (£612m) in damages from actuaries Bacon & Woodrow and the accountancy firm Ernst & Young for alleged negligence in giving professional advice.

The case has been closely followed in the City of London because of its possible implications for the legal responsibilities of advisers during mergers and acquisitions.

Ernst & Young had argued that the case was simply one of an investor trying to recoup losses from a bad investment decision by suing its advisers. The result brought great relief to Bacon & Woodrow - had the firm lost the case its 45 partners could have been individually liable for damages under English law.

The case centred around NRG's disastrous £122m acquisition of Victory Reinsurance from Legal & General in 1990.

Victory Re, which specialised in marine and non-life reinsurance, unexpectedly proved a substantial loss-maker. The exposure of its marine and aviation accounts to disasters such as Hurricane Hugo resulted in a shortfall of more than £250m.

NRG claimed that Bacon & Woodrow and Ernst & Young had been negligent in not warning of the inadequacy of Victory Re's reserves and protection against claims. It also claimed that Swiss Bank Corporation, its investment bankers, failed to give competent advice. It dropped the action against SBC in the middle of the case.

The judge said NRG's claims against Ernst & Young had failed. All but one of its claims against Bacon & Woodrow failed. However, NRG has suffered no financial loss as a result of the one finding of negligence, he said. The ruling was welcomed by Ernst & Young and Bacon & Woodrow.

Mr Nick Leeson, senior partner at the accountancy firm, said: "The fact that we were found not liable should give a strong message to companies in this current climate of spiralling litigation against professional advisers that they cannot expect firms such as ours to underwrite their investment decisions which in hindsight turn out to have been bad."

Mr Duncan Ferguson, senior partner of Bacon & Woodrow, said the firm's advice had been given to good faith by skilled professionals. The firm is now considering options for restricting future liability, he said. These could include incorporating or following accountancy firms and registering as a "limited liability partnership" in Jersey, he said. "We have learnt a lot of lessons from this exercise. This isn't what we professionals are in business for," he said. NRG's lawyers said afterwards the company was "naturally disappointed".

## Minister's adviser rejects argument for membership

By Gillian Tett, Economics Correspondent

Britain would not suffer any overall economic loss if it left the European Union, one of the chancellor of the exchequer's panel of independent advisers said yesterday.

However, the UK would not gain an economic advantage from leaving the EU either, since exclusion from the single market would hit British exporters hard, he added.

The comments come from new research conducted by Professor Patrick Minford of Liverpool University. The research represents one of the few detailed analyses of the costs and benefits of UK membership of the EU.

Prof Minford has long been a maverick rightwing critic of Mr Kenneth Clarke, the chancellor of the exchequer. His latest comments are likely to be strongly rejected by Mr Clarke,

who insisted in his Mansion House speech in London this week that membership of the EU was essential for British prosperity.

However, Prof Minford denied that he was seeking to defend the Eurosceptic cause and argued that the overall economics played a neutral role in the political debate. The largest "cost" to the UK at present, Prof Minford argues, is the Common Agricultural Policy. Although UK farmers receive subsidies from Brussels, he calculates that the net UK contributions to CAP and inflated food prices cost the nation about 1.5 per cent of gross domestic product.

The UK would save this money if it left the EU, he points out. However, it would also lose its likely export growth into EU consumer markets, which are currently very lucrative because prices on goods and services are some 30

per cent higher than in the US.

And since UK consumer durables exports into the EU are likely to grow by some £9bn (£13.77bn) a year over the next decade, the net gain from the CAP would be wiped out from lost exports, he concludes.

Nevertheless, Ms Noriko Hama, chief economist at Mitsubishi Research Institute in London, yesterday argued that Japanese investors were broadly happy with the UK's ambiguous stance in Europe. Although UK participation in a European social chapter would not deter Japanese investors, they preferred the UK to stay outside a single currency, she said. "The semi-detached status gives Britain an ambiguity which Japanese investors like... If Japanese investors ever walk away from Britain it is because they perceive Europe as a place of non-growth."

## Labour party calls for halt to 'endless confrontation'

By Lionel Barber in Brussels

Mr Robin Cook, the opposition Labour party's foreign secretary, yesterday called for a new partnership between Britain and the rest of Europe based on flexibility and co-operation.

In a speech in Brussels sprinkled with sarcastic references to the beef crisis, Mr Cook said it was time to abandon the path of "endless confrontation" and "tunnel vision" pursued by the Conservative government.

Mr Cook hinted that a future Labour government would be willing to compromise with its EU partners in the Maastricht treaty review conference. "Sovereignty is not a virtue in itself," he said. "It may be reasonable and sometimes necessary to trade an element of national sovereignty for a better decision to be taken

[in the interest of the people]."

Delivering a lecture at the European Parliament, Mr Cook sounded a sceptical note on monetary union. It was important to have an intelligent debate about the Maastricht treaty criteria which lay down targets. But those targets had been drawn up in a "booming Europe" of the early 1990s, he explained. Today there could be deflationary consequences, especially without reform of labour markets.

The Conservative government pursued a policy of confrontation and "heroic resistance" which inevitably led to British climbdowns, said Mr Cook in an implicit reference to what many Brussels observers believe will be the outcome of the beef crisis.

## City regulators restrict use of derivatives

By George Graham, Banking Correspondent

City of London regulators yesterday slammed the door on the controversial use of derivative contracts to skirt disclosure and insider trading rules in takeover bids.

In parallel moves announced yesterday, the Securities and Investments Board, the UK's umbrella regulator of financial services, and the Takeover Panel, which polices the conduct of bids, made clear that the same rules apply to dealings in derivatives as to deal-

ings in ordinary shares. The rule changes stem from Trafalgar House's £1.2bn (£1.8bn) bid last year for Northern Electric. That applied the rules by striking a series of "contracts for differences" with its investment banker, Swiss Bank Corporation - that Northern's share price would rise.

These derivative contracts allowed it to make a cash gain on the price rise without tipping its hand to the market by buying the actual shares. The Takeover Panel said it had decided to extend the requirements for bidders or their asso-

ciates to disclose dealings in their target's shares to include derivatives whose value is linked to those shares.

"That applies even when the derivative provides only a financial link to the shares - as was the case with the contracts for differences - and not, as would be the case for an ordinary option, the right to take delivery of those shares. The SIB, meanwhile, issued draft guidance making clear its view that if a direct stake in the shares would break the law on insider dealing, then an indirect stake acquired

through derivatives such as contracts for differences would also be against the law.

"We strongly believe that firms should observe the same rules as well as the letter of the law," said Mr Andrew Winchell, chief executive of the SIB. "What we are saying is, firms shouldn't use derivatives to enable their customers to profit from inside information."

Although the law specifically allows bidders to buy shares in their target without being guilty of insider dealing, the SIB said it did not regard this

"bid facilitation" argument as an acceptable defence of a derivative which offered only a financial interest and not a direct voting stake.

City lawyers agreed yesterday that the proposed rules would have blocked Trafalgar's controversial contracts for differences, had they been in effect at the time.

SBC, which developed the use of contracts for differences, has since then acquired S.G. Warburg, which defended Northern against Trafalgar's bid and criticised the contracts at the time.

Two months ago the UK education department announced a £10m (£16.3m) programme to improve the rigour of GNVQs, responding to earlier criticism of the qualification.

A second big element in the government's competitiveness paper focused on state support for small businesses, which totals an estimated £400m a year. Ministers announced proposals to reform the distribution of the funds by delegating responsibility from ministries to Business Links, the network of business support organisations.

## Literacy 'behind French and German standards'

By Stefan Wagstyl and Andrew Adams in London

The British government yesterday redoubled its commitment to improving educational standards after its international audit of skills showed that the UK lagged behind leading trading partners in basic literacy and numeracy.

The difficulties facing Britain were highlighted by a damning report from the government's schools inspectorate on General National Vocational Qualifications (GNVQs), the new system of school-based vocational courses.

The skills audit, which was published as part of the government's annual review of Britain's international competitiveness, showed that in basic skills the country lagged behind Germany, France and Singapore. Only in the US was there similar concern about poor literacy and numeracy.

At the level of school examinations for pupils aged 16 or more, Germany pulled well ahead of other countries thanks to its strong apprenticeship system. At degree level, the UK and the US came top. Britain also did well in lifetime education and information technology skills.

The report's conclusions were borne out by an option poll of 40 multinational companies, which said recruits in the UK and the US showed the greatest shortcomings in basic literacy and numeracy.

Mrs Gillian Shepherd, the education

and employment secretary, said that the data did not reflect the latest improvements in British standards brought about by government reforms. She pledged to carry out further changes to deal with remaining areas of weakness identified in the report.

Meanwhile, Ofsted, the schools' inspectorate, found "major weaknesses" in the entire assessment regime for the GNVQs. Based on inspections of more than 60 schools, Ofsted said "urgent attention" was needed to protect the integrity of GNVQs. Standards of verification were "inconsistent", "too little attention" was given to judging the standard of students' work, and serious weaknesses were evident in arrange-

ments for internal assessment by teachers. Mr Chris Woodhead, the chief inspector of schools, said: "The future of this qualification depends upon its credibility, and its credibility relies on the standard of assessment. There are serious problems on this score."

The number of students taking GNVQs has grown rapidly since the launch of the qualification four years ago. GNVQs are a key feature of the government's attempt to tackle the UK's weaknesses in vocational education, where Britain is universally agreed to be far behind Germany and many other EU states. Mr John Hillier, chairman of the National Council for Vocational Qualifications, stressed that the problems concerned "only a

## UK NEWS DIGEST

## Sony complains of skills shortage

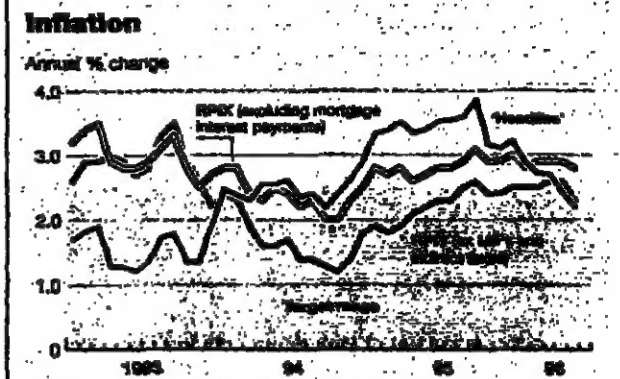
Sony, the Japanese consumer electronics group which has two plants in south Wales, said yesterday it was concerned that a tightening labour market was making it difficult to find suitable recruits. The company, which employs a total of 4,000 people at Bridgend and Pencoed, was launching a recruitment drive for 250 staff at Pencoed, where it is expanding production of televisions and monitors.

It says the local unemployment rate is 12 per cent and, until about a year ago, it did not need to advertise vacancies. It is seeking engineers, maintenance technicians and other skilled workers. Another recent recruitment drive offering 400 full-time jobs resulted in a shortfall of nearly 100 people. One reason for recruitment difficulties is competition from other manufacturers expanding in south Wales.

Roland Adair, Cardiff

## Inflation rate plummets

Inflation fell to its lowest rate for 20 months in May, with food prices rising only half as quickly last month as they did in May last year. The headline rate of inflation fell to 2.2 per cent last month from 2.4 per cent in April. The Office for National Statistics said yesterday. City of London economists had expected the rate to remain unchanged, but the decline had little impact on interest rate expectations. The fall in inflation



was as much the result of unusually big price increases a year ago as subdued prices now. The retail prices index rose by 0.2 per cent in May to 152.9, half the increase reported in the same month last year.

Robert Chate, Economics Editor

## Singapore closes investigation

Former Barings executives, accused of cover-up in the official Singapore report into the UK investment bank's collapse, will face no charges in the island-state, it was announced yesterday. Singapore's commercial affairs department said it was taking no action against Mr James Bax, former head of Southeast Asia for Barings, and Mr Simon Jones, former chief operating officer for the region.

The Singapore decision brings to a close one of the last continuing investigations into the demise of Barings, which collapsed last year after Mr Nick Leeson, a derivatives trader in Singapore, built up hidden losses of £830m (£1,295m). The decision removes the shadow of a possible prosecution for Mr Norris. He said: "This closes a chapter for everybody who was affected by the unfounded allegations of criminal fraud in the inspection report... This period has been quite dreadful for all concerned. The collapse of the bank was devastating enough without being accused of fraud."

Nicholas Denton, London

## Women pensioners compensated

British Gas has paid £3.48m (£5.97m) in compensation to 400 women employees who were forced to retire at 60 although they all wanted to continue working until 65 in line with men doing similar jobs. Union, the public service union, negotiated the settlements after it successfully challenged decisions to retire women at 60 through the European Court of Justice.

The court ruled in 1990 that British Gas, the former state utility, was an "emanation of the state" and therefore bound by the European equal treatment directive.

Although Union estimates that thousands of women could have been similarly affected in other "emanations of the state" - such as government agencies, the water and electricity industries and port authorities - it may be too late to lodge similar pension claims under the EU equal treatment directive.

Andrew Bolger, Employment Correspondent

## Credit Suisse fined again

Imro, the regulator for the fund management industry, yesterday announced it was fining Credit Suisse Investment Funds £36,000 (£58,000) for incorrectly pricing seven unit trusts which it managed. In addition, CSIF, a subsidiary of the CS Holding, the Swiss banking group, has agreed to cover Imro's costs of £16,500, pay compensation of £36,000 to unitholders and inject around £18,500 into the unit trusts, bringing the total cost to £109,000.

It is the second time in two months the CS group has fallen foul of the UK regulators group. In April, the Securities and Futures Authority, which oversees the securities industry, banned Mr David Santangelo, a former bond salesman with CS First Boston, the CS group's investment banking arm. The SFA expelled Mr Santangelo from its registers for concealing a \$5m loss from both his employer and his client.

Nicholas Denton, London

## Truck sales fall sharply

The deepening problems facing the UK heavy truck market are emphasised by statistics showing that registrations of trucks of more than 15 tonnes fell by more than 11 per cent in May. This was the sharpest reverse since what had been a recovery of more than two years started to peter out in May.

SRA, the English truck maker - whose takeover by Western

## Registrations of trucks (Jan-May '96)

	Jan	Feb	Mar	Apr	May
Trucks (over 3.5 tonnes)					
Total	10,972	11,411	10,615	10,812	9,812
Imports	12,559	12,559	12,559	12,559	12,559
Volvo group (Volvo)	4,450	4,450	4,450	4,450	4,450
Leyland DAF (DAF Trucks)	4,011	4,011	4,011	4,011	4,011
Mercedes-Benz (Daimler-Benz)	3,718	3,718	3,718	3,718	3,718
Scania (Scania)	2,702	2,702	2,702	2,702	2,702
MAN	2,346	2,346	2,346	2,346	2,346
DAF	1,289	1,289	1,289	1,289	1,289
MAN	901	901	901	901	901
DAF	798	798	798	798	798
Of which heavy trucks (over 15 tonnes)					
Total	7,950	8,211	7,615	7,812	7,012
Volvo group (Volvo)	2,702	2,702	2,702	2,702	2,702
Volvo	2,801	2,801	2,801	2,801	2,801
Leyland DAF (DAF Trucks)	2,140	2,140	2,140	2,140	2,140
Volvo group (Volvo)	1,827	1,827	1,827	1,827	1,827
Mercedes-Benz (Daimler-Benz)	1,403	1,403	1,403	1,403	1,403
DAF	801	801	801	801	801
MAN	798	798	798	798	798
DAF	547	547	547	547	547

Source: SRA, the English truck maker - whose takeover by Western

Star of Canada was agreed last month - was particularly hard hit. Its registrations fell 43 per cent on a year-on-year basis, leaving its registrations 34 per cent lower for the first five months of the year.

John Griffiths, London



## RECRUITMENT

# JOBS: A New York headhunter explains his aggressive approach to replacing insurance executives

## A cuckoo's guide to the art of placement

Either cuckoos are very clever or other birds are very stupid. Whatever the case, there seems little dispute that, however unpalatable its parental habits, the cuckoo is remarkably successful at placing its own offspring in others' nests.

Too late do the smitten parents discover that their own brood has been clinically dispatched by an imposter. Many of us tend to sympathise with the hardworking parents but whatever we may think about the cuckoo, it has discovered a successful formula for species survival.

I was thinking about the cuckoo last week when I met Victor Caleo, the headhunter who helped place Michael Crall, the new chief executive of Equitas, the reinsurance company that will take over billions of pounds of asbestos and pollution liabilities at Lloyd's, the London insurance market. Caleo, chief executive officer of the New York-based Michael Scott Consulting Company, specialises in finding people for executive posts in the insurance market.

But like the cuckoo, Caleo does not wait to be invited into the nest: he often takes equity stakes in companies he believes are badly run and can

be turned around by better management. If rebuffed by a chief executive he considers mediocre, he aims to convince the rest of the board that they need someone new at the helm. Caleo then offers to find a replacement.

### Old boy network

It is an aggressive form of recruitment (and not, it should be stressed, the technique used at Lloyd's, where Caleo was engaged as a conventional search consultant). But Caleo believes it is justifiable to shake up what he considers a cosy industry, where the boards are too often drawn from the old boy network.

Caleo says: "I follow the industry. I know those companies that are well managed and those that are not. The poor ones target themselves by falling below the standards of excellence. The overvalued CEO spends an inordinate amount of his time befriending his board and not enough

focused on the business in hand."

His methods often meet with disapproval from competitors. "They don't like the way I do business," he says. "My competitors spend a great deal of time making friends and being nice to people. I am focused only on results. I act like a shareholder with a mission and people are taken aback by that."

Caleo is particularly critical of placements where chief executives who have failed in one company find an appointment in another. He accuses some chief executives of deliberately recruiting people with skills inferior to their own so they will not feel threatened.

Caleo buys only small stakes - he says he tries to top the personal shareholdings of the chief executive in a target company. It is an unusual approach and ultimately his record stands or falls by his recruitment success. He calls himself a "dislodgement specialist". Even some who would

baulk at his methods might feel that a little dislodgement is overdue in some UK companies where the directors have spent too much time feathering their own nests.

Although Caleo's approach might be unusual in headhunting, financial institutions are increasingly seeking to influence the appointments, pay and contracts of directors in companies in which they invest.

The extent of this was disclosed in a recent study by John Holland, professor of International Banking and Finance at Glasgow University. He found widespread evidence of institutions seeking to intervene in corporate governance and performance issues.

### Increasing scrutiny

Boards appear to be under increasing scrutiny from several quarters. Last week an Industrial Society report criticised the lack of preparation given to boardroom appointees.

Tony Morgan, the society's chief executive, said entrants to boards were receiving "wholly inadequate" preparation. It seems something of an oversight that companies which stress the need for training elsewhere in their workforce forget to apply the same disciplines to directors.

It is almost as if once someone has reached board level he is considered to have reached some divine state of enlightenment which puts him apart from other mortals. Morgan thinks differently: "Top managers are never too old or too busy or too distinguished to learn new skills."

If they believe they are, they might soon find themselves looking over their shoulders at the Victor Caleos of the recruitment industry.

Two or three weeks ago I wrote about the difficulties in classifying the achievements of Joe Di Maggio, the great baseball player, using ordinary measures of success. The point was to illustrate the argument that

aesthetic or subjective assessments might sometimes be as useful if not more useful than hard measures of attainment.

Robert Ruggles, of Ruggles Investment Services, in Toronto, has supplied further examples from Di Maggio's career which seem to question whether human resource benchmarking has its limitations. By any normal measure of fitness Di Maggio might never have reached the major leagues because of a knee injury. As Ruggles observes, the supposed impediment never appeared to bother him.

### Di Maggio's streak

Di Maggio's 56-game hitting streak, says Ruggles, needs to be viewed against the high quality of his surrounding team mates. Had Di Maggio played for a lesser team, he argues, the opposition would have pitched around him.

Ruggles adds: "He never made a mental error - throwing to the wrong base, trying

for too few or too many bases or missing the cut-off man." None of these judgments is counted statistically yet they win games.

Finally, says Ruggles, Di Maggio knew when to quit: "He knew he could not do in the future what he had done in the past, although that still would have been more than almost all other players - a lesson for highly paid CEOs today."

These observations suggest that benchmarking has not yet found a way of classifying Di Maggio's achievements in sporting history. Long may it remain so.

A report from Korn/Ferry International and the London Business School on the central and eastern European recruitment market confirms a number of trends that have been emerging during the last three or four years.

There has been no let-up in demand for expatriate managers. Expatriates filled about a quarter of the managerial posi-

tions among the 157 employers in the survey, which covered six countries: the Czech Republic, Hungary, Poland, Romania, Russia and Slovakia. Some 82 per cent of the companies, however, were either foreign owned or joint ventures.

Demand for expatriates has increased in line with demand for local managerial talent as companies become increasingly westernised and competitive. Salary increases for local managers have spiralled, by more than 25 per cent over two years. Marketing, sales, top management, financial and change management skills were found to be in short supply and recruitment methods were becoming more sophisticated.

The central and eastern European labour market, concludes the report, is being divided into the "haves" - those with managerial skills - and the "have nots" - those with redundant skills or with no skills at all.

Human Resource Trends in Eastern Europe can be obtained from Korn/Ferry Curve, Orbis International, 225 Regent Street, London W1R 8DA. Tel 0171 312 3100.

Richard Donkin

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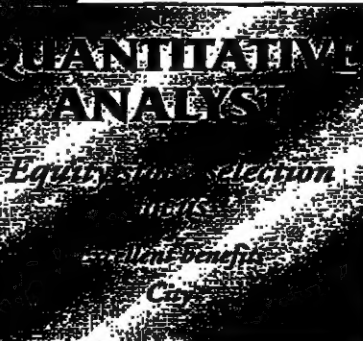
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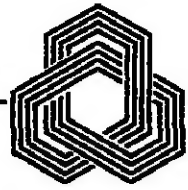
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An exciting opportunity now exists for a well qualified, self-motivated individual to join their successful team of European insurance analysts. You will be aged between 28 and 40 with a minimum of 5 years experience in the insurance sector and possess the following skills:

- ACA/FIA/ACI qualified
- analytical mind
- high degree of initiative and creativity
- in-depth knowledge and understanding of life assurance and/or general insurance
- excellent written and verbal communication skills
- performance driven
- team orientated

For an initial discussion in confidence please contact us quoting reference 5419 at 20 Conna Lane, London EC4R 3TE. Telephone 0171 236 7307, or Fax 0171 489 1130, or E-mail asccovell@stephens-uk.parasoft.co.uk

STEPHENS  
SELECTION

STEPHENS

## INVESTMENT ANALYST WATER COMPANIES

Opportunity to join leading securities house in the City

Our client is a major securities house with highly regarded research which is distributed internationally to institutional clients. With an excellent reputation for their coverage of utilities they seek a further analyst to join their team and cover the UK water companies.

As a well qualified graduate, MBA or ACA you will have a thorough understanding of the water sector and its regulatory issues. You will have a minimum of 3 years experience gained through either strategic planning or business development within industry; as an analyst; or through corporate advisory work. Strong analytical, financial modelling, verbal and written communication skills are essential as is the ability to market your understanding of the strategic issues and implications for market valuations to clients.

For an initial discussion in confidence please contact us quoting reference 5420 at 20 Conna Lane, London EC4R 3TE. Telephone 0171 236 7307, or Fax 0171 489 1130, or E-mail asccovell@stephens-uk.parasoft.co.uk

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SELECTION

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## Portfolio Manager (Far East)

Based near London Bridge

United Friendly Asset Management is seeking to appoint a Manager for its Far East (including Japan) portfolio to maintain their record of above-average fund performance.

Reporting directly to the Investment Manager, you will be responsible for the general management and performance of Far Eastern equity portfolios valued in total at £300m. You will also be expected to participate in the overall tactical asset allocation process for the funds under management (currently in excess of £3 billion).

Educated to degree standard and ideally IMAR-qualified, you will have 3 to 5 years' investment management experience and be computer literate.

The salary package (including car, bonus scheme, etc) will be commensurate with age and experience.

To apply, please send full career details, indicating current salary, to Judith Stott, Personnel Department, United Friendly Insurance plc, 42 Southwark Bridge Road, London SE1 9HE. Closing date for applications: Wednesday 19th June 1996.

Committed to Equal Opportunities in Employment.

United friendly

PERSON TO PERSON

A leading firm of international stockbrokers, based in the City of London, is seeking to recruit two

### Sales Executives

to join their rapidly expanding Emerging Markets division, specifically to market Korea, China and Taiwan and India.

Applicants, in addition to being degree qualified, will have a minimum of five years experience in Corporate Finance/Banking, significant knowledge of the financial markets of Korea, Taiwan, Greater China, India and the sub-continent and be fluent in English and the local dialects of the countries that they will be representing. Candidates will have excellent marketing skills and be able to demonstrate the drive and determination to succeed in these fast moving and exciting markets. The salary and an attractive benefits package will be commensurate with the required skills and experience.

Applications should be submitted in writing, enclosing a current CV, to:

Box A5878, Financial Times, One Southwark Bridge, London SE1 9HL

## GUERNSEY STOCKBROKERS

### COMPETITIVE SALARY AND BONUS

Our client, a well known firm of Guernsey stockbrokers, is currently seeking young and energetic persons to join its debt and equity sales team.

The firm has an excellent track record of growth and success in the Channel Islands, and is looking to capitalise on its market position by increasing its client base of local and offshore clients through the expansion of its sales team.

It is looking for self motivated people who thrive in a small dynamic team, and who have the enthusiasm and determination to develop existing clients and create new business opportunities.

Candidates must have strong interpersonal skills and at least two years sales experience within a firm of stockbrokers or an investment bank. Good communication skills and an up to date knowledge of the financial market are essential requisites for these challenging roles.

Good performance is generously rewarded through the firm's attractive bonus scheme and career prospects are excellent.

Candidates must be eligible to live and work in Guernsey. Interested candidates should send their curriculum vitae, together with a covering letter indicating current salary, to:

Carol Jardine, Jardine Kelso,  
53 Shepherds Hill, London N6 5QP

Fax: 0181 341 4463

Interviews will be held in Jersey, London, Manchester and Glasgow.

## INTERNATIONAL EQUITY SALES TRADER

We seek a sales trader for our globally recognized financial services company located in the Northwest.

The position's primary responsibility is to assist a growing team in the development of a profitable international institutional equity sales trading organization.

More specifically, the chosen individual will convert their client relationships to an ongoing, profitable trading flow, develop new business/new accounts, and cross-sell services. This person will also establish effective working relationships with our UK sales and trading organizations.

To qualify, you must have achieved status as an international equity sales trader at a competitive financial institution with experience in the institutional account sector and previous experience in related areas. You should also have demonstrated success generating a consistent client base and developing new accounts, stellar sales and marketing abilities, and excellent communications on all levels of management, both internally and externally. We seek an action-oriented team player, master communicator, and a reliable, well-versed financial source who can translate market views and knowledge into added value for clients.

Compensation includes a competitive salary and performance-driven bonus. Interested, qualified individuals are invited to submit resumes to: Box F1272, 401 Broadway, Suite 2100, New York, NY 10013. An equal opportunity employer M/F/D/V.

## EDITOR

### FINANCE AND ECONOMICS

The Economist is seeking an editor for its Finance and Economics section. This is a senior job for a journalist with a strong understanding of economics and of the workings of financial markets. The section editor must inspire and lead an international team of writers, as well as handling the commissioning and editing of stories.

The job is based in London, and commands excellent pay and conditions. Applications to The Editor, at the address below, by June 28th.

The Economist  
25 ST JAMES'S STREET,  
LONDON SW1A 1HG

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## US Equity Sales

We are looking for a US Equity Salesperson to service our German client base. The candidate should be fluent in German and English and have been educated to a graduate level. Some experience in the financial world would be an advantage.

We will offer a competitive salary and excellent working conditions in an experienced team.

If you wish to be considered for this opportunity you should send your CV:

Jackie Burke,  
Smith Barney Europe Ltd.,  
3 Lombard Street, London EC3V 9AA

## ASSET MANAGEMENT - SENIOR TRADER

The Asset Management operations of a newly formed investment management house seeks a senior trader to augment its existing team, as a risk manager for fixed income portfolios.

The successful candidate, aged 25-35, will have spent at least 3-5 years in Proprietary Trading at a major investment bank; being exposed to fixed income and foreign exchange risk taking in both the cash and derivative markets. Proven experience and up-to-date knowledge in all current methods of measuring risk are a pre-requisite as is the ability to demonstrate competent quantitative skills. Strong academic qualifications are required to PhD level. Fluency in either Japanese or Chinese is desirable. Salary will be according to age and experience.

Write to Box A5878, Financial Times,  
One Southwark Bridge, London SE1 9HL

## Be An Ambassador For Bloomberg

### Applications Specialist

Our plans to provide exemplary client service have created a challenging opportunity for a professional who can successfully combine communication skills with an extensive understanding of complex finance, mainly in the Equities/Equity Derivatives area.

Specific challenges will include:

- Providing internal consulting and customer service on Bloomberg's unique resources and product offerings;
- Recognizing needs, solving problems and suggesting enhancements in order to expand the client base;
- Participating in related corporate financial forums and leading training programmes;
- Working closely with the team promoting our services internally and within select business publications.

For more information or to schedule an interview, please contact our Recruitment Manager, Ms. Carol Jardine, at 53 Shepherds Hill, London N6 5QP. Tel: 0181 341 4463. Fax: 0181 341 4463. E-mail: carol.jardine@bloomberg.com



## GROUP MANAGING DIRECTOR

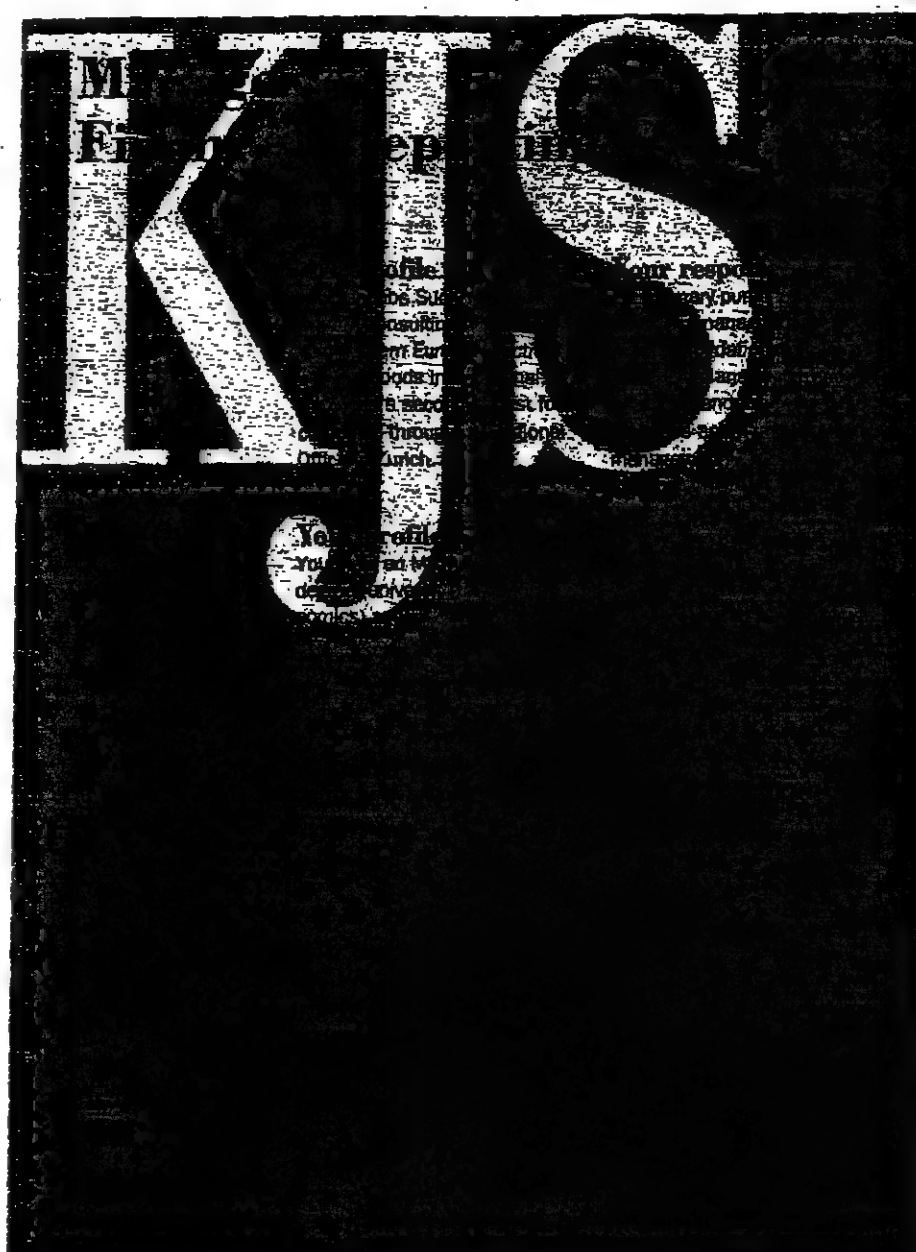
*Diversified Group of Companies*

**Gulf Based**

**Negotiable Salary**

- Our client is a well established and diversified group of companies in the United Arab Emirates. Due to expansion, the Group is now looking for an aggressive, profit-minded and result-oriented individual with proven track record at a senior management level in a similar organisation to manage the Group.
- The Managing Director will work closely with the Chairman and General Managers of the individual companies to ensure the successful operation of the Group.
- The ideal candidate must possess the following:
  - Strong experience in Finance and Marketing.
  - Excellent interpersonal and human resource development skills.
  - Wide knowledge of different business fields (trends, success factors, competitive positioning) with very strong expertise in at least two business areas including high technology.
  - Proven ability to develop and manage business ventures from conception to maturity.
  - Business management and performance measurement skills using modern techniques such as TQM, JIT, Diversified Portfolio Management and Risk and Liquidity Management.
  - Strong strategic planning ability and experience including preparation of strategic plans (vision, mission, objectives and goals) for a diversified group of companies.
- Qualified candidates must have a business degree from a western university at the MBA level and must have a minimum of 15 years experience in management positions.
- Only qualified candidates should forward career details including salary history by 15 June 1996 to Executive Recruitment Division, Ernst & Young, P.O.Box 136, Abu Dhabi, United Arab Emirates, Fax No: +971 2 722968. Only shortlisted candidates will be contacted.

**ERNST & YOUNG**



### INTERNATIONAL M & A

An expanding international firm with offices in ten countries is seeking entrepreneurial M & A professionals, with a minimum 5 years transactions experience, to join our London offices.

Our firm is a leader in mid-market cross border M & A.

Please send resume in confidence to Box AS877, Financial Times, One Southwark Bridge, London SE1 5HL to obtain further information.

### MANAGEMENT TRAINEE

Long term development and growth in private limited company expanding in Central London. Individuals aged 25-30 seeking opportunities in financial markets. Potential to progress to senior management with full profit share.

**LEWIS SMITH**  
0171 240 3310

### APPOINTMENTS WANTED

#### SWITZERLAND

Global Internal Audit  
Senior Internal Auditor

Professional with many years varied world leaders experience (banking, services & airline industries). Swiss & Brit, working German & French. Currently travelling 75% for a global company & 25% base work from his own office in Zurich desires a more challenging similar, or a permanent/contract role.

Please 0041 (0) 77 782193 anytime

#### PROFESSIONAL ITALIAN MALE AVAILABLE

with experience in PR, Marketing, Sales and General Management. In-depth knowledge of Italian industry, with many contacts. Ideal candidate for expansion programmes in Europe.

Please Fax: Francesca Loneri (Secretary) on 0639-6 482590

#### TECHNICAL ANALYST

10 years (international) experience of global equity, currency, commodity and bond markets. Proprietary analysing/forecasting system. Extensive blue chip information and forecasting/leading record. Wide experience of investment management industry including sales, marketing and product development - needs challenging position within dynamic organisation.

Tel/Fax: (+44) 1625 560600  
Mobile (+44) 599 101080

### ACCOUNTANCY APPOINTMENTS

Coopers & Lybrand

Executive Resourcing

## Financial Director

For a new type of innovative investment vehicle, a listed, authorised property unit trust which is expected to have significant tax advantages over conventional property companies and could transform property investment in the UK. An exciting opportunity exists to join the small key management team in establishing this new entity and building it into a significant force in the UK investment industry.

Reporting to the Managing Director and managing a small staff you will be responsible for ensuring that an effective accounting organisation is developed and maintained for planning and controlling the Trust's operations and that all statutory legal, regulatory and compliance requirements are met. A key component of the role will be maintenance of relationships with the Stock Exchange, HMRC, SRS, the appointed trustee, the sponsor and the unit trust administrators. You will also be responsible for overseeing contracts and agreements with all key parties.

A qualified accountant, preferably chartered, you will have a very strong academic record at least to degree level; post graduate qualifications would be beneficial. You should already have experience of leading the finance function in a substantial financial services organisation and will have an in-depth understanding of the Stock Exchange regulations and requirements gained in, or close to, a publicly quoted company. A comprehensive understanding of unit trust regulations will also be very important as will familiarity with securitisation. You should also have experience of overseeing compliance under SRS and IMRO. The personality and track record to inspire confidence with City institutions, investors and regulators will be essential.

Please send full personal and cover details, including current remuneration and daytime telephone number, in confidence to E Torrance Smith, Coopers & Lybrand Executive Resourcing UK, 7 Embankment Place, London WC2N 6NN, quoting reference TS1183 on both envelope and letter.

## FINANCE DIRECTOR

**HIGHLY ACQUISITIVE SERVICE SECTOR BUSINESS**

**LONDON**

**TO £50,000 + ATTRACTIVE BONUS + BENEFITS PACKAGE**

• Young and entrepreneurial company operating within the service sector, has recently secured backing from a major international group to fund its ambitious plans for expansion, which include a tenfold increase in turnover in the next five years.

• Excellent opportunity for commercially orientated accountant to join the senior management team and play a major role in the development of the business.

• Key accountabilities include the introduction of sound financial controls and practices to support the rapid expansion of the business, as well as heavy involvement with acquisitions which form the basis of their strategy for growth.

• Probably in your mid-thirties and a qualified accountant, your background should include a large blue chip plc known for its sound financial management practice, ideally with multi-site operations where customer service is at the forefront of business requirements.

• Previous experience operating at Finance Director level would be of benefit, although candidates who can demonstrate rounded experience, including exposure to acquisitions, are also relevant.

• Strong communication and management skills are vital, together with a willingness to 'roll up your shirt sleeves' and be involved with detail as well as operating at strategic level. A high degree of computer literacy, preferably including systems implementation experience, is also required.

Please apply in writing quoting reference 1160 with full cover and salary details to:  
Stuart Ryder  
Whitehead Selection Limited  
11 Hill Street, London W1X 8BB  
Tel: 0171 290 2043  
http://www.whitehead.co.uk/whitehead

**Whitehead**  
SELECTION

A Whitehead Group Company

## Group Financial Controller

**c£65,000 & Car & Performance Bonus**

This client is a very successful international marketing services group which in 5 years has established itself in 15 countries across Europe and Asia/Pacific. Turnover is anticipated to reach over £100 million over the next year with strong demand in many markets underpinning further growth. It is a dynamic and flexible business which is profitable and cash generative.

The Financial Controller will be responsible for a small team at the headquarters in West London and a decentralised accounting/financial control activity in the overseas businesses. Apart from the normal aspects of financial control there is a particular challenge to enhance the financial analysis and management accounting function and to increase participation with line management and the Board with changing business issues.

Applicants must be high achieving qualified accountants who combine strong technical ability with an understanding of commerce and an aptitude for contributing to the life of the business. Several years experience of management involvement in a dynamic, well run, sales orientated international business is very important.

Age guideline - mid 30's upwards.

Please reply in confidence quoting ref L612 to:

Brian Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB.  
Tel: 0171-240 7805.

**Mason Izzard**

a Mason & Nurse Associate

## Les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Toby Finden-Crofts  
on +44 171 873 3456

**MARS ELECTRONICS INTERNATIONAL**

## Finance Manager

**Berkshire**

**c £40,000 + Relocation**

Mars is a world leader in each of its main businesses - branded snack foods, petcare products, main meal foods, electronic automated payment systems and drinks vending.

Much of their success has resulted from original and innovative thinking. Vending machines were first used by Mars to increase the distribution of its confectionery products and this, in turn, led to a need for a reliable coin acceptance mechanism and so Mars Electronics International (MEI) was born. Over the last twenty-five years, the company has built on its experience in electronics and international currency and now delivers a wide variety of coin, note and card payment solutions to worldwide markets including transport, telecoms, leisure and vending.

Today, all over the world, millions of people take it for granted that they can buy products or services around the clock - automatically and reliably; MEI is at the forefront of this technology.

A key opportunity has now arisen. Reporting to a US based Financial Controller, the Finance Manager is responsible for offering commercial support to senior managers within areas such as manufacturing, production

planning, logistics and purchasing. Much of this input will be on an ad-hoc, project driven basis demanding a thorough understanding of complex business issues. In addition, the jobholder will be the finance representative on a multi-disciplinary team that is driving through a number of business re-engineering initiatives.

This is a true fast-track development role for a professional with applications towards senior management - either within the financial discipline or in a general management context.

Candidates will be genuine culture, qualified accountants with a minimum of 18 months experience in a progressive blue-chip manufacturing environment. Most importantly, you will be able to demonstrate above average intellect, excellent interpersonal skills and accelerated career development to date. Relocation facilities are available where appropriate.

Interested applicants should forward a comprehensive CV, including details of current salary and daytime telephone number to Don Chavasse, Michael Page Finance, 1st Floor, 40-42 High Street, Maidenhead, Berkshire SL6 1QE. Please quote reference 294764.

**MP**

**Michael Page Finance**

Specialists in Financial Recruitment  
London Bristol Birmingham Edinburgh Glasgow Loughborough Leeds  
Maidenhead Manchester Nottingham St Albans & Worldwide

مكتبة الانجل



## Experienced Corporate Financiers

London

Competitive packages

As part of one of the world's most powerful professional services firms, our Corporate Finance Team is building an enviable reputation for originating, executing and advising on a number of high profile transactions.

Currently enjoying a period of unrivalled growth, and as part of an ongoing recruitment programme, the practice seeks a number of experienced corporate financiers to meet the increasing demand in the following areas:

### Private Company Sector

#### To include:

- Originating, leading and managing all aspects of mergers and acquisitions, refinancings and disposals.
- Facilitating marketing initiatives, creating and developing close relationships with senior clients.
- Participating actively in the strategic development of the Corporate Finance Team.

### Public Company Sector

#### To include:

- Providing advice to smaller quoted companies on financing, restructuring, contested and friendly takeovers.
- Maintaining effective links with stockbrokers, fund managers and senior industry figures.
- Providing strong technical support.

To take full advantage of the outstanding career development opportunity, you should have:

- A minimum of three years' relevant experience with a merchant bank, stockbroker or similar organisation.
- An impressive academic background with an MBA, accountancy or legal professional qualification.
- Strong technical ability combined with a high level of commercial acumen.
- Excellent communication/presentation skills, with the adaptability and credibility to inspire confidence in clients and colleagues alike.

If you are one of the exceptional people we are looking for please send your CV, together with your current remuneration package to Babcock Brunnell, Ernst & Young, National Human Resources, Limes House, New Fetter Lane, London EC4A 1EU.

**ERNST & YOUNG**  
The United Kingdom firm of Ernst & Young is a member of Ernst & Young International

## Senior Internal Auditor

### LONG TERM CAREER PROSPECTS

### INTERNATIONAL RESPONSIBILITIES

### MULTINATIONAL INTEGRATION CHALLENGES

### FRANKFURT BASED



Elsag Bailey  
Process Automation

The recent union of Elsag Bailey and Hartmann & Braun has created a global automation company with revenues of nearly \$2 billion. The new company offers a comprehensive portfolio of distributed control systems, process instrumentation, analytical products and professional services. Operating units are located in 26 countries with over 12,000 employees worldwide.

A significant international career opportunity exists for a Senior Internal Auditor covering business units throughout Germany and some other European countries.

Based in Frankfurt and reporting to the head of Corporate Audit this position will plan, implement and report on both financial and operational reviews. In addition to helping develop departmental strategy the position will add value to a complex business operating in a highly competitive environment.

Successful performance in this key role will result in rapid career progression within either the audit function or line management.

Candidates will have a professional qualification and must have fluent written/spoken German/English. A background in a major public accounting firm is essential with a minimum of 4 years experience. Preference will be given to candidates experienced in auditing complex computer systems and manufacturing/technology operations who have demonstrated the ability to bring benefit to the business. There will be a requirement for 50% business travel.

A competitive German remuneration package will be offered with relocation assistance to Frankfurt if necessary.

Please mail or fax a comprehensive CV and details of present compensation to: Martin Carlisle, European HR Director, c/o Hartmann & Braun (UK) Ltd, Moulton Park, Northampton NN3 6TF, England. Fax: 00 44 (0) 1604 671284.

## UK FINANCE DIRECTOR

### Dynamic, high growth...

...£50m + UK business. Backed by resources of 600m international group. Excellent potential for further penetration of relatively untapped markets. Rapid expansion has brought problems as well as success; the company now requires stronger commercial disciplines and firm financial leadership.

### Full accountability...

...for management and financial accounting, company secretarial, MIS and sales administration functions. Bring stability and team spirit to a large finance group. Develop and implement high integrity controls and effective information systems.

### Graduate, strongly commercial...

...CA/ACMA, currently in senior financial post within highly respected organisation. Particular experience of investment/capital goods and commercial contracts. Practical, pragmatic, hands-on style, with ability to create and maintain cohesive team approach in high growth environment. Thorough grounding in UK finance and tax legislation; good understanding of international accounting standards. Experience of dealing with overseas companies very helpful; first class interpersonal, communication and presentation skills mandatory.

## Financial Accountant

Germany

110 - 140,000DM

Our client is a major international group and one of Britain's foremost industrial companies, developing and manufacturing a wide range of advanced and high technology products. With a turnover of approximately £1.5 billion, it employs around 17,000 people worldwide and has major plants in the UK, North and South America, Continental Europe and Asia/Pacific. Highly acquisitive, the company is committed to achieving technological leadership in all of its core markets.

An opportunity for an outstanding finance professional has arisen in a subsidiary based near Dortmund, Germany. Reporting to the Financial Controller of this £100 million turnover business, the role will encompass full functional responsibility with particular emphasis on the development of financial systems and management reporting. There will be a high degree of

commercial and operational involvement.

This is a 'hands-on' and highly influential role and will be of particular interest to those seeking a stepping stone to their first Financial Controlling/Directing position. The successful candidate will be an ambitious self-starter with strong interpersonal and organisational skills. Additionally, the role carries strong prospects for progression either in Germany or elsewhere in the group, including the UK. Naturally, a firm grasp of the German language and taxation system is a pre-requisite.

Interested candidates should apply in writing quoting reference 288494 and enclosing a full CV (including telephone number and details of present

remuneration) to Stephen Wilson, Michael Page International, The Citadel, 190 Corporation Street, Birmingham B4 6QD.



**Michael Page International**

International Recruitment Consultants  
London Paris Amsterdam Düsseldorf Frankfurt Hong Kong Sydney



GE Lighting Europe

## European Finance Manager

Budapest

\$ Excellent Package

GE Lighting has taken aggressive steps to globalise and enhance its world position which has resulted in it becoming one of the major leaders in the lighting industry in Europe. Its European operations now employ over 12,000 people across 13 manufacturing sites in Hungary, Germany, the UK, Italy and Turkey, and produce over 800 million lamps a year.

As a result of internal promotion, it now seeks to recruit a European Finance Manager to be responsible for all its manufacturing and distribution operations. Reporting to the CFO and the VP-Manufacturing and Operations, the role will encompass a broad range of financial and operational issues. As well as ensuring that all reporting requirements are adhered to, there is a heavy emphasis on financial analysis of variances and trends. Of equal importance will be responsibility for manufacturing operations and logistics covering areas such as cost reduction, pricing issues, union negotiations, strategic planning and special projects. A critical area will be to lead process improvement and change.



**Michael Page Eastern Europe**

International Recruitment Consultants

The seniority and breadth of this role means that the person specification is exceptionally high. With a background in manufacturing gained within an international company, you will have strong technical skills, hands-on experience of operations and logistics and the ability to manage change. Preferably an MBA graduate, you will have a proven track record in finance at a senior level. You will also possess excellent interpersonal skills, be self confident, a team player and have above average organisational skills. Any relevant language ability would be an advantage, although not essential. For the right person this position offers a highly competitive remuneration package plus excellent career prospects within a global company.

Interested candidates should forward a comprehensive CV, stating a daytime telephone number and current remuneration, and quoting reference number 294163, in strictest confidence, to Hugh Everard, Director at Michael Page Eastern Europe, Page House, 39-41 Parker Street London WC2B 5LH, England, or fax +44 (0) 171 404 6370.

## INTERNATIONAL AUDIT MANAGER

### The Client

This long established multinational bank, is pre-eminent in the Gulf region. It has consistently demonstrated sustained growth and is committed to investing in cutting edge technology and developing the latest banking products. A strong Anglo-American culture has ensured the successful development of services within treasury, corporate, retail and investment banking.

### The Role

Reporting directly to the Head of Audit, the incumbent would take full responsibility for co-ordinating and carrying out the audits of all offices outside the domestic audit team's remit. The brief will be to work closely with senior management to improve the bank's internal controls and risk management systems. Based in the Gulf, the role will involve substantial amounts of international travel to the UK, America, Europe, the Far East and Middle East.

### The Candidate

You will be a qualified accountant with at least four years post qualification experience gained within a banking environment or with a financial services client base. Due to the high profile nature of the role, it is critical that applicants have the ability to influence change at the highest levels, be credible when dealing with senior management and be technically up-to-date with the latest developments within the banking world. You must be comfortable with relocation to the Middle East and significant international travel.

**c£60,000  
+ expatriate package**

**Gulf Region with  
substantial travel**

**DOUGLAS LLAMBIAS ASSOCIATES**  
RECRUITMENT CONSULTANTS

Please forward your CV in the strictest confidence to Jonathan Gill at Douglas Llammbias Associates, 10 Bedford Street, London WC2E 9HE, telephone on 0171 420 8000 (evening/weekends 0181 987 8880) or fax 0171 379 4820

**DLA**

**DLA**



## FINANCIAL ACCOUNTING MANAGER

Oil and Gas  
E&P and Service  
Company

Central London

To £52,000 plus  
exceptional  
benefits package

Our client is a highly successful business, based in Central London and operating internationally. Continued expansion, both by acquisition of new acreage and through joint ventures, has led to a structural review of the finance and accounting functions. The result is a requirement for a Financial Accounting Manager to:

- Develop appropriate accounting and management reporting systems
- Implement effective controls and procedures across the company's operations
- Deliver timely and accurate, statutory, financial and management information
- Build and promote personal and professional relationships with senior colleagues internally and with banks, auditors and other advisors externally

A qualified accountant, preferably ACA/CA with a degree, you will have 10-15 years' oil and gas experience, some having been gained outside the UK. A communicator and an achiever, with strongly developed commercial skills, you will have proven your ability to work to tight time deadlines and to add value to business through your relationship-building skills. The proposed terms of employment reflect our client's commitment to excellence and, because of the urgent nature of the appointment, initial selection interviews will take place in the next 4 weeks.

Interested candidates should write with full CV, quoting current rewards package to Richard Roberts, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 3DY. Tel: 0171 430 9000, Fax: 0171 405 5995 quoting ref: HRR/422/MT.

**Hoggett Bowers**

EXECUTIVE SEARCH & SELECTION



## JOINT VENTURE ACCOUNTANT

Oil and Gas  
E&P and Service  
Company

Central London

To £45,000 plus  
benefits package

Our client is a highly successful business, based in Central London and operating internationally. Continued expansion, both by acquisition of new acreage and through joint ventures, has led to a structural review of the finance and accounting functions. The result is a requirement for a Senior Joint Venture Accountant to:

- Develop and install systems and procedures to meet field and operational needs
- Provide effective systems and accounting support to field personnel
- Coordinate and be responsible for all international JV accounting
- Represent the company's interests as operator in commercial, procedural and technical negotiations with partners and other third parties

An experienced professional, with a recognised accounting qualification, probably ACMA, you will have 8+ years' oil and gas experience and be able to show us a track record of success in international joint ventures. Culturally aware and commercially adept, you will be able to lead, and gain advantage for the client's involvement in JVAs, JOAs and other financial aspects of substantial JVs, often working against tight time and pressure constraints. This is an urgent appointment so initial interviews must take place in the next 4 weeks.

Interested candidates should write with full CV, quoting current rewards package to Richard Roberts, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 3DY. Tel: 0171 430 9000, Fax: 0171 405 5995 quoting ref: HRR/422/MT.

**Hoggett Bowers**

EXECUTIVE SEARCH & SELECTION



### ASSISTANT TREASURER

Ambitious, technically strong, Treasury professional of the highest calibre to build a career in a major Group with substantial overseas interests

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Experience of working within corporate taxation and treasury for a multi-national entity.

Experience of working at/with high technology companies - ideally within a professional services environment.

#### Attributes:

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- Fully conversant at dealing with/ persuading senior executives.
- Experienced at International business (cross time-zone) and willing to continue.
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- Determined.
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Application Process: Please send a detailed CV including full details of your present remuneration to George Grant at Corporate Executive Search, Kings Court, 35 King Street, Covent Garden, London WC2E 8PD or fax it on 01753 379 6453. The E-mail address is corporate@cepsearch.co.uk. For telephone enquiries call 01753 379 656. All applications will be acknowledged and treated in the strictest confidence.



## MANAGEMENT

When I arrived as a guest at Insead's Owner-Directors' programme I had expected the ice to take some time to melt. I had anticipated a degree of scepticism about the teaching of entrepreneurship after talking to businessmen in the UK who denied the need for courses because they ran their businesses "instinctively". I was wrong on both counts. Even before the first lunch was over, the entrepreneurs were displaying a willingness to share their problems and learn by their mistakes.

One was struggling with the issue of how to divorce a business partner who was not pulling his weight. Another was wondering how to provide incentives to top management. A third was troubled as to how he could disengage from operational responsibilities and take a more strategic view of the business.

A fourth was unclear whether to take on a non-executive director.

The Owner-Directors' Programme is designed for entrepreneurs who are expanding their businesses and want to grow them some more but who recognise that there are obstacles which they need to negotiate at the different stages of growth.

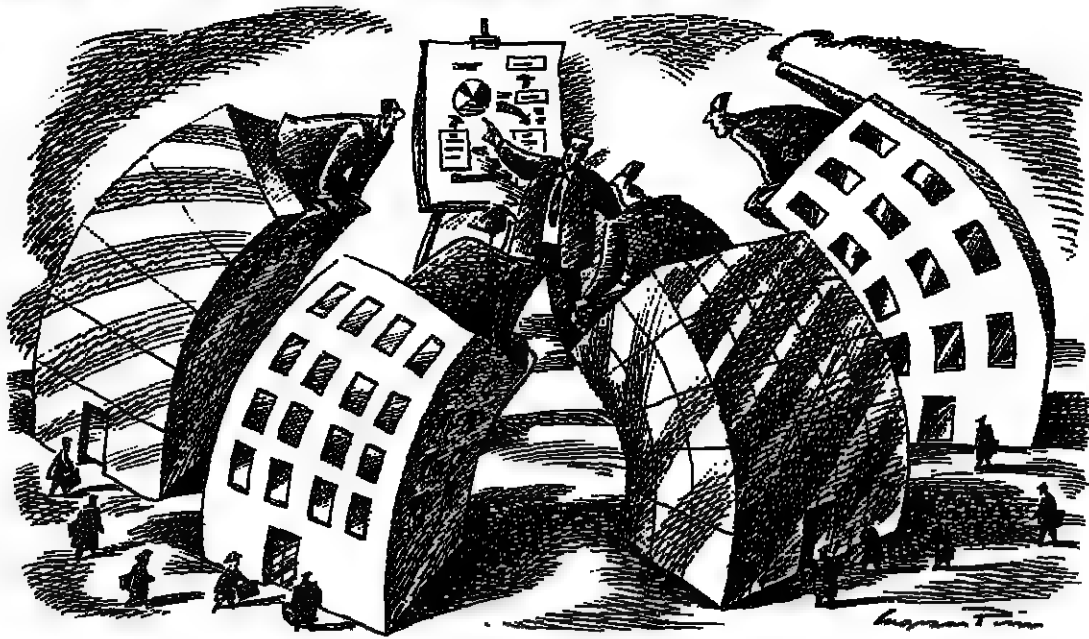
It is held in two separate seven-day sessions each year at the international business school's leafy Fontainebleau campus outside Paris. Sponsored by Ernst Young, the accounting firm, and Glide Investments, the Dutch-based venture capital company, it is one of the most compact courses provided by any business school for entrepreneurs, most of whom can spare little time from their businesses.

My 20 classmates were from many backgrounds. They owned businesses that invested in Czech property, distributed books and leafy moving consumer goods in Ireland, managed forestry for UK utilities, stocked steel in Zimbabwe, distributed and integrated software in the UK, designed and built satellite telephones in Denmark, and supplied paints and coatings for the world's ships from a base in Greece. But discussion of their common concerns created a bond that crossed national or sectoral differences.

Then there were the formal classes. Structured around case studies prepared the night before, the professors drew the participants into animated discussions based on entrepreneurs' own experiences. When the probing led to admissions of imperfect strategic thinking, unpolished negotiating skills or questionable costing procedures, the lesson was all the more powerful.

It was also harder work than many will have remembered since university days as this diary extract suggests.

Sunday. The programme starts after lunch with entrepreneurial



Richard Gourlay spends a week at Insead and finds out what it offers entrepreneurs

## Lessons from the forest

management and the early days of Virgin Atlantic Airways. It focuses on founder Richard Branson's use of a low-cost entry route (leased aeroplanes), low-cost promotion (PR), and the value of creating loyalty (cheap salaries).

*Bon Mots:* Prof Don Muzyska concludes the day: think how you use strategy but also think how your competitor thinks about strategy.

Monday. We dive into competitive growth strategy based around Canon's capture of the photocopier market from Xerox. There is much hilarity when one classmate, now a directorates publisher in London, recounts how he was in Xerox's strategic analysis department in London at the time Canon was devouring its market. A parting of the ways allowed him to start his own business. Neil Churchill, professor of entrepreneurship, addresses the idea of bootstrapping - growing a company with no cash. We are introduced to the way the maximum financeable rate of growth (Mitroff) of a company can be increased through better working capital control.

*Bon Mots:* If you run the risk of growing too quickly, never attempt to control sales by any means other than increasing prices.

Tuesday. We look at the management of entrepreneurial resources - cash and people. The session stresses the need to delegate responsibility while maintaining a grip through strong management control systems.

We move to a session on negotiation. Prof Ingemar Dietrick says the first objective should be to find out the other party's intentions, their limit (the point of indifference between concluding and not concluding a deal), their targets, alternatives and the extent of their knowledge. In the coffee break I call my builder and contravene almost every rule.

Wednesday. Deigan Morris, professor of accounting, utters a heresy for the financial accountants present. Five hundred years of double entry book-keeping, begun by Venetian monk Luca Pacioli, has provided managers with a discipline that may reflect historical events,

he says. But this information is useless, even dangerous, when used to manage the future of a business. There follows a demonstration of the dangers of incorrectly allocating all central overhead costs to operating divisions. Of course, the class all know this. But many, perhaps most, are still breaking Morris's golden rule in their businesses by loading inappropriate overheads on to profit centres.

*Bon Mots:* Often when managers invoke "strategy" they mean "I'm going to lose a packet but I want to do it anyway!" - Deigan Morris.

Thursday. More management accounting, more misallocation of costs leading to more absurd decisions. Some customers, for example, demand a lot of attention and thus raise the overall marketing and support costs. If this cost is spread evenly across all customers, the most demanding clients will appear most profitable and therefore receive privileged attention. Thus begins "the doom loop" - more concentration on the most demanding customers.

Morris warns there will be opposi-

tion to these ideas because customers and products thought to be profitable will be revealed to be making losses and areas of the business thought to be cheap will turn out to be expensive.

Another session on negotiation focusing on how to avoid negotiations in which no one wins.

*Bon Mots:* Dietrick says successful negotiators must practise the noble art of losing face often, early and decisively. If this is forgotten, people faced with losing face or losing money will choose to lose money.

Friday. Thursday's dinner, a boisterous banquet, has taken its toll. Walking into class late I am prepared to "lose face decisively" only to discover a sea of similarly pensive faces. Larry Weiss, professor of financial accounting, gamely performs the impossible task of making financial ratios appealing. But our liquidity ratios are wrong and we fail the acid test.

Moving to key account management, Prof Charles Waldman's session highlights the importance of finding ways to differentiate products and demonstrates the impact on profitability derived from retaining customer loyalty.

*Bon Mots:* Quality of market share deserves as much attention as quantity of market share. The best customers should be those which through profitability or other measures deserve most special attention - not those that are necessarily the biggest ones.

Saturday morning. Another session on competitive growth strategy that revolves around pricing. Muzyska promises that if any of the entrepreneurs use their costs as a basis on which to set pricing (as opposed to an assessment of what the market will bear) he will "personally haunt their dreams".

The Owner-Directors' Programme clearly generated a wealth of ideas. Participants contacted a week after the course said their heads were still buzzing and that some of the simpler ideas were already being implemented.

Tony de Lacy, managing director of a £20m distributor in Dublin described the week as a business retreat. "Being the managing director can be quite lonely and this gave me a real opportunity to talk to people who were in the same world," he said.

The test is whether the energy of the course will be translated into action - whether, as Muzyska says, the entrepreneurs will go back to their businesses and "pull the big levers". Time will tell. But by the time some participants are running out of steam or have run into the inevitable problems in carrying their colleagues with them, it will be time to recharge in the course's second week in October.

## Food industry's healthy debate

Alison Maitland on criticism of the latest UK campaign

News of a £20m marketing and advertising campaign by the UK food industry to persuade consumers that British food is safe and healthy has run into criticism from industry observers and consumer groups.

Vernor Wheelock, visiting professor of food science at Nottingham University and an industry consultant, says the campaign is "a complete waste of time".

Food scares like the beef crisis will continue to plague Britain until the industry adopts a positive approach to health issues, he argues.

He cites manufacturers' reluctance to cut salt in processed foods or to add folic acid to products for pregnant women to help prevent birth defects as examples of the industry missing the chance to improve its image.

The National Consumer Council agrees that "the food industry is reluctant to take the bull by the horns and lead on health issues".

Carmen Taboas, food policy officer, says the campaign appears to miss the broader questions raised by recent food scares about whether health problems are caused partly by production methods such as intensive farming. "It's intensive food production which concerns consumer groups, and whether the new technologies are safe," she says.

John Young of the Independent Leatherhead Food Research Association believes the advertising campaign "won't make a jot of difference" because so many food scares are rapidly over. He suggests the campaign could even create unnecessary doubt in people's minds about safety. "I'm not so sure the consumer has a perception of poor quality of food anyway."

Wheelock says a proactive approach by the industry might not boost sales, but nor would it involve a huge advertising budget. "There are lots of little companies that are trying to take an ethical approach," he says, citing Baby Organix, the Dorset-based producer of organic baby foods which was set up in 1992 and now supplies leading supermarket groups.

Wheelock's work reflects his interest in health issues. One of his consultancies is with Kline, a Scottish company that produces LoSalt, a salt substitute, and he is working for J. Sainsbury on developing "healthy" products.

He says the government declined to accept a recommendation from its own medical advisers 18 months ago that average sodium intake should be cut by 30 per cent. There were "strong suspicions this was under pressure from the food industry".

"With something like salt, it couldn't be all that difficult for [the industry] to make some reduction across the board," he says. "They would have had a very positive story to put across about how they're seriously concerned about the health of the nation and are taking action to make a genuine contribution."

Wheelock says Heinz has gradually reduced salt in some of its products, testing this on consumer panels to find out when people taste the difference. "But rather than being positive, most of the industry has been very negative, trying to pick holes in the scientific evidence."

Fortifying flour with folic acid - important to preventing spina bifida in babies - is seen by some specialists as a helpful way of ensuring all women have enough in their diets.

Wheelock says this is an "ideal opportunity" for the bread industry. But the Federation of Bakers told a meeting last year that bakers would not welcome having to add folic acid to bread for the sake of a small proportion of women.

Supermarkets, which have to deal with consumers face-to-face, are very responsive to food scares, Young points out.

But trailblazing on health issues can backfire for manufacturers. He cites the case of MD Foods of Denmark, which ran into trouble with the Advertising Standards Authority over its claim that its Galo yoghurt could cut cholesterol levels.

The ASA said this week that the strength of health claims made for some "functional" foods had begun "to raise complaints as well as eyebrows".

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# Buchanan: Man of the Match

Lynn MacRitchie finds football kicked off field into a Manchester art gallery

Arms behind their backs, the men in the photographs stare straight ahead. Their faces all wear the same expression – a little bashful, certainly, but also proud, proud to be having their pictures taken in the colours of their teams. For they are wearing football shirts, striped either red and black or blue and black, the colours of AC Milan and Inter Milan.

These players, however, are with neither of the great Italian sides. They are all amateurs, enthusiasts who spend their evenings and weekends playing with the local teams which gather on the municipal pitches of Glasgow, home town of artist Roderick Buchanan, who snapped them there in their borrowed colours. "Work in Progress," 1993-94, one of the works to be seen in *Offside! Contemporary Artists and Football at Manchester City Art Galleries*, consists of 33 of these individual colour portraits. That is all. The concept is minimal – just rows of simple photographs, rows of faces, rows of red and black and blue and black stripes. And, as with most minimal art, it is necessary to read the captions, to have the

information that these men are not what they seem. In order to fully understand the work.

This sort of device can be irritating, the conceit interesting for a moment and then quickly fades. But Buchanan's piece does not fade. Looking at the photos, the faces win the heart.

For Glaswegians, born connoisseurs of street style, Italy, home of sharp tailoring as well as dazzling football, has a transcendent significance. By wearing their Milanese shirts, these men become more than unknown players, anonymously kicking a ball about – they are identifying themselves with a country far from their humdrum surroundings, a place of culture, class and beauty.

Buchanan understands this, because he understands his subjects who pose so open-faced before the blue background he

transported from game to game in an old van converted into a photographer's studio. He knows that, in their Milan dreams, when they kick the ball, they kick it as stars. All this can be seen at a glance, and understood: Buchanan's work has the quality of all good art, transcending its subject to speak directly to the viewer.

The reason for this may be found in the artist's personal involvement with football. "I never watched football until I was about 18," he told me. "I was always too busy playing it." Demand for his school-boy playing skills meant that Saturdays often found him taking part in up to three separate games on those same municipal pitches which also form the subject of his second piece in the show, "Ten in a Million."

This consists of videos of local pitches

in Manchester, Glasgow, Budapest and Nantes, shot by turning the camera through 360 degrees on the centre spot. Again the concept is minimal, but the technique allows the viewer to see the pitch and its surroundings as the players would see it, the scruffy surface, the views of drab housing or traffic roaring by next to scrubby trees, all looking remarkably similar despite their different settings. The ordinariness of the scene makes the sense of aspiration more palpable.

Like Buchanan, Mark Wallinger has been working with the subject of football for a number of years. Here, in two works created specially for the show, he puts on football names and terms to make larger, more universal points. "Man

United" is a giant football scarf, twisting down from the ceiling in a parody of the DNA spiral which forms the motif of its red and black pattern.

In "vs", he has traced photographs from the sports pages of players engaged in struggle for possession of the ball, and left out the ball. Its omission emphasises the extraordinary contortions of the men's bodies, the black and blue tracings transforming the original images into an almost academic statement about the human body in motion, the painstaking cross-hatching echoing the painful efforts of the players. Both pieces succeed, their punning titles emphasising their larger frame of reference.

As in all such themed shows, some of the work convinces and some does not. The work which succeeds always feels authentic, as if it is what the artists

would have been doing anyway, while the rest has a tag-along quality, giving football a go just for the sake of it. Gabriel Kuri heaps up coconuts and yellow balls. Freddy Contreras studs Vivienne Westwood shoes with spikes – ouch – while Nick Waplington messes around with football cards, creating blown up photo portraits of Cantona, Ginola, Rosier and Klinsmann which cruelly emphasise their every blemish to no understandable effect except to upset true fans.

Much more successful is the 90 minute video by Martin Vincent and David Macintosh "Bundesliga (One World Cup and Two World Wars)" which records a journey made to find the outside of the grounds of every club in the German first division. A near miss.

But for me, there was no doubt about it – Buchanan, who gave minimalism a heart to wear on the sleeve of its football strip, was indisputably Man of the Match.

*Offside! Contemporary Artists and Football, Manchester City Art Galleries, Moseley Street, Manchester, until September 1. Organised in collaboration with the Institute of International Visual Arts.*

## Theatre/Alastair Macaulay

### Wild Honey

Just as Jane Austen wrote too few novels, so Chekhov wrote too few full-evening plays. Michael Frayn's *Wild Honey*, however, (1994) is the next best thing. Frayn took it from *Platonov*, the sprawling great play that was discovered in a bank years after Chekhov's death, unperformed in its lifetime, about six hours in its entirety. Frayn pruned it, adapted it, made it stageworthy. The original production, directed by Christopher Morahan and led by Ian McKellen, was a triumph at the National Theatre.

The play is deeply Chekhovian in its drastic, even seamless, changes of emotion, in its moment-by-moment conjunction of tragic and comic views of life, and in the intense irony with which it shows how people can never control the events of their own lives. Of its four acts, the third and fourth, in particular, blend crazy farce with bleak despair in ways that are astonishing even after acquaintance of Chekhov's other work. Women keep tumbling demanding into Platonov's arms, with him perpetually trying to keep each of them out of the way of the others, much as women do into Garry's in Noel Coward's *Present Laughter* – but both Platonov and they express a bleakness and violence of emotion that make this farce extraordinarily complex. The audience always wants to know what will happen next, but even more absorbing than the plot is what is happening in these characters' minds. Everyone onstage is an only too human symptom of the Russian provincial sense of the futility of life; Platonov and several other characters are staggering examples of the prevalence of alcoholism in Russia; and the most pathetic and hopeless characters are also the most attractive.

Back in 1993, when Alan Ayckbourn first announced plans for his new Stephen Joseph Theatre-in-the-Round in Scarborough, he expressed his plans to stage "the Chekhov cycle" in it; and the technical capacities of the new theatre might, conceivably, enable him one day to present all the major Chekhov plays in repertory. (The new theatre, after this first year of setting in, will start to present plays alternating in repertory next year.) It is curious, and good, that he has chosen *Wild Honey* as the first to direct in his new home. He takes it at a spanking lick. As a result, though there is too little sense of provincial ennui and something seems to be happening in every single moment, the giddiness of the farce works extremely well. And no director-playwright today could better relish the way that the comic situations in Chekhov's play keep

ratting out of comedy and out of control.

There are some especially fine moments in this production. The very start of Act Two, as the horse-thief Osep recalls how once he came upon Anna Petrovna standing in the river, and how he kissed her, is beautifully played by Abbie Woodington, his emasculation, with its favour of sincere desire, darkens the whole mood of the play. Michael Carty has the physical radiance and the slightly precious sophistication of Sofya, Sergey Voinitsky's young wife and one of the women in Platonov's life. Simon Courty finely judges the ironic mixture of courteous affability and shockingly unprofessional unconcern of Doctor Triletsky. His scene of drunken incapacity, while news comes of a dying patient whom he is in no condition to help, is in its funny/horrid way, one of the play's most ironic episodes. Richard Derrington cannot manage all of Platonov's difficult switches between suicidal despair and endearing helplessness; but he has his hopelessness and charm. Only Joanna van Gysegem is altogether too superficial as Anna Petrovna – the most independent, vital, and unusual of Platonov's female admirers. The rather silly kind of heartiness that van Gysegem finds in this character might work well in one of Ayckbourn's own plays, but Chekhov's characterisation needs more elegance and, in particular, a more lit-from-within quality.

It is good to see a play so alive as this played in the round, and good to see how Ayckbourn's new theatre only builds on the strengths of the old one. The stage area is the same, the audience area larger by a third, the technical features much improved. Areas front-of-house and backstage are all transformed. The former Odeon building, on whose opening last month Ian Shuttleworth reported on this page, also houses a new, second theatre, the McCarthy, where Alan Bennett's *Forty Years On* is now playing to 97 per cent capacity – and a cinema, which is expected to open in the next few weeks. One can now catch two plays in the two different theatres on consecutive nights; next year, when the repertory system commences in the Stephen Joseph Theatre, one will be able to see three plays on consecutive nights there. I hope to do so at the earliest opportunity. The news has it that Bulgarian footballers have rejected Scarborough; but for theatre-goers it looks more attractive than ever.

Stephen Joseph Theatre, Scarborough.



Richard Derrington (top) and David Timson in Alan Ayckbourn's new production

## Theatre

### Not quite cricket

It is good to see the Theatre Royal, Stratford East, putting on new drama by young writers who tackle subjects that strike close to home with the local audience. On those scores we should welcome Roy Williams' *The "No Boys" Cricket Club*. What is not so good is to see the theatre mounting a new play by a young writer on a relevant issue that is in need of several more drafts.

Williams' comedy focuses on Abigail, a middle-aged Jamaican woman living somewhere in London. Life has been a disappointment to Abigail. Her marriage has clearly lacked passion, her life in Britain has been one of hard graft, and she now struggles with her aggressive neighbours and fights with her children – Michael (Steve Toussaint), who has abandoned his own wife and child to move back home and push drugs to the local addicts, and teenage Danielle (Michelle Joseph), who brags in the street with the local racists. Abigail sighs wistfully as she hangs out the washing, dreaming of her glory days back in Jamaica as a fearless girl and demon cricketer.

So when Abigail's childhood friend and fellow cricketer Maisie gets in touch, a bout of reminiscence seems likely. But Williams does not leave it there. He spirits the two characters back to Jamaica to have a sort of *Back to the Future*

style encounter with their younger selves.

The crazy, time-bending plot could be witty, but it is so stilted that it is more embarrassing than intriguing. The writing is television sitcom level, with uncomfortable gear changes into conflict or whimsy, and the characters are sketched rather than rounded. Faced with passages of dialogue like – "Pardon me? I do Mum, that's the problem" – even the strong cast founders. Indira Rubasingham's direction is fluid and funny but hits the skids every time there is a confrontation because Williams' writing is not up to the situations he creates. The two lead actresses – Donna Croft as Abigail and Anni Domingo as Maisie – are left carrying the play on quizzical looks.

There are some serious subjects at the heart of this piece – the problems of a generation who feel they are not at home in either one country or the other, and the difficulties for them and their children – and there are some funny one-liners, that clearly hit the mark with the audience. But it emerges as an uncomfortable mix of whimsy and soap-opera.

Sarah Hemming

Theatre Royal, Stratford East, London E15 until June 22 (0181-534 0810).

### Song at Sunset

The major trap for a one-person biographical show to avoid is beginning with the words "I was born..." Niall Buggy, as Sean O'Casey, circles the line for a couple of minutes whilst welcoming his audience, modulates it to an affable "I was born in, ah, 1880. I think it was," and proceeds to give a grandly oratorical account of his birth; but the poetry and personableness cannot conceal the fact that this is a pretty conventional chronological trot through the Irish dramatist's life.

Devised and directed by O'Casey's daughter Shvuna, *Song at Sunset* weaves biographical detail together with extracts from her father's plays and letters, and even a few songs. Yet, strangely, given the director's intimacy with the subject, the show feels somewhat distanced from O'Casey himself. Apart from a pair of little round glasses, no attempt at physical resemblance is made.

Buggy is at his best when the material takes a turn for the dramatic: acting out both parts in a dialogue between young Sean's mother and a minister from *The Shadow*

of *A Gunman and Juno And The Paycock*, impersonating W.B. Yeats's famous speech to the rioting Abbey Theatre audience at a performance of *The Plough And The Stars* or reading in character a supportive letter from George Bernard Shaw. At other times, assiduously though he deploys his considerable skills to bring O'Casey before us as a real person, the script retains the flavour of third-person biography made explicit in its earlier passages.

We see the thread twisted through O'Casey's life of his problematic relationship with various strains of Irish nationalism and with the Saxon oppressors (he lived the second half of his life in England), we hear of the horrors of losing his father in childhood and his son in his last years, but all of these things are told – albeit with conviction – rather than shown. *Song at Sunset* is informative and entertaining in a "readily" sort of way, but curiously fails to make its subject come alive.

Ian Shuttleworth

At Hampstead Theatre, London NW3, until June 22 (0171 725 9301).

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

CONCERT  
Coninklijk Theater Carré  
Tel: 31-20-6226177  
● Schoenberg Ensemble: with conductor Reinbert de Leeuw and the Nederlands Kamerkoor perform works by Kagel, Boulez, Messiaen and Ligeti: 8.15pm; Jun 16  
EXHIBITION  
Van Gogh Museum  
Tel: 31-20-5705200  
● Van Gogh drawings, part I: each summer for the next four years the Van Gogh Museum will publish a volume of the catalogue of its collection of Van Gogh drawings. To mark each publication, a summer exhibition will be held. The first exhibition in the series is devoted to the period from 1880 to 1883; to ep 15

### BARCELONA

THEATRE  
Teatre Lliure Tel: 34-3-2189251  
● *Lear or an Actress's Dream*: play based on Shakespeare's King Lear, directed by Ariel Garcia Valdes and

performed by the Compania Teatre Lliure (in Spanish). The cast includes Jordi Bosch, Eduard Fernández, Luis Homar and Anna Lizarán; 9pm, Sun 6pm; to Jun 23

### BERLIN

CONCERT  
Philharmonie & Kammermusikkal  
Tel: 49-30-4614383  
● Berliner Philharmonisches Orchester: with conductor Kurt Masur and violinist Viktoria Mullova perform works by Mendelssohn and Dvorak; 8pm; Jun 18, 19, 20  
DANCE  
Deutsche Oper Berlin  
Tel: 49-30-3438401  
● *Undine*: a choreography by John Neumeier to music by Hans Werner Henze, performed by the Ballett der Deutschen Oper Berlin. Soloists include Renzi, Culium, Katsumata and Alvarez; 7.30pm; Jun 17

### BOLOGNA

OPERA  
Teatro Comunale di Bologna  
Tel: 39-51-529901  
● *Tristan und Isolde*: by Wagner. Conducted by Christian Thielemann and performed by the Teatro Comunale di Bologna. Soloists include Heikki Sirkola, Gabriella Schnaut and Anne Gjevang; 7pm; Jun 15, 18

### HOUSTON

EXHIBITION  
Contemporary Arts Museum  
Tel: 1-713-526-0773  
● *Richard Long: Circles Cycles Mud Stones*: British artist Richard Long is renowned for his meditative

walks which inspire his creation of artworks that evoke the surrounding landscape. For this presentation Long has created four works composed of regional materials, such as Santa Fe brick and Texas limestone; to Jun 30

### LONDON

CONCERT  
Barbican Hall Tel: 44-171-6388891  
● LSO Chamber Ensemble: with pianist André Previn perform works by Mozart, Beethoven and Mendelssohn; 7.30pm; Jun 18  
St John's, Smith Square  
Tel: 44-171-2221081  
● The Grove Ensemble: with conductor Mark Isherwood perform works by Frank Martin and Orff; 7.30pm; Jun 15  
Wigmore Hall Tel: 44-171-9352141  
● Members of the Berliner Philharmonisches Orchester: and pianist Imogen Cooper perform works by Louise Farrenc, Brett Dean and Schubert; 7.30pm; Jun 15  
EXHIBITION  
Tate Gallery Tel: 44-171-8678000  
● *Martine Dumas*: exhibition of works by the Dutch artist structured around three main themes: The Absent Lover, The Perfect Lover and The Daughter. The display includes large multi-part drawings of the heads that are also a central feature of many of Dumas' paintings; to Jun 30

### LUBECK

CONCERT  
Musik- und Kongresshalle  
Tel: 49-451-7904115  
● Montserrat Caballé and Montserrat Martí: concert on the

Holstenplatz. The sopranos perform highlights from operas, accompanied by the Rheinische Philharmonie with conductor José Colado; 9pm; Jun 18

### MADRID

Fundación Juan March  
Tel: 34-1-4354240  
● Victor Ambros and Graham Jackson: the violinist and pianist perform works by Vivaldi, Mozart, Brahms and Stravinsky; 12noon; Jun 15

### MOSCOW

EXHIBITION  
State Pushkin Museum  
Tel: 7-095-2036974  
● *The Treasure of Troy*: exhibition of some 280 gold and silver objects, excavated by the German archaeologist Heinrich Schliemann in Turkey in 1873. It was Schliemann's belief that these objects, including diadems, rings, necklaces and goblets, once belonged to the Trojan king Priamos, but later research has proved this to be untrue; to Apr 1997

### NEW YORK

EXHIBITION  
MOMA - Museum of Modern Art  
New York Tel: 1-212-708-9400  
● *Come Sunday*: Photographs by Thomas Roma: this exhibition of a new series of photographs by Thomas Roma (b. 1950) features approximately 80 black-and-white photographs made between 1981 and 1994. The exhibition is drawn from a larger body of photographs

made during more than 150 services in 52 African-American Christian churches in Brooklyn; to Jun 18

### OSLO

DANCE  
Norsk Opera Tel: 47-22-429475  
● *Diaghilev's Ballets Russes*: a choreography by Ulf Gadd, performed by the Norwegian National Ballet; 7pm; Jun 14, 15 (6pm)  
EXHIBITION  
Munch-museum-The Munch Museum Tel: 47-22-673774  
● Edvard Munch. Prints from 1896: exhibition of a selection of 131 prints by Edvard Munch from the year 1896, which he spent in Paris. In the workshops of August Clot and Lemerier a number of the artist's most well-known graphic works were printed, including "The Sick Child" of which 18 different versions are shown; to Oct 1

### PARIS

EXHIBITION  
Centre Georges Pompidou  
Tel: 33-1-44 78 12 33  
● *Picabia 1922*: this exhibition is a reconstruction of the exhibition organized by Francis Picabia, one of the pioneers of Dada, in the Galerie Daimau in Barcelona in 1922. The display shows some 30 works, including gouaches and watercolours; to Jun 30

### ROME

CONCERT  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064  
● Orchestra dell'Accademia di

Santa Cecilia: with conductor Myung-Whun Chung perform Schubert's Symphony No.8 in B minor (Unfinished) and Mahler's Symphony No.1 in D major; 8.30pm; Jun 15

### VIENNA

OPERA  
Wiener Staatsoper  
Tel: 43-1-514442960  
● *Manon*: by Massenet. Conducted by Daniel Oren and performed by the Wiener Staatsoper. Soloists include Laetitia Vedaeva, Keith Ikaya-Purdy and Kurt Rydli; 8.30pm; Jun 15, 18

### WASHINGTON

EXHIBITION  
National Gallery of Art  
Tel: 1-202-7374215  
● *In the Light of Italy*: Corot and Early Open-Air Painting: the achievements of the international group of painters who assembled in Rome and southern Italy at the end of the eighteenth century and the early years of the nineteenth century are represented by about 120 paintings; to Sep 2

### ZURICH

CONCERT  
Tonhalle Tel: 41-1-2063434  
● Tokyo String Quartet: perform works by Smetana and Beethoven; 7.30pm; Jun 16

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## COMMENT &amp; ANALYSIS

Philip Stephens

## Put it to the vote

The Eurosceptics may be right. Perhaps it is time to test Britain's commitment to the EU by a referendum

Bill Cash is right. There is a case for a referendum on Britain's place in Europe. The issue paralyses the nation's politics. After two uncomfortable decades, perhaps the voters should be asked to reconsider whether Europe ends at Calais. More than that, Tony Blair could make such a plebiscite a first act of a Labour government.

No, I have not been experimenting with illegal substances. Nor have I succumbed to the blandishments of Sir James Goldsmith, the billionaire-turned-politician who now leads the Referendum party. Poor Sir James, I suspect he would happily hand over his entire fortune if only we would take him seriously. But he is a child in the grown-up world of politics, a would-be nationalist in frantic search of a nation.

Enough. Before some of my regular correspondents reach for the green ink, there is a serious point here. And it does not matter which side of the argument you are on. In crystallising the debate into one of Britain "in" or "out", the Eurosceptics have made an important strategic error.

Here is why. As long as the argument is about the intrusiveness of Brussels, the sceptics hold the initiative. The British have never liked the idea of foreigners delving into what Douglas Hurd calls the nooks and crannies of their national life. Talk about majority voting, the European Court of Justice or the role of the Commission and pro-Europeans always start with a disavowal. The more so in the present age of disdain. The voters are contemptuous of politicians and of political institutions. It is not hard to deflect some of their ire towards Europe.

But once the issue is reformulated into whether Britain should actually detach itself from its partners, the pendulum swings strongly in the other direction. You do not have to like being part of Europe to understand that it is better than the alternative.

Since the last referendum on the issue in 1975, neither government nor opposition has consistently put the case for engagement. Yet the voters have barely wavered in their support.

Even now, at the height of John Major's absurd beef war, that position holds. For several weeks the press has been awash in rancid xenophobia. Yet, consider the Gallup poll published this week in the Daily Telegraph. The headline declared rather curiously that the mood of the country was turning against Europe. But when asked whether Britain should get out, some 57 per cent said they were "sure" they would vote to stay in. The remaining 43 per cent would "probably" vote to leave, but even among that minority there were doubts. A mere 19 per cent favoured complete withdrawal.

The clever sceptics see the danger in this. Privately, some will admit that quitting the EU is the ultimate objective. But they know it is too soon to win that argument. Much better to engineer a succession of crises on which to gradually build the foundations for withdrawal. Thus they pull back, dissociating themselves from Sir James and his friend Mr Cash. Much better to keep the focus on narrower objectives such as ruling out participation in a single European currency or

The tired canard that Britain joined a free trade area only to find itself unwittingly entangled in a political alliance is belied by a cursory glance at history

leaving the common fisheries policy. The pretence is that Britain can opt out of the difficult bits of Europe and remain a member of the common market it joined in 1973.

But events are moving on. The tired canard that Britain joined a free trade area only to find itself unwittingly entangled in a political alliance is belied by even the most cursory glance at history. Take the words of Margaret Thatcher.

Before the 1975 referendum she delivered an eloquent exposition of the case for membership. It is a speech deserving of a wide audience. The then leader of the Conservative party was unequivocal: "The paramount case for being in is the political case for peace and security." Let anyone doubt that politics came ahead of economics, she added: "The Community opens windows on the world for us which since the war have been closing."

The "in" or "out" argument also gives more contemporary clarity and coherence to the pro-Europeans. No need now to explain the intricacies of the Maastricht treaty. The big picture turns the issue into a straightforward assessment of the national interest, economic and political. Business at last is waking up to that reality. So too are those in the Tory party who have been content hitherto to allow Kenneth Clarke, the chancellor, to stand alone in defence of Europe.

Of course, the sceptics will produce all sorts of spurious statistics and assumptions to suggest that Britain might have prospered more outside the EU. And it is indeed impossible to prove beyond all doubt that the nation has gained economically from membership. The truth is there is no reliable science in the world of "what if".

But reason and everyday experience tells the voters that to leave now would be to sacrifice prosperity on the altar of misplaced pride. In a referendum campaign, the dis-

tinction could be drawn again between nationalism and patriotism. Business has been Europeanised. Inward investment is inextricably tied to Britain's place in Europe. Companies know how dependent they are on the single market. They would not be slow to tell their employees that their jobs depended on membership. In short, a referendum would result in an overwhelming "Yes". The sceptics would be routed.

None of this, of course, is any comfort to Mr Major. The sceptics on the Tory backbenches have not had a good week. The disclosure that Mr Cash's European Foundation was taking money from Sir James, the leader of a rival party, was a serious blow. Most Conservatives do not approve of disloyalty.

For all that, a moment of reckoning is approaching. No one can be certain of the outcome of the beef war. Cabinet colleagues, though, say the prime minister has decided that he needs a deal at or before next week's EU summit in Florence. To allow the issue to fester would be to give sustenance to the sceptics. So Mr Major is looking for a piece of paper in Florence to cover the reality of defeat. Lady Thatcher's intervention yesterday was a reminder that, whatever he brings back, Mr Cash and his friends will seek an opportunity for revenge.

That takes us back to Mr Blair. So far he has framed his European policy in the luxury of opposition. It is infused alternately with enthusiasm and political cynicism. Thus if Mr Blair strikes a deal on beef, Mr Blair might seek an alliance with the Tory sceptics to defeat the government. In government, though, Labour would be obliged to confront the real world, to sign a new treaty on European integration, to decide, perhaps, to join a single currency. The Labour leader would be forced then to swim against the nationalist tide. If he wins, he should think hard about a referendum.

## LETTERS TO THE EDITOR

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## Shipyard's bankruptcy poses threat to Polish credibility as exporter

From Mr Henning Oldendorf

Sir, I refer to the bankruptcy declaration of Gdansk shipyard, which is also affecting our two newbuilding contracts at that yard ("Gdansk shipyard closure condemned", June 13).

The shipping community is shocked that the Polish government has actually arranged for its own state-controlled entity to go bust by voting in favour of bankruptcy at the meeting of shareholders on June 8.

Being the majority shareholder of the yard, the government has officially announced that it intends to "rehabilitate the firm through bankruptcy". We find this statement quite remarkable.

The Polish government has effectively decided not to honour contractual export obligations worth around \$65m.

In fact, the latest development may well affect Poland's international credibility as an export nation that last year increased total exports to some \$25bn.

It is naive to think that a new Gdansk shipyard can rise phoenix-like from the ashes and secure fresh orders. Shipowners will not be

queuing up with profitable orders after the bankruptcy. There is also no incentive for owners with existing orders at the yard to renegotiate their contracts in the vague hope that, this time, they will be honoured. There will be no intermediate financing available from the banks, and suppliers will ask for cash in advance.

There is now a considerable loss of confidence in Gdansk shipyard which will be able to book fresh contracts only at heavily discounted prices and unfavourable payment terms - if at all.

In fact, we have serious doubts that Gdansk shipyard could emerge again as a viable and competitive entity after the work in progress is completed.

After what we have experienced with the incompetent management of Gdansk shipyard, we strongly urge shipowners to think twice before placing additional newbuilding orders in Poland.

Henning Oldendorf, managing partner, Egon Oldendorf, PO Box 2135, D-23506 Imbbeck, Germany

## Russia's problems will not be resolved by extremes

From Mr David Johnson

Sir, The Financial Times has carried diverse opinions as to the respective merits of President Boris Yeltsin and his opponents. Some rather harsh judgments have been pronounced on the entire cast of Russian political figures.

The strongest criticism, however, has been directed at the Communist leader Gennady Zyuganov. A number of observers, including Anders Aslund (Personal View, May 31) - former economic adviser to the Yeltsin administration - maintain that Zyuganov's economic programme would return Russia to the dark ages of failed centralised economic planning and a wholesale assault on private ownership and the market economy.

I would like to suggest that much of the attack on Zyuganov - however well intended - seems overstated and driven in large part by the imperatives of election-year campaigning. There is no pattern set in the stars as to how a large country like Russia with some unique traditions should go about developing its economic future.

If there is one thing that Russians seem to agree upon it is that there should be some step back from the wild, demoralising economic situation that so many Russians have found themselves in. There will be a greater role for the state, if only in the mode of Franklin Roosevelt's efforts to cope with depression conditions. The privatisation programme in Russia is replete with criminal abuse and economically unsound actions.

The whole educational, scientific and research side of Russian society (the core of the potential for a better future) is in a shambles and needs repair. I could go on and on but the point is that those who speak with so much certainty about the "right" path (Gaidar, Chubais, and, yes, Yeltsin) versus the "wrong" path (just about every past opponent of Yeltsin but certainly Zyuganov today) had better take a course in humility and stop trying to act as if they have the keys to the kingdom.

David Johnson, research director, Center for Defense Information, Washington DC, US

## Cryonics looks to the future

From Mr John de Riva

Sir, In "A pox on the planet" (June 8/9) Joe Rogaly says: "We may ponder whether cryogenics may save our billions for posterity."

Cryogenics is the general science of low temperatures. "Cryonics" is the science of freezing terminally ill people, as soon as legally acceptable, for revival by "future" technology. Because a lot of people involved with cryogenics are only concerned with what is possible by "present" technology, they do not wish to be associated with cryonics and its reliance on future technology for the second half of the process. This

is why there are different names. There is no reason why billions need be singled out as being possible customers. The Cryonics Institute charges \$28,000, payable at the time of death (plus \$8,000 transport from the UK via Albin & Son, a London firm of funeral directors). This is often met by life insurance that costs no more per month than any other activity of ordinary people.

John de Riva, West Town House, Portloman, Truro, Cornwall TR4 8AX, UK

## Bart's superficial Coppélia

From Mr Claren O'Hagan

Sir, Bravo for Clamen O'Hagan's perceptive review of Patricia Bart's interpretation of Coppélia (June 1/2). Patricia Bart has tremendously enhanced classics in recent years through his astute choreographic direction, notably in *Freudian Sex*, *Loke* and in *Giselle* as a study of madness. But this *Coppélia* has little of the artistic grandeur or intellectual depth of these modern classics. Gone is the development of plot and character, gone the humour.

Gesticulation replaces mime, and art drowns in a superficial modernism.

Oussama Hissani (Letters, June 9) misses the issue: at stake is not the liberty we give a nascent choreographer to experiment, but the number of ticket holders wanting to sell back their tickets to the tourists. Most unusual for a Paris Opera Ballet.

Claren O'Hagan, 15 allée des Hétraes, 92340 Le Raincy, France

## Europa • Sergio Romano

## Prisoner in a vicious circle

The Italian PM has very little room for manoeuvre as he tries to achieve the Maastricht criteria

Like every new Italian prime minister, Mr Romano Prodi has had to ask both houses of parliament for a vote of confidence in his government's programme. But between speeches he found time to visit Bonn to explain his plans and obtain a vote of confidence from the German chancellor.

Mr Prodi knows that Italy will not be allowed to remain outside the European exchange rate mechanism until its partners - and Germany in particular - are convinced that his government can put its public finances in order. The Bonn trip is another example of how a nation's sovereignty in the last resort depends on the state of its public finances. The Anglo-French expedition to Suez in 1956 failed when the US made known it was no longer willing to underwrite sterling. The French veto against Britain's joining the EEC and the Gaullist polemic against the dollar were dropped when France needed the support of the major economic powers, after the unrest of 1968.

But the visit to Germany also revealed that Mr Prodi believes more strongly in Europe than his recent predecessors. The government of Mr Silvio Berlusconi in 1994 paid only lip service to the Maastricht treaty.

Last year, the government led by Mr Lamberto Dini espoused a more pro-European orthodoxy. But it was forced to devote time to winning the support of the unions for measures that were inadequate to meet the Maastricht criteria. Mr Prodi, on the other hand, believes in the European Union created by the Maastricht treaty and is convinced Italy cannot allow itself to be excluded from economic and monetary union. Just as convinced of this are some of the heavyweights in his cabinet, such as Mr Carlo Azeglio Ciampi, the former premier and governor of the Bank of Italy who has the treasury and



Convinced of the case for Italian membership of the single currency: Prime Minister Romano Prodi (centre) with cabinet heavyweights Beniamino Andreatta (left) and Carlo Azeglio Ciampi

budget portfolios, and Mr Beniamino Andreatta, the economist who is defence minister.

Thus under Mr Prodi, Italy once again becomes - at least in theory - one of the most enthusiastic and diligent members of the EU. This explains why the European Commission has been so pleased to see this government emerge. But Mr Prodi's European commitment entails tough and coherent financial measures if Italy is to meet the economic convergence criteria for joining the monetary union in 1999. To reach the budget deficit target of 3 per cent of gross domestic product by the end of 1997 it will have to more than halve its deficit. That means cutting public spending or raising taxes to reduce the deficit by up to L80,000bn (\$22bn).

There are two big obstacles. The first is the Northern League of Mr Umberto Bossi which is refusing to support the government. The second is Reconstructed Communism, formed from the hardline wing of the old Communist party which is backing the coalition but does not subscribe to its pro-European programme.

For the moment Mr Prodi can do without the league in parliament; but he cannot ignore Mr Bossi's electorate and the recent league-sponsored tax revolt, which is strongest in the Veneto, Italy's most dynamic region. In the election campaign, Mr Prodi's advisers indicated the government would have to increase fiscal pressure to stay at the heart of the EU. But today such a policy appears both difficult and dangerous given the fiscal revolt in the north-east. Although Reconstructed

Communism is opposed to any cuts in social spending, Fausto Bertinotti, its leader, is unlikely to bring down the government which he helped form. But the party could put pressure on the leftwing parties in the government to soften Mr Prodi's austerity plans.

Mr Prodi will explore other options to meet the Maastricht criteria. Above all he will try to modernise the public administration which provides Italians with such poor service. There are many reasons for this: civil servants are badly distributed round the country. Too few are in the north, where the bulk of economic activity is located, and too many are in the south where much of the administration is recruited - everyone wants to work close to home.

Productivity is low because civil servants have traditionally worked hours that allow a second job in the black economy. Governments have been reluctant to trim numbers and costs. And employees are difficult to manage because they can challenge any sanction in administrative tribunals. If Mr Prodi can create a little more mobility among public employees, raise their efficiency and prune a few dead branches (there are 300,000 surplus teachers), he will win two benefits. Public spending will decline and he will win the sympathy of many who voted for the Northern League.

However, he will meet resistance from the unions, which dislike the idea of calling for sacrifices that directly affect a sizeable proportion of their members.

Thus Mr Prodi will also try to reduce tax evasion to raise

revenue. The problem of evasion - especially in the richest regions - is that it is intractably bound up with Italy's tax levels, among the highest in Europe. To persuade the Italians to pay their taxes, the government will have to reduce the overall level of taxation. Yet this cannot be done until the Maastricht target for the public deficit has been achieved and an efficient bureaucracy is in place.

Mr Prodi is thus a prisoner. He wants Italy to be at the centre of the EU and is aware of the sacrifices needed for this. But he cannot cut public spending without antagonising Reconstructed Communism; and he cannot impose new taxes without further antagonising the electorate in the north-east which supports the Northern League. He cannot shake up the civil service without taking on the unions and he cannot fight tax evasion without reducing tax levels.

Mr Prodi's main hope is that interest rates will decline and thus ease the cost to the public finances of servicing Italy's debt. Yet here he must come to terms with the Bank of Italy which will reduce interest rates only when it considers the government has inflation under control.

He has four months to break out of this vicious circle. In this time he must produce a mini-budget, present a three-year macro-economic programme and submit the 1997 budget to parliament. In October we shall know whether he has won or lost his battle.

The author is a historian and columnist for *La Stampa*, the Turin daily newspaper

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## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

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Friday June 14 1996

## Perversion of the Internet

Many people dislike the fact that large quantities of pornographic material are now available on a global network at little or no cost. But trying to ban indecency on the Internet, as the US Congress has done, is quite another matter. As history has shown, attempts to censor lewd material are less and less successful as societies become more democratic and communication easier. Laws which block up one source of pornography cannot prevent it from welling up somewhere else in response to market demand. The Internet is a cheaper, quicker and more open medium than the world has ever known. Moreover it is the first means of communication and publishing to vault across frontiers and national laws. It is therefore much more difficult to control than traditional publishing.

So even though some 60 per cent of the material now flowing round the Internet originates in the US, any attempt by that country to frustrate the free flow of material would have little practical chance of success.

On Wednesday, three judges in Philadelphia found a more powerful objection. They ruled that the Communications Decency Act, passed by the US Congress in February, should not be allowed to operate because it conflicted with the US constitution's guarantee of free speech.

This ruling is particularly welcome because of the vagueness of the Act. It was intended to prevent the distribution of "patently offensive" material to children, as

if there were a universal consensus as to where that line should be drawn. The ingenious history of censorship shows that a consensus about what should or not be banned is elusive even in cohesive communities sharing a common religion. But the Internet embraces some 50m people in 160 countries. It thrives on differences of opinion and still retains some of its original character as a vast forum for the exchange of academic information and ideas.

Some regimes will consider many of these ideas to be patently offensive. Let such dissidence thrive. Tyrannies such as Nazi Germany and Stalin's Russia would have faced greater difficulties if the truth about their crimes had been more widely known. Authoritarian countries, including many Arab states, recognise this danger. They control access to the network and filter out "unacceptable" material. But as the cost of telecommunications and computers falls, such restrictions become harder to enforce.

Freedom to tiffinate is a small price to pay for freedom to argue. In any case, programmes will soon be developed to allow users to create their own filtering devices, to block off "offensive" material from specified information providers. Then censorship will be truly democratised. Meanwhile, the Internet, expanding with the vigour and brashness of an unruly adolescent, offers unprecedented possibilities for improving global understanding. To achieve this, it needs freedom.

## Risky business

The Helms-Burton Act, which authorises private US court actions against foreign companies doing business in Cuba, has been rightly condemned worldwide as misconceived. It has antagonised important US allies and jeopardised free trade, while handing a domestic propaganda weapon to the Castro government, against which it is ostensibly directed. The US now needs to recognise that such efforts to impose its laws on the rest of the world put its own economic interests at risk. It is time for US business leaders to drive that message home.

The act has prompted plans for retaliatory legislation by Canada, which already allows its companies to ignore extra-territorial US court rulings. Mexico is studying legal measures to protect its commercial interests. Britain, meanwhile, is drafting a 1980 law which entitles UK companies to counter-sue against punitive damages awarded by foreign courts. There have been hints that other European Union members, and perhaps the EU as a whole, may adopt similar legislation.

The impetus behind these measures has been increased by fears that Helms-Burton may soon be followed by other US laws which pander to domestic political constituencies at trade partners' expense. Most immediately, there is draft legislation in both houses of Congress which would penalise the US operations of non-US companies trading with the oil

industries of Iran and Libya. So far, the counter-measures planned by US trade partners are largely defensive. But if legislators in Washington fail to heed the warning signals, there is a serious danger that a spiral of increasingly aggressive international retaliation could develop. Such a confrontation would create no winners: the economies of all involved would suffer.

The US business community has a particularly strong reason to want to avoid such a disastrous outcome. With more than \$800bn in overseas assets, a quarter of the world's stock of foreign direct investment, it has much at stake. It also has the power to make itself heard in Washington. Yet US business leaders have so far played a conspicuously low-key role in the debate.

It is in their companies' interest that they should now speak up. They should urge President Bill Clinton to exercise his prerogative to waive the most damaging provisions of the Helms-Burton Act before they take effect in August. They should also press him to veto the Iran-Libya bill, and any similar legislation emerging from Congress.

Mr Clinton has good reason to listen. More than any previous president, he has emphasised the importance of exports and overseas investment to US prosperity and employment. He should be the first to appreciate how much is at risk.

## Small steps

The proposals contained in the UK government's third white paper on competitiveness, released yesterday, pass one important test. They will do little actively to harm UK companies' chances of competing more effectively at home and overseas. This marks it out from many previous misadventures in this area. Whether it will do very much good is another matter.

A few of the ideas announced by Michael Heseltine were both new and sensible. Combining support for small and medium-sized businesses into a single budget, with a large chunk allocated to a "challenge" basis, ought to cut down on the present duplication of support services. It should also help local groups to tailor the support to local companies' actual needs.

Yet, by and large, the paper is a hotch-potch of the previously announced and the "to be discussed". Mr Heseltine promised, for example, to consult on whether large companies should be required to publish not merely their policy on payment of bills, but actual performance. While no panacea, this might go some way towards shaming companies into paying up promptly. But the possibility has in fact been under government review for some time. Further inaction runs the risk of building support for legislation granting statutory right to interest on bills, which Mr Heseltine has rightly resisted.

Action to remedy the UK's deficiencies in education and skills is

even more urgently needed as the government's own skills audit, published alongside the white paper, showed. Yet there was little in the document to suggest that the government would try harder to make its policies work.

A separate report from Ofsted, the schools inspectorate, on the state of England's new school-based General National Vocational Qualifications (GNVQs) brought home the shortcomings of the present system.

In a damning verdict on the assessment and monitoring regime for GNVQs - which are supposed to be Britain's answer to Germany's high quality vocational education - Ofsted reported "major weaknesses" undermining confidence in the quality of the new courses.

There is no excuse for this. It is not lack of student enthusiasm for new vocational courses which is to blame. The response to GNVQs has been impressive, with more than 200,000 students now taking courses across 14 vocational areas. It is up to the government to ensure adequate assessment. Without this, the reputation of GNVQs will plummet, and yet another attempt to promote vocational education in England will founder, hurting employers needing skills and people who wish to acquire them.

Soothing words from Mr Heseltine about "improved standards of living and quality of life for all" can only go so far.

## A heavyweight makes his stand

Boris Yeltsin believes he will be re-elected president in the first round of voting and many fear his reaction if he is not, says Chrystia Freeland

Two days before the first democratic election of a national leader in Russia's history, the country is divided, in the words of one Muscovite observer, between fear of the present and fear of the past.

Mr Gennady Zyuganov, the communist candidate, is campaigning on fear of the present and, in a nation which has lost 50 per cent of its economy and most of its empire over the past five years, that is a formidable ticket. But President Boris Yeltsin, who trailed his communist rival by 20 per cent at the beginning of the year, has vaulted to the lead in opinion polls by reminding voters that there is also much to fear in the return of the repressive communist past.

The apparent re-awakening of many of Russia's grimmer memories of the Soviet era owes much to Mr Yeltsin's bravura political performance. At the age of 55, the Kremlin chief has already exceeded his country's average male life expectancy by six years. He suffered two heart attacks last year and has a reputed fondness for vodka. But he has hit the campaign trail with remarkable vigour, doing the twist with delighted teenagers on the streets of the southern city of Rostov-on-Don; going down a coal pit in the Arctic town of Vorkuta; and outwitting Chechen separatists with a carefully planned flying visit to the heavily fortified Russian military base at the airport outside Grozny, the Chechen capital.

Mr Yeltsin has also perfected the political art of being all things to all people. He has won back most of the country's disgruntled liberals - and strongly undermined Mr Grigory Yavlinsky, the presidential candidate and leading figure in Russia's democratic opposition - with a bold return programme that calls for everything from more rape crisis centres to enhanced rights for minority shareholders.

But while the president has made the dangers of a hardline communist comeback the unifying theme of his campaign, he has also unblinkingly adopted many of the symbols and practices of the Soviet regime.

On May 8, when Russians celebrate the anniversary of their victory in the second world war, Mr Yeltsin stood on top of the Lenin mausoleum to review a military parade which could have gone stepped out of the 1970s - complete with the red communist banners, adorned by a hammer and sickle, which many observers thought had been consigned to the dustbin of history when the Soviet Union collapsed in 1991.

More worryingly, in the view of some liberal activists, Mr Yeltsin has also skillfully deployed many of the political techniques he learned in a communist career which took him all the way to the politburo. The mass media, including the one privately-owned national television station which had built up a reputation for independence, have become uncritical cheerleaders for the president's team; they lead news programmes with stories like "Why there will be civil war if the communists win".

Mr Yeltsin's campaign members privately admit to planting fake scare stories about the communists in compliant newspapers and to leaning on everyone from pollsters to astrologists to come up with predictions in the president's favour.

Mr Zyuganov and the nation's 550,000 card-carrying communists

have produced a surprisingly fiasco response to the Kremlin's fierce attack. The communist challenger began the campaign from a starting position any politician would envy: on average, Russians earn less today than they did four years ago; in Chechnya, the nation is embroiled in its bloodiest conflict since the second world war; and the government is widely seen to be corrupt and mendacious. In addition, Mr Zyuganov leads Russia's only well organised, national political party, which re-established itself as a major political force when it came out on top in parliamentary elections in December.

In spite of these advantages, Mr Zyuganov and his comrades seem to have failed to woo the younger voters whose support helped to bring communists back to power in many of the neighbouring states of eastern Europe. Mr Yegor Gaidar, a former prime minister who was architect of Russia's first market reform effort, has described the communist economic programme as "the longest and least funny joke in history". And many voters seem to agree that communist promises to erect trade barriers and heavily subsidise domestic industry would bring a return of the empty shop shelves and hyperinflation which plagued Russia in the early 1990s.

Mr Zyuganov's apparent inability to extend his support beyond the middle-aged blue-collar workers and rural Russians who have suffered

most in the economic upheaval of the past five years has pleased the Russian business community, which is now confidently predicting a Yeltsin triumph.

But, while this week's opinion polls continued to show Mr Yeltsin comfortably ahead of his communist rival, Russian pollsters are warning against a premature declaration of victory.

"In the provinces, a sense of euphoria, of victory is taking over some of the Yeltsin teams. In my opinion, this is premature," says Mr Mikhail Gorskikh, director of the Russian Independent Institute of Social and National Problems, a Moscow think-tank. Mr Yeltsin's ferocious media campaign, furthermore, may be triggering a backlash. "We are seeing the Yeltsin overdose effect. This is what happens when all-out propaganda, especially on television, begins to irritate the electorate," says Mr Gorskikh.

But this sceptical attitude appears to have little currency at the Kremlin. Some politicians are warning that Mr Yeltsin's apparent certainty that he will win on Sunday could have dangerous consequences over the next few weeks. According to Russian electoral law, a presidential candidate can win in the first round of polling only if he attracts more than 50 per cent of all votes cast. If no candidate wins an absolute majority, the top two contenders face each other in a run-off expected to be held between three weeks and a month later.

With 10 candidates on the ballot, and an expected score for Mr Zyuganov alone of at least 20 per cent, most analysts predict that the communist leader and Mr Yeltsin will go on to a second round.

But Mr Yeltsin seems to be of a different opinion. In a television interview this week, the president said that his intuition and his private pollsters assured him that he would win an outright victory in the first round. A member of the president's campaign team says that Mr Yeltsin is equally emphatic in private. "Boris Nikolaevich really does think he'll be re-elected this Sunday. We are afraid even to use the phrase 'second round' in his hearing," a leading figure in the campaign said.

Few dare to predict his reaction if Sunday's results disappoint him, especially if Mr Zyuganov wins more votes.

A strong performance by Mr Zyuganov could fracture the president's fragile electoral coalition, particularly in the provinces where local officials might give in to their pro-communist instincts if they sense that the party has a real chance of winning.

Over the past few months, the Kremlin leader has largely heeded the advice of his liberal faction of supporters, who have orchestrated his clever campaign. But if Mr Yeltsin wakes up on Monday to learn that their counsel has produced less

glorious results than he expected, he may be tempted to turn to his hardline cronies.

Since last autumn, many of them have been urging the president to call off the elections altogether, a proposal which was tentatively aired in April when Russia's top business people issued a public appeal for a "compromise" between the communists and the Kremlin.

Last month, General Alexander Korzhakov, the president's chief security guard and favourite sauna companion, suggested that the elections should be postponed. Mr Yeltsin publicly upbraided his friend, but many of his liberal campaign advisers are afraid that if on Sunday the president does not do as well as he expects he may decide that Gen Korzhakov was right after all.

These forebodings may be natural in a country which has never before freely voted for its national leader, and which is still acutely uncomfortable with the clash of rival political, economic and ideological interests that democratic elections are all about.

Divided as they are by fear of the past and fear of the present, Russians will on Sunday be united in their fear of the immediate future. If the country can find the courage to master this final fear, and to abide by the verdict of the ballot box, then no matter who comes out ahead in Sunday's poll Russia will have undergone a democratic revolution.



## OBSERVER

## My word, your bond

Wall Street can be relied upon to think of a way of spinning money out of more or less anything. The latest wheeze involves pairing New York City and a particularly unwelcome section of the populace and coming up with a marketable financial instrument.

Morgan Stanley, the investment bank, is the originator of the rather politically incorrect notion of Deadbeat-Dad bonds (DBDBs). These are instruments that would be issued by the city and backed by the assets of feckless parents - mothers are presumably not excused - who were not coughing up child support on time. NYC officials are studying the proposal.

Bonds backed by credit card receivables and the like are reasonably common currency in the arcane world of Wall Street finance. For a change, the new gizmos would be backed by court judgments against the dads and zums, which would be placed in a trust. Sundry assets - homes, bank accounts, salaries - could then be seized, as the need arose.

Far-fetched? Probably no more so than a recent deal in which the city raised \$25m of bonds backed by delinquent property taxes - and in this instance, the DBDBs offer the heart-warming kicker that the kids are supposed to benefit from

the funds raised. All goes to show that financial engineering is a good deal easier than the kind of social engineering that guarantees the families stay together in the first place.

## Exit Mr Poland

Jan Kulakowski, about to step down as Polish ambassador in Brussels after six tumultuous years, will be remembered as one of the most tenacious advocates of Polish entry into the European Union. But will his cause now wither? A friend of Jacques Delors, he took up his post during the post-war euphoria when the EU welcomed the central and east Europeans with open arms. Today, he says, euphoria has turned to scepticism. Even the Germans are having second thoughts because of the cost. And central Europeans are becoming disillusioned by the delay. Their leaders will take that message to next week's EU summit in Florence - but wonder if anyone is still listening.

Not for want of being told. Kulakowski has been no conventional diplomat. A slightly-built man, bandying early-morning cigarettes, he was prone to none of the romantic bluster some of his compatriots employ when talking about Poland's place in Europe.

A veteran of resistance - in Warsaw against the Nazis, and four

decades later, as an underground Solidarity activist, he must hope that the battle to join the west was won despite his move.

## Office politics

Poland's first casualty in the fight against organised crime appears to be Colonel Sławomir Petulicki, a security services veteran appointed as the prime minister's special coordinator of the project last month. Petulicki resigned this week - after falling foul not of gangsters but of the central government bureaucracy. The colonel, who was due to represent Poland at yesterday's conference of anti-mafia supremes from the Baltic region in Stockholm, walked out after failing to get a meeting with Włodzisław Cimoszewicz, the prime minister, to discuss policy beforehand.

He has explained to the press that senior officials had blocked his efforts to obtain an office, staff or even a desk. His status was not formally confirmed - and he'd had to borrow a mobile phone.

The colonel's travails make life easier for Anita Grabin, the EU's internal affairs commissioner who is in Warsaw this week for talks with the government on, among others, Poland's fight against organised crime. Instead of having to endure long-winded explanations about how much is being done, she can just phone Colonel Petulicki - provided he

hasn't given his mobile back.

## Safe haven

The Bosnian Serb leaders refuse to live in the same country as their Muslim rivals. So it is perhaps lucky that they were not pitched together in the same hotel. Just an hour before the six-month review of the Dayton peace process was due to get under way in Florence, a four-man delegation from Republika Srpska, the Bosnian Serb entity which is part of Bosnia, was suffering the sweltering heat in front of the Hotel Croce del Malta. The hotel was home to the Moslem-led Bosnian government. Even so, Jovan Zmataka, the Serb government adviser, said the Serbs would happily sleep there. Perhaps fortunately, that wasn't put to the test as there proved to be no room.

## Changing down

No wonder it's proved tricky to convince French investors to participate in most recent privatisation issues. Yesterday, it was Renault's turn; a new tranche was priced at FF129 a share, a whisker above the FF128.90 level at which the stock closed in Paris last night. But it is a chunky FF226 below the price at which they were first offered to the public in November 1994. They have outperformed Eurotunnel.

## Financial Times

## 100 years ago

**A Record Run To Paris**  
Yesterday a party of City gentlemen departed for Paris, in order to witness the Grand Prix run. The party left Victoria Station in London at 12.50, the whole distance to be covered being 282 miles. The train stopped at Dover Pier at 2.12 - 79 miles in 82 minutes. This is a record trip for the Chatham line. No time was lost at Dover, and the steamer "Empress" passed the pier head at 2.15, arriving at Calais at 3.30, thus beating all previous records for crossing the Channel by 40 minutes. The train steamed out of Calais station at 3.45 in the presence of several hundred spectators. The party arrived at Paris at 7.20, thus accomplishing the quickest run ever made between London and Paris, beating all previous records by 1½ hours.

## 50 years ago

**South American Competition**  
European competitors of Great Britain are entering once again the South American import markets to such an extent that surprise is being expressed that the countries which were over-run by Germany have been able to recuperate so rapidly and to rehabilitate some of their industries so quickly. One of the industries in which this recovery has been most marked is that of textiles.



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# FINANCIAL TIMES

Friday June 14 1996



## US takes Japan to WTO in dispute over Kodak

By Patti Waldmeir in Washington

The US is to file a complaint against Japan with the World Trade Organisation in its long-running dispute over whether Tokyo has unfairly restricted Eastman Kodak's access to the Japanese photographic market.

The announcement yesterday signals an important shift in the Clinton administration's trade strategy, which had previously focused on negotiating disputes bilaterally with Japan. Agreements were usually clinched at the last minute under the threat of US trade sanctions. The decision to refer the matter to the WTO reflects sensitivity to criticism by Washington's trading partners of its tendency to resort to unilateral imposed sanctions.

Kodak brought its complaint against Fuji Photo Film of Japan a year ago under section 301 of US trade law. This permits the administration to impose punitive tariffs if a country is judged to have erected unfair barriers to

the sale of US products. The two film giants have spent millions lobbying for support for their arguments, but the Japanese government has refused to negotiate with the Washington administration. Fuji denies Kodak's allegations, saying many of its problems stem from its poor marketing in Japan.

Ms Charlene Barshefsky, the acting US trade representative, said yesterday that her office's investigation of the Japanese film market had shown that Tokyo had "built, supported and tolerated a market structure that thwarts foreign competition, and in which exclusionary business practices are commonplace".

Washington will challenge Japan at the WTO on the grounds that it is violating the General Agreement on Tariffs and Trade and the General Agreement on Trade in Services through exclusive practices that keep foreign film products from being widely distributed.

Mr Mickey Kantor, the US commerce secretary, stressed the

broad implications of the action. "This is not simply about Kodak and its barriers in Japan. It is about fairness," he said.

By challenging the way Japan does business, the US government will present the WTO with an important test of its ability to rule on complex and subtle non-tariff barriers to trade. The Kodak case could set a broad precedent that might apply to other Japanese businesses.

However, Washington will also pursue its complaints with Japan's Fair Trade Commission, and has asked Kodak to provide additional information to that body, which in February began a survey of alleged anti-competitive practices in the industry.

Administration officials said they reserved the right to consider other options, possibly including sanctions, if they were unable to win their case at the WTO, a process that is expected to take as much as a year to complete.

Kodak's path to the WTO, Page 5

## Germany close to agreement over public sector pay

By Andrew Fisher in Frankfurt

Germany's public sector wage dispute was close to resolution yesterday after arbitrators' proposals gained grudging acceptance from trade unions and went towards meeting employers' demands for a pay freeze.

The compromise deal must be ratified by both sides in a final round of talks next week, but the threat of further strikes in the country's transport, postal, refuse and other services appears to have been averted. Industrial action was suspended during the three weeks of arbitration over the 4.5 per cent pay claim.

The compromise foresees a 1.3 per cent wage rise in 1997, preceded by a one-off payment of DM300 (\$194) in 1996 - equivalent to 0.8 per cent of average incomes - for each of the 3.2m public sector workers. Wages for east German employees will rise more slowly than union negotiators had hoped, to 88 per cent of the west German level by September 1997 from the present 84 per cent.

Mr Manfred Kanther, the federal interior minister leading the employers' team, said the arbitrators' proposals were acceptable. The government had made a pay freeze central to its new austerity policy, aimed at stringent budget savings.

But he said the compromise was "a sign of good sense". It does not include employers' initial demands for sick pay reduction and longer working hours.

The federal, Länder (state) and local authority employers would make a final offer based on the arbitration terms in the final round of talks next Thursday, Mr Kanther said.

The proposals would cost public sector employers DM4.1bn (\$2.6bn); the states and local authorities would bear DM3.5bn and the federal government DM300m.

Mr Herbert Mai, head of the OeTV public sector union, said the proposed deal was a victory for the unions since the negotiations had been carried out against the background of government determination to make stringent public sector budget savings. The union's negotiating committee indicated it would also accept the terms.

The arbitrators said room for manoeuvre had been limited because of the financial problems of federal, state and local employers. "It was like waiting on a postage stamp," said Mr Carl-Ludwig Wagner, the regional Christian Democrat politician who was one of the arbitrators.

He called the compromise terms "the right signal at the right time". This was not the time for significant wage increases, he added.

Settlements in the private sector, notably in the chemical industry, have all been at or below 3 per cent this year.

## THE LEX COLUMN

## On a wing and a prayer

Does it still make sense to build regional aircraft in developed countries? Yesterday's warning by Fairchild that it will halve the workforce at its new acquisition Dornier Luftfahrt, coming on top of Fokker's bankruptcy earlier this year, suggests not.

Fokker and Dornier, trapped in high-cost countries like the Netherlands and Germany, are extreme examples. But almost all the world's regional aircraft makers are in the red. This is despite positive fundamentals: air traffic is growing at 5 per cent a year, with much of the demand concentrated at the bottom end of the market as airlines look for smaller, quieter and more flexible aircraft. Unfortunately, this rosy picture has been spoiled by vast oversupply. Airlines ordered too many aircraft in the 1980s when manufacturers were offering aggressive financing packages to win market share. On top of that, the last few years have seen new entrants from developing countries including Brazil, Indonesia and China. To gain prestige and technology, governments in these countries are often prepared to subsidise their aerospace industries.

For western manufacturers the obvious solution is continued rationalisation. The joint venture between British Aerospace, Aerospaciale of France and Italy's Alenia, for instance, is a logical candidate for merger with Airbus, which is largely owned by the same companies. Sweden's Saab, which is heavily loss-making, also looks in need of a partner. But even mergers are unlikely to do more than delay the shift of production to developing countries.

FT-SE Eurotrack 200:  
1730.8 (-3.1)



Source: Datastream

a second round of voting in three weeks' time. Mr Yeltsin would need to win more than half the first-round vote - an improbable feat. So investors have to weigh their existing gains against the strong probability of market nervousness in the run-up to the second round, and the risk of a communist victory thereafter. For the nervous, there is a compelling case for taking profits today.

For the same reason, though, next week and beyond could offer attractive buying opportunities for the brave. The communists certainly cannot be written off. But with a Yeltsin victory still the likeliest eventual outcome, any serious jitters following the first round could make the risk/reward trade-off interesting again.

## Russia

For months, investors piling into Russian equities have been positioning themselves to play a high-risk, high-return game of roulette. The potential downside has always been serious: a communist presidency is a real possibility and would certainly be grim for investors. Moreover, as the current fractious over stolen bonds shows, Russian investments are only for those with strong stomachs. Even so, many Russian shares have long looked astonishingly cheap on fundamentals for all his faults, a victory for President Boris Yeltsin in the elections about to start would almost certainly cause the market to boom.

The complication is that, to an extent, it already has. Thanks largely to the inflow of risk-hungry foreign investors, the stock market's ROS index has doubled since mid-March. As a result, the balance of risk and reward has shifted markedly. To avoid

## Johnson Matthey

From dull metals trader to high-tech manufacturing group, Johnson Matthey has come a long way in the past five years. Including recent acquisitions, over half of profits now come from electronic materials, ceramics and biomedical products, which grew by a combined 40 per cent last year. Prospects for all those areas and particularly electronics, where the group is developing new circuit board technology for the likes of Intel and Motorola, look exciting.

The transformation has not been painless, however. The loss of a big General Motors contract knocked a third off profits in the catalytic systems division, which was Johnson Matthey's great hope for the future only two years ago. With a strong position in diesel catalysts, that business should gradually recover. But the management clearly regards it more as a source of cash than a source of growth from now on.

## UK takeovers

Better late than never, the Securities and Investments Board, the UK securities regulator, and the Takeover Panel are tackling a thorny issue: the use of derivatives to circumvent existing rules on buying shares in the run up to bids. The issue arose as a result of some rather nifty footwork by Swiss Bank Corporation, adviser to Trafalgar House in its failed bid for Northern Electric. The use of derivatives, called "contracts for differences" allowed Trafalgar to make a profit on the shares when the bid was announced, defraying the cost of a financially-driven bid.

Since investment bankers are paid to find such wrinkles, the regulators are sensibly seeking to enforce principles rather than set rules which could be outmanoeuvred. There are two main issues. First, the Trafalgar case required at least a fudging of the Chinese wall between corporate finance and market-making. The SIB proposes to put a stop to what would be considered insider trading were it a cash rather than a derivatives transaction. This is entirely logical. Contracts for differences may not confer voting rights, but they do give the bidder a financial interest in the target. Second, there is the issue of disclosure. Here, the Takeover Panel has also decided that the same level of disclosure should apply whether dealing in derivatives or shares.

Given the current bull market for M&A deals, this tightening up of the framework is particularly important. The ability to use derivatives to defray the bid costs could encourage speculative, financially driven bids which are industrially unsound.

Lex comment on Somerset, Page 28

## Civil wars dominate world's large armed conflicts in 1995

By Bernard Gray in London

All of the 30 large armed conflicts fought around the globe in 1995 happened within national boundaries, according to the Stockholm International Peace Research Institute's yearbook.

These conflicts are increasingly focused on territorial disputes, rather than struggles for governmental control, the Swedish institute said.

Armed disputes included civil wars in Bosnia, Liberia and Somalia. The number of conflicts fell from 32 in 1994, and 38 in 1993, the last year of the cold war, with spending on military hardware falling much faster than the number of conflicts. This reflected the global dominance of military spending by Nato and Warsaw pact countries during the cold war.

Military research and development spending has fallen by 56 per cent since 1987, according to SIPRI. Over that period France, Italy, Sweden and the US all reduced their spending by 25 per cent or more, with only Japan, India and South Korea increasing spending significantly.

SIPRI argues that the picture is distorted because of the decline in the very large budgets of west-

## Top 10 arms exporters

Conventional arms-exporting countries	1994	1995
USA	5,000	5,000
France	3,900	3,900
Germany	1,900	1,900
UK	1,800	1,800
Italy	1,700	1,700
Spain	1,600	1,600
Sweden	1,500	1,500
Japan	1,400	1,400
China	1,300	1,300
South Korea	1,200	1,200

\* Reported in \$US million, 1995 values. Source: Stockholm International Peace Research Institute

Increased its defence budget by 6.5 per cent last year and graduated its arms imports.

Overall, the international trade in weapons showed no change in 1995, with the recorded level of trade static at \$22.5bn. The post-cold war trend is for the trade to be concentrated between a few buyers and sellers.

The large arms suppliers are the significant military powers, who are also members of the UN Security Council, and the security relationship between buyers and sellers dictates the pattern of trade.

Of the top six exporters, five are the permanent members of the Security Council, with the list dominated by the US.

Bilateral defence relationships which have grown up as a result of such trade seem largely stable. However, states traditionally supplied with weapons by the west have seen the US increase its dominance at the expense of European powers in the past five years.

By contrast, many countries previously supplied by the Soviet Union have found it difficult to establish alternative supply lines.

SIPRI Yearbook 1996: Armaments, Disarmament and International Security. OUP, £20pp £80.

## French row over imports of banned feed

Continued from Page 1

meat and bone meal in cattle and sheep feed did not produce a huge surplus of material which Britain had to export since most of it was included in feed for poultry and pigs.

The use of meat and bone meal

in feed for pigs and poultry was not banned until March 29 this year when the latest crisis over BSE broke. "Around 12 per cent of our meat and bone meal production went into cattle feed, all the rest was used in pig, poultry and pet foods, so the effect of the ban was

not devastating," Mr Foxcroft said.

According to France's Le Monde newspaper, the European Commission already knew about the risks to human health from BSE two weeks before the UK government made its fateful statement to that effect.

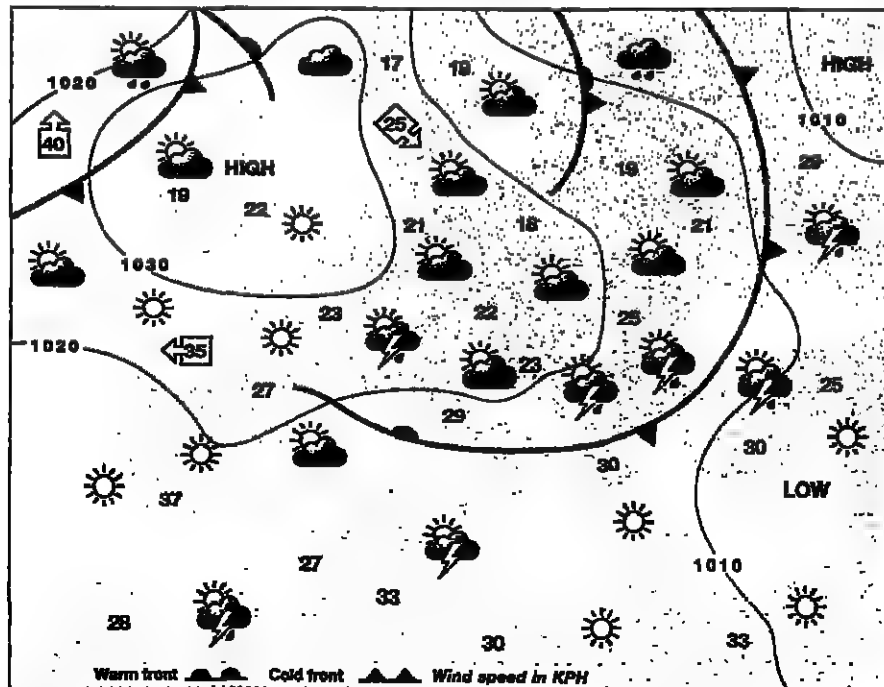
## FT WEATHER GUIDE

### Europe today

Warm days but cold nights will prevail from Ireland towards Poland as summer air is pushed further south. The UK will be sunny with temperatures between 18C-22C. Germany, the Low Countries and north-eastern France will have cloud during the afternoon. Temperatures will rise to 21C in the Alps. Southern Scandinavia will be warm and sunny with moderate temperatures. Finland will have showers. The cold front which caused low temperatures across the continent will reach eastern Europe with heavy thunder showers from northern Russia towards the Balkans. The Mediterranean will be sunny but scattered showers will affect Sicily and Sardinia.

### Five-day forecast

Cool air will settle across central and northern Europe although a gradual warming trend will arrive from the west. The Balkans will be sunny with several thunder showers developing during the afternoon. Sunshine will return over central Europe. Scandinavia will be warm and dry.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

### TODAY'S TEMPERATURES

	Maximum	Minimum	Cloud	Wind	Temp		Maximum	Minimum	Cloud	Wind	Temp
Abu Dhabi	34	24	cloudy	10	34	Caracas	32	22	sun	10	32
Accra	32	24	cloudy	10	32	Cardiff	20	12	sun	10	20
Algiers	32	24	cloudy	10	32	Cebu	32	22	sun	10	32
Amsterdam	17	12	cloudy	10	17	Chicago	28	18	sun	10	28
Ankara	34	24	cloudy	10	34	Cologne	28	18	sun	10	28
Atlanta	34	24	cloudy	10	34	Dallas	28	18	sun	10	28
B Aires	34	24	cloudy	10	34	Delhi	35	25	sun	10	35
Bangkok	34	24	cloudy	10	34	Hong Kong	30	20	sun	10	30
Bombay	34	24	cloudy	10	34	Honolulu	30	20	sun	10	30
Buenos Aires	34	24	cloudy	10	34	Islamabad	30	20	sun	10	30
Calcutta	34	24	cloudy	10	34	Jakarta	30	20	sun	10	30
Canberra	34	24	cloudy	10	34	Kuala Lumpur	30	20	sun	10	30
Cape Town	34	24	cloudy	10	34	London	20	12	sun	10	20
						Luxembourg	20	12	sun	10	20
						Madrid	20	12	sun	10	20
						Moscow	20	12	sun	10	20
						Mumbai	30	20	sun	10	30
						Nairobi	30	20	sun	10	30
						Paris	20	12	sun	10	20
						Rangoon	30	20	sun	10	30
						Reykjavik	10	0	sun	10	10
						Rio	20	12	sun	10	20
						Rome	20	12	sun	10	20
						Sao Paulo	30	20	sun	10	30
						Seoul	20	12	sun	10	20
						Singapore	30	20	sun	10	30
						Sydney	20	12	sun	10	20
						Taipei	30	20	sun	10	30
						Tokyo	20	12	sun	10	20
						Toronto	20	12	sun	10	20
						Vancouver	10	0	sun	10	10
						Verona	20	12	sun	10	20
						Warsaw	20	12	sun	10	20
						Washington	20	12	sun	10	20
						Wellington	10	0	sun	10	10
						Winnipeg	20	12	sun	10	20
						Zurich	20	12	sun	10	20

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It's hats off to Daewoo whose first North American manufacturing facility at Queretaro, Mexico is opening the door to a refrigerator market worth some £200 million. Strengthening the partnership forged through serving Daewoo's automotive division in Korea, Bundy has been selected as sole supplier of condensers.

'Hot wall' condensers, which Bundy will deliver 'just in time', are built into the refrigerator back and side walls. This reduces unit depth enabling Daewoo to incorporate thicker insulation to cut energy consumption and comply with environmental regulations. By 1997, with Bundy's help, an estimated 250,000 refrigerators could be heading north from south of the border.

Bundy is one of TI Group's three specialised engineering businesses, the others being Dowty and John Crane. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers for its customers. Worldwide.



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## COMPANIES AND FINANCE: EUROPE

## Commerzbank takes stake in Wood &amp; Co

By Vincent Boland in Prague

Commerzbank, the German bank, has taken a 25 per cent stake in Wood & Co, an independent stockbroker, in an attempt to launch systems offering as many as several hundred channels.

The acquisition of the stake, the subject of speculation in the market in Prague for some time, is in the form of an equity injection. Terms were not disclosed, but Mr Klaus-Peter Müller, a Commerzbank

main board director, said yesterday it was "not cheap". Mr Richard Wood, a former vice-president of Salomon Brothers in London who founded Wood & Co in 1990, and other partners of the firm retain 75 per cent. Mr Wood said the firm's book value had increased to \$16m following Commerzbank's acquisition of its stake.

The new capital will allow the firm to expand its equity underwriting business, particularly in the Polish market, where it has been active since opening in Warsaw in 1994. Mr

Wood said Wood & Co was the largest underwriter of Polish equity issues and "that's where we need new capital".

Wood & Co represented Salomon in Prague up to 1994, when it became an independent operator. It is now one of the leading stockbrokers in the city's growing capital markets and has concentrated on equity trading and research. It is also a primary dealer in Czech government bonds.

The 50:50 bond-trading joint venture, to be known as Wood-Commerz, will offer market-making, underwriting and

research capacity in fixed income securities throughout central and eastern Europe. It will be able to hold \$100m of local currency bonds without seeking outside finance.

Wood-Commerz will concentrate initially on bonds denominated in the Czech, Slovak and Polish currencies, but will expand to cover other currencies in the region. Mr Wood described it as a marriage of Wood & Co's distribution capacity with Commerzbank's client relationships in the region.

Commerzbank, which claims

to be the largest foreign bank operating in Prague, has been a leading arranger of Czech koruna-denominated eurobonds, including a Kcs2.5bn (\$89.4m) issue for the World Bank and a Kcs1bn issue for the International Finance Corporation, that institution's private sector arm.

The bank has not been active in equity market trading, which is dominated by the stockbroking arms of the leading domestic banks and a small number of independent firms, including Wood & Co, Atlantik and Patria Finance.

## Telia seeks commitment on cash injection

By Greg Motvor in Stockholm

Telia, the state-owned Swedish telecoms operator, said yesterday it risked being handicapped in the face of rigorous competition from international and domestic operators unless the government gave it a cash injection of up to SKr10bn (\$1.49bn) for new investment.

Mr Lars Berg, Telia chief executive, said the group - whose domestic market is one of the most liberalised in the world - was no longer able to fund its entire capital requirement internally. It needed to increase annual investment from SKr10bn to SKr12bn for the next five or six years, while profit growth would be under pressure.

"We need capital. Telia is under stress in this highly competitive market," Mr Berg said in an interview. The company's domestic market had been opened to leading international groups, but Telia was suffering because it was blocked from entering many markets where deregulation had yet to occur, he said.

Mr Berg said Telia had been pressing for additional funds for 18 months and now required a commitment "fairly soon". Without the cash "we would look weaker and it might limit our ambitions in five or six years' time".

Telia has seen its operating income fall and its gross margin contract from 37 per cent to 31 per cent since the Swedish market was deregulated in 1993. Intensified domestic competition has prompted the group to expand its international activities, a strategy that has been cost-intensive.

The company is keen to extend the operations of Unisource, the international expansion vehicle it jointly owns with the national telecoms operators of the Netherlands, Switzerland and Spain.

In addition, it is planning to invest some SKr20bn in extending its telecoms-based information network by offering broadband services to all Swedish households based on the Asymmetric Digital Subscriber Line system.

Raymond Snoddy

## Cable counts the cost of staying competitive

Expanding technological horizons pose uncomfortable choices for Europe's operators

The cable operators of Europe are facing the biggest challenge in their history as digital satellite television groups prepare to launch systems offering as many as several hundred channels.

At the same time as weighing the cost of moving to digital transmission, the cable companies will also have to contemplate the cost of upgrading their networks for interactive services such as Internet access and telecommunications.

"Cable companies must go digital when the time is right. The question is, when is the right time?" says Mr Hans Larsson, president of Svenska Kabel-TV Sweden and vice-president of the Brussels-based European Cable Communication Association (ECCA).

Mr Larsson faces digital competition in Scandinavia this autumn from Nethel, the international pay-television group. Svenska Kabel does not have to respond immediately, because Nethel - whose main parent is Richemont, the tobacco and luxury goods group - will have few decoders, services or customers at the outset. "We can wait. But we must do it. Everyone must do it [move to digital]," Mr Larsson says.

At the annual meeting last month of the ECCA, in Jerusalem, companies which together have more than 41m cable subscribers across Europe expressed unease at the competitive threats and the large

investments they could face over the next few years.

The combination of "going digital" and upgrading networks for telephony could involve investment of hundreds of millions of dollars across Europe.

Even in the UK, where cable companies have been offering telecoms services in competition with British Telecommunications for more than five years, cable operators will now have to consider going digital - which will mean new decoder boxes for every subscriber.

BSkyB, the satellite venture controlled by Mr Rupert Murdoch's News International, has announced plans to launch a digital satellite service in autumn 1997 with an initial 300 channels, that could eventually reach close to 500 channels.

If BSkyB wins the right to show all English Premiership league games simultaneously in return for an "electronic season ticket", cable companies could quickly start to run out of channel capacity.

Most European cable operators are just beginning to come to terms with the challenge and potential of cable telephony. Only the UK and Sweden offer a full service, although all cable companies in European Union countries will be able to compete with telephony from the beginning of 1998, if not before.

Mr Joop Wehrmeijer, director of cable television and telecommunications of NV Eneco, a Dutch cable operator, whose

## European cable penetration

All figures in millions	Population	Households	Homes passed by cable	Subscribers
Austria	8.0	3.0	3.0	3.0
Belgium	10.1	4.0	3.5	3.5
Czech Rep.	10.0	3.0	3.0	3.0
Denmark	5.3	2.4	1.5	0.9
Finland	5.0	2.0	1.5	0.8
France	59.1	23.0	8.5	1.9
Germany	82.0	33.0	12.0	2.5
Ireland	3.6	1.1	0.6	0.4
Netherlands	15.5	6.5	5.1	5.7
Norway	4.5	1.5	1.0	0.9
Poland	38.5	12.5	3.0	2.1
Spain	40.0	15.0	3.0	2.1
Sweden	8.5	3.5	2.2	1.8
Switzerland	7.0	2.5	2.0	2.0

Source: European Cable Communications Association

cable networks include Rotterdam, accepts there will be big costs in modernising networks.

"We have to compete on services, and our networks aren't able to meet the level of service we need to really be competitive," Mr Wehrmeijer says.

He adds that Eneco hopes to start competing next year with KPN, the recently privatised Netherlands post, telephone and telecoms group, by targeting the business market. It will lay a new network over its old system in business centres such as Rotterdam.

Some cable operators, such as Rediffusion of Switzerland, which has been put up for sale by Alcatel, its French parent, seem unenthusiastic about cable telephony. Mr Martin

Christoph, Rediffusion's deputy director, told the Jerusalem conference he feared the Swiss PTT would simply undercut cable's telecom prices, helped by the high level of cable penetration in Switzerland.

Ms Mary Maher, director of video enabled solutions at IBM (USA) warned that cable companies could go out of business if they did nothing. Many were still focusing entirely on increasing market share, rather than on meeting the coming technological threat.

Mr Peter Kokken, secretary-general of the ECCA, fears that in some cases cable companies might wake up to the competi-

tive threat too late, although he emphasises that most of them have money to modernise if they want to. The situation is complicated by the presence of large telecommunications organisations at the heart of the European cable market.

The largest cable operator in Europe, Deutsche Telekom, which already has nearly 16m cable subscribers in Germany, last year carried out a trial in Berlin which involved offering digital transmission and multimedia services.

Although there have been problems resulting from a shortage of digital decoders and the need to negotiate with the German Länder (states), Mr Gerhard Faltor of Deutsche Telekom told the conference: "We are confident that commercial digital services will be available on our networks within the next six months."

Cable operators are now trying to make alliances with outside PTIs in order to compete with their own national telecom operators.

KPN, which has bought cable networks in the UK, might bid for Rediffusion of Switzerland to try to compete for telecom services there.

Mr Kokken believes a revolution is under way, but unlike in the UK, where US cable and telecoms companies dominate the cable market, he believes it will be a European cable revolution - albeit one that will increasingly cross national frontiers.

Raymond Snoddy

## Shareholders' General Assembly Meeting.

Net Dividend: FRF 4 Per Share.

The Combined Shareholders' General Assembly Meeting was held on June 7, 1996 under the Chairmanship of Mr Francis Mer. All of the resolutions put before the meeting were approved. In particular, the accounts of the 1995 fiscal year were approved and a net dividend per share was set at FRF 4 with a tax credit of FRF 2, to be paid on July 1, 1996.

## Possible Recovery Foreseen in the European Economy.

In his address, Mr Mer explained that "... the downstream stock depletion experienced since the autumn of 1995 in the steel and other industries is nearly completed. This should allow production to rise to the real level of consumption which has been relatively stable since the spring of 1995. This depletion none the less weighed heavily on market prices, which are tending to be aligned in all of the world's major economic zones. Moreover, the significant decrease in interest rates should favor a progressive recovery in consumption and investments, while the European Union's determination to reduce public deficits will allow capital to be gradually reoriented toward more productive uses. These trends should bolster recovery of the Group's activities. But first half results, though clearly positive, are below our expectations at the beginning of the year."

## The Usinor Sacilor Dynamic.

The Chairman reiterated the strategic principles underlying Usinor Sacilor's operations which, he believes, allow the Group to continue to progress while diminishing the economic jolts in this cyclical profession.

"The Group's strategy is to create value by focusing on high quality steel," he underscored. "We can also continue to improve our performance, particularly thanks to the labor agreements finalized just after privatization... The Group will keep its industrial facilities in world-class condition, while reducing costs and improving its financial structure, all of which are guarantees of its strength... We will continue our confirmed policy of technical product advances, working in close partnership with our most demanding customers."

On the subject of the Group's international growth, Mr Francis Mer also stated that in the stainless steel sector, "... projects are under study in China and in India, while our industrial base in Thailand will soon be strengthened."

## Creation of a Shareholder's Committee.

Mr Mer announced the creation of a 10-member Shareholder's Committee and called for nominations. This Committee, which should be set up by the end of the year, will be consulted on policies of communication with shareholders and will give its opinion on their implementation. "This representative organ should enhance clarity in the very frank dialogue that we seek to continue with our individual shareholders."

## Meetings in France.

The Chairman also announced his intention to meet with shareholders in the provinces in 1996. He will be in Lyon, in Lille on Wednesday, June 19 and will go to Nancy and Marseille in the second half of the year.

Investor Relations Department:  
11-13, cours Valmy - Immeuble Pacific - TSA 10001  
92070 La Defense Cedex - Tél.: (33-1) 41 25 98 98

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## ITOCHU CORPORATION

To the Holders of the Bearer Depositary Receipts

Notice is hereby given that the 72nd Ordinary General Meeting of Shareholders of Itochu Corporation will be held at 10:00 a.m. on 27th June 1996, at the Osaka Hotel Office of the company located at 3-5 Kyomachi, 4-Chome, Chuo-Ku, Osaka, Japan. Notice of convening of the meeting is available at the Stock Center, Hambro Bank Ltd., 41 Tower Hill, London EC3N 4BA, U.K. and Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, Luxembourg.

## Business Operations and Results for 1995/1996

Fiscal Year (ended 31st March, 1996)

The fiscal year ended March 31, 1996, got off to a shaky start. The high Yen that had begun to weaken in the previous period, and the resulting depreciation of the Yen against the dollar, and there was turbulence in the financial markets. At that time, the outlook was quite pessimistic.

However, in July 1995, through the coordinated efforts of the major economic powers, the Yen began to show signs of recovery. In September, the official bank rate in Japan hit a historic post-war low. Confidence within the business community was bolstered by more expansive monetary and fiscal policies, including the announcement of a large Public Works Program. The economy showed signs of turning around, and the Nikkei Stock Index broke the 20,000 barrier in January 1996.

With the implementation of the Government's Public Works Program the recent recovery in the domestic economy began to gain momentum. Investment in plant and equipment and in housing picked up noticeably. However, because of severe conditions in the job market, personal consumption, which accounts for more than half of all economic expenditures, has remained sluggish.

During the period under review, Japan faced a slowing demand for exports - especially from Europe and the United States, where economic growth faltered last year. Meanwhile, imports - predominantly of manufactured goods - rose, and the current account surplus began to shrink. Overall, the Japanese economy was characterized by mild price deflation, and most companies saw little or no increase in sales volume.

Other points of note during the fiscal period were the mutually satisfactory outcome of US-Japan trade negotiations, the continued fall in domestic land prices, and, lately, the emergence of financial problems among Japan (Hosono Loan Corporation), and other lending institutions.

Overall, the economic and business environment was patchy. The US economy went through a period of slow but steady growth, and showed signs of recovery towards the end of the fiscal year. In Europe, the rate of unemployment remains stable at disturbingly high levels, and in France and Germany, two of the largest economies, growth came to a virtual standstill. China's economy, despite a decline in the rate of growth, continued to advance rapidly, as did most of the other economies in Asia. Globally, there were some encouraging economic indicators, but the overall picture was one of uncertainty.

Within this operating environment, Itochu advanced towards its long-term goal of becoming a globally integrated corporation by the twenty-first century. The period under review was the second of three covered by our medium-term business plan, Global 96, which runs from April 1994 until March 1997. In keeping with this we further solidified the foundation upon which the company's profitability and growth are based.

Especially in Asia and China, now the epicenter of global economic growth, we aggressively developed new business geared not only to exporting to Japan, but also to selling in local markets. Specifically, we increased the production and sales of our steel products in China, and in China's steel and non-ferrous metal manufacturing companies, joined in the construction of a large assembly plant in Vietnam, and participated in the development and handling of steel in industrial parks in China, India, and Thailand.

In the field of information technology and communications, our satellite affiliate JCSAT-3 successfully launched its third satellite, JCSAT-3. We are poised to start broadcasting television and radio programs using the satellite's advanced digital multi-channel capability. We also participated in a fast-growing FCS (Personal Satellite) joint venture initiated by NTT, and in conjunction with Time Warner, TimeStar, and US West commenced cable television services in several areas of Japan. These and other cutting-edge projects in which Itochu is involved are helping to define the multimedia age in Japan.

In the area of natural resource development, we finished our participation in large oil and gas exploration and development projects in Sakhalin and central Asia. We also expanded our holdings in coal operations in Australia and broadly promoted forestation and reforestation projects in a number of Pacific Rim countries, including Chile, New Zealand, and Australia.

During the term, domestic transactions in textiles fell because of poor market conditions, while machine, chemical, food and construction transactions increased. Imports of energy sources, pulp and paper, and metals grew, and exports of chemicals increased, but automotive exports to North, Central and South America and plant exports declined, as transactions were marked by a steep fall in precious metal dealings transactions. As a result of these factors, non-consolidated total trading transactions in Fiscal 1996 were 15,491.7 billion Yen, down 1.5 percent (15,614.6 billion Yen) from the previous period.

Gross trading profit decreased 5.4 percent (11.9 billion Yen) to 212.1 billion Yen. In addition, a 7.5 billion Yen increase in selling, general and administrative expenses contributed to a 49.4 percent (19.8 billion Yen) reduction in trading income to 28.3 billion Yen. There was a large improvement in financial performance because of lower interest rates and higher dividends received. Furthermore, sales of marketable securities helped raise ordinary profit 11.1 percent (4.0 billion Yen) to 46.6 billion Yen.

The company recorded extraordinary gains of 32.5 billion Yen, due mainly to a loss incurred from reorganization and disposal of subsidiaries and affiliates and write-downs of investments in securities. On the other hand, sales of property and equipment yielded an extraordinary gain of 14.3 billion Yen. The net result of extraordinary items was a loss of 18.1 billion Yen. The company's net income increased 0.7 billion Yen from the previous period to 10.2 billion Yen in Fiscal 1996.

Annual report for Fiscal 1996 will be available at Hambro Bank Ltd. and Banque Internationale à Luxembourg S.A. by the end of July, 1996.

## NEWS DIGEST

## Cerus still awaits offer for Valeo stake

Cerus, Mr Carlo De Benedetti's French holding company, has still received no firm offer for its strategic stake in Valeo, the French automotive components group, in spite of a string of recent reports linking various companies to the holding. This emerged yesterday as the Italian industrialist presided over Cerus's general shareholders' meeting, a discreet affair, closed to journalists, in Paris's luxurious Plaza-Athénée hotel.

Mr De Benedetti said Cerus had taken "no decision" on whether to sell its stake in Valeo, but it did not rule out the sale of any of its holdings if it received an "attractive" offer. In Valeo's case, this is widely interpreted to mean an offer of about FF7850 a share. Valeo shares yesterday fell FF3.40, or 1.2 per cent, to FF727.80. Cerus was down FF2.50, or 2.2 per cent, at FF71.10.

David Owen, Paris

## Air France director quits

Mr Pascal Goachet, human resources director of Air France Europe, Air France's domestic partner, resigned yesterday. He was replaced by his deputy, Mr Jacques Rozen. The company, which is negotiating with employees over a transition plan paving the way for its merger next year with Air France's European operations, said only that Mr Goachet's resignation was "by agreement with the general management".

David Owen

## Rautaruukki beats forecast

Rautaruukki, the Finnish steel group, yesterday announced better-than-forecast four-month profits and said a falling trend in steel demand and prices was levelling off, and prices could turn higher next autumn. In January-April, Rautaruukki posted a FM357m (\$68.5m) profit before extraordinary items and tax, compared with FM370m in the year-ago period. Analysts had expected FM270m profit.

Salas advanced to FM420m from FM252m. Rautaruukki said the near doubling of its sales was a consequence of the Frandia acquisition, which is now a wholly-owned subsidiary.

"There will still be some weakening in prices, but the fall is levelling off and there is quite strong optimism in the sector that the market situation could strengthen in the autumn," said Mr Mikko Kivimäki, Rautaruukki president and chief executive. Prices of some long steel products had already turned higher, he said.

Reuters, Helsinki

## Pizensky Prazdroj looks abroad

Pizensky Prazdroj, the flagship Czech brewing group, has signed a contract with Serenus International, a US-based consultancy, to develop its international sales and marketing operations, initially in the UK. Serenus was set up two years ago by Mr Christopher Varley, formerly managing director of the European trading operations of Anheuser-Busch, the US brewer. Pizensky, maker of Pilsener Urquell, the premier Czech beer, is the largest and best-known brewer in the Czech Republic. The contract with Serenus is initially for six months.

Kevin Dene, East Europe Correspondent

## Notice to Bondholders

## Yangming Marine Transport Corporation

(Incorporated as a company limited by shares in Taiwan, Republic of China)

U.S. \$160,000,000

2 per cent Convertible Bonds due 2001

This is to inform you that, effective 3rd March, 1996, following a further amendment to the Regulations Governing Securities Investment by Overseas Chinese and Foreign Nationals and Procedures for Redemption ("the Regulations"), a foreign investor holding overseas convertible bonds and intending to effect conversion shall appoint a local agent who shall apply for the conversion of the bonds into common shares (or Endorsement Certificates) of issuing companies, open a securities trading account with a local brokerage firm, act as custodian for the securities received, pay ROC taxes, make confirmation and settlement, remit funds, exercise shareholders' rights and perform such other matters as may be designated by such converting bondholder.

As required by the SEC, the local agent must be a financial institution which is approved by the ROC Ministry of Finance ("the MOF") to engage in agency business. In opening a securities trading account, the local agent, on behalf of the Bondholder, shall first obtain approval from the Taiwan Stock Exchange ("TSE") by submitting the following documents:

1. certification from the issuing company certifying that the bondholder has become a shareholder of the issuing company by converting bonds into common shares (or Endorsement Certificates);
2. a Power of Attorney in favour of the local agent and a copy of both the local agent's company license and its responsible person's identification certificate; and
3. certification from the tax authority approving the local agent for filing tax returns and making tax payments on behalf of the converting bondholder. (Note 1)

Upon obtaining the TSE's approval, the local agent shall open a securities trading account with a local securities firm by submitting a copy of the TSE approval letter and the documents listed in the preceding paragraph.

In addition to opening a securities trading account, a converting bondholder shall also open and maintain a New Taiwan dollar account with a bank in Taiwan ("the Bank Account") for settlement of securities transactions. One Bank Account only should be opened by the converting bondholder. (Note 2)

Bondholders should also consult the terms and conditions regarding conversion contained in the Offering Circular and Indenture should they wish to effect conversion.

Note 1: The application form for approving the local agent to file tax returns and make tax payments will be prescribed by the MOF. Bondholders shall consult with their local agent in this regard.

Note 2: The converting bondholder may instruct the local agent or a local securities firm to open the Bank Account for and on its behalf. However, if the converting bondholder has already had a New Taiwan dollar account with a bank in Taiwan for settlement of securities transactions prior to the conversion, such bank account will suffice.

Yangming Marine Transport Corporation

14th June, 1996

## HongkongBank

The Hongkong and Shanghai Banking Corporation Limited

(Incorporated in Hong Kong with limited liability)

U.S. \$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

(SECURED SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 5.8125% and that the Interest payable on the relevant Interest Payment Date September 15, 1996, in respect of US\$400,000,000 nominal of the Notes will be US\$75.89 and in respect of US\$100,000,000 nominal of the Notes will be US\$19.47.

June 14, 1996, London

By: Citibank, N.A., (Corporate Agency &amp; Trust), Agent Bank

CITIBANK



## COMPANIES AND FINANCE: EUROPE

## Stolen bonds hurt confidence in Russia

By Chrystie Friesland  
in Moscow and Nicholas  
Denton in London

Western investors, inspired by opinion polls predicting a victory for Russian President Boris Yeltsin in Sunday's ballot, have pushed Russian securities to new highs in recent weeks. But the suspension of up to \$100m in government bonds revealed this week suggests that even if Mr Yeltsin keeps the communists at bay, Russia will remain a perilous place for foreign businesses.

Bringing Chechen bandits and Moscow detectives together against the wild background of Russia's fledgling market economy, the tale of the frozen bonds could form

the plot of a post-cold-war thriller. According to police documents, in June 1994 at least \$1.25m worth of Russian government bonds were sold to a person purporting to be an agent for the Chemical Factory in Grozny, the now rubble-strewn capital of the break-away Chechen republic.

The bonds were never registered at the factory and are believed to have been stolen. But for nearly two years they were freely traded, some of them winding up in the coffers of the world's most venerable investment banks, including Credit Suisse, Citibank and Salomon Brothers.

These brave pioneers of the Russian capital markets received an unwelcome sur-

prise this spring, when Vneshtorgbank, the custodian of their government bonds, informed them that some of their bonds were stolen property and had been frozen pending an investigation by the Ministry of the Interior.

At least \$1.25m of the suspended bonds are, according to Russian police, part of the Grozny Chemical Factory scam. But, to the added consternation of the western investors affected by the case, they have been offered no clear explanation of the story behind the freezing of an additional \$27m-worth. Worse still, the investors have no guarantee they will not receive further notices that more of their bonds are, in fact, stolen. Some

observers estimate the total sum of stolen bonds, including those held by Russians, could be as high as \$100m.

The embargo, known to market participants but hitherto unpublished, has already put a damper on the Ministry of Finance bonds market. But bankers say their greater concern is that the case might more broadly erode trust in the Russian government and the securities it issues.

"So many guys who traded with us used to just come into our office with briefcases and plastic bags bulging with bonds," said a Moscow-based western trader.

Frustrations have been compounded by the Russian authorities' un-cooperative

attitude. Bankers have been bounced between Vneshtorgbank, the government payment agent Vneshekonombank, the Ministry of Finance and the Ministry of the Interior.

Some investors were hopeful that, when the Kremlin realises its creditworthiness could be at stake, it will quickly resolve the problem. One London-based financier keen to play down the affair said: "I don't think it is in the industry's best interests to have hysterical stories. The volume of hysteria is amazing."

But it may be stretching human nature a bit far to expect bankers to keep calm about a story involving Chechen thieves, Russian police and their own money.

## Montedison questioned over group strategy

By Andrew Hill in Milan

Italian fund managers yesterday called on directors of Montedison, the industrial holding company, to explain how they intended to make the most of the group's potential, and end alleged conflicts of interest with Ferruzzi Finanziaria (Perfin), Montedison's main shareholder.

The comments at yesterday's shareholders meeting were the latest indication that minority investors expect more from Montedison now it has returned to profit.

Mr Enrico Bondi, chief executive of Montedison and Perfin, rejected the criticism, pointing out that the group's size and geographical spread meant it was strongly positioned in all its main activities of agribusiness, chemicals and energy.

He said the fact that Montedison and Perfin, which owns about 50 per cent of the industrial group, shared some of the same senior management had not led to conflicts of interest. Montedison enlarged its board by appointing four new members, replacing two outgoing directors.

Last month, Codelouf & Co, a Gibraltar-registered fund which owns 4.5 per cent of Montedison, wrote to directors proposing the company should be broken up to realise more value for shareholders. Mr Luca Padellaro, the Italian financier who runs Codelouf, later made clear that he had acted alone and he did not speak at yesterday's annual meeting.

Instead, large Italian funds such as Prime, which is part of the Fiat group, and Finanza & Futuro, controlled by Deutsche Bank, questioned the board's future strategy. They also attacked last year's attempt to merge Perfin with Gemina, the investment company. Under the plan, later abandoned, certain chemicals subsidiaries of Fiat would have been transferred to Montedison.

Mr Bondi said the board was firmly committed to the current structure. "This group is a very strong industrial machine."

## NEWS DIGEST

## Bayer denies plan to spin off drugs arm

Bayer, the German drugs and chemicals company, yesterday sought to damp speculation that it was planning to spin off its drugs business into an alliance with another producer. "Substantive talks with potential partners are not taking place," the group said. Until the beginning of last year, Bayer was committed to a future as a fully integrated company. However, it has since said it is "open to all strategic options" in order to give it maximum flexibility in making drugs acquisitions.

At a London conference this week, Mr Helmut Locher, chief financial officer, said one option under consideration was to establish the drugs business as a 100 per cent owned subsidiary, so that it remained part of the group, but could form its own strategy. "In such a scenario, a subsequent merger with an outside partner is conceivable," he said, but Bayer would only be interested if it retained control. Analysts attending the conference interpreted this as ruling out any alliance in which Bayer owned less than 60 per cent of the business. Any merger would also need to be friendly, Mr Locher said, and complement Bayer's product range and geographical spread. The company had not identified any candidates that met these criteria, he added.

Jenny Lucasby

## Ahold short of expectations

Ahold, the Dutch retailer, said net profits for the 18 weeks to April 21 rose 16.3 per cent from F118m to F138.4m (\$80.5m). The results were below expectations. Earnings per share rose from an adjusted F1.09 to F1.11 on sales up from F1.95bn to F1.94bn. Operating profits increased from F1.23bn to F1.27bn. Ahold confirmed it expected consolidated net profits for 1996 would further increase.

"Expectations are that the announced acquisition of the US supermarket company Stop & Shop and the related share issue will be completed in the course of 1996. Earnings per share are expected to be higher in 1996 than in 1995, although the acquisition will initially have a significant but acceptable negative impact on the equity ratio," it said.

AFN News, Zaandam, Netherlands

## Cofinec offering oversubscribed

Cofinec, the central European packaging group, has raised more than \$80m in a global share offering that was more than eight times oversubscribed. The group, which was created seven years ago by Mr Stephen Frater, a former Wall Street investment banker, is registered in Paris, where it also has its operational headquarters, and has manufacturing operations in Hungary, the Czech Republic and Poland.

The offering was priced yesterday at FF220 (\$42.24) per share or Global Depositary Receipt, which gives the group a market capitalisation of about \$130m. The GDRs will be listed on the Luxembourg stock exchange by June 20 and by the end of July on the Budapest stock exchange, where Cofinec will become the first non-Hungarian company to be listed. The offering, which represents 75 per cent of the group's enlarged share capital, comprises 1,415,984 existing shares and 930,000 new shares. Existing shareholders selling their stakes include Cerus, with a 45.8 per cent stake, and the European Bank for Reconstruction and Development, with 8.6 per cent.

About 95 per cent of the offering has been allocated to international investors with just under one-third bought by specialist emerging market funds and more than two-thirds acquired by mainstream institutional investors. About 5 per cent has been allocated to the Hungarian market.

Kevin Dome, East Europe Correspondent

## Karstadt chief sees need for cost cuts despite sales rise

Mr Walter Deuss, chairman of Karstadt, the German retailer, said sales in the five months to May reached DM11.2bn (\$7.5bn), up 4.3 per cent from the year-earlier level. AFN News reports from Essen. He said parent company sales rose 1.4 per cent to DM4.88bn, but added that department store sales edged down 0.7 per cent.

However, he warned retail sales would remain flat in 1996, without disclosing further figures. He attributed the weak retail sales growth to the continuing sluggish economic expansion and a depressed consumer climate. He expected sales to rise 3 per cent in 1996. Mr Deuss expected the company to post a better net profit

in 1996 compared with last year's DM10.5m. But Mr Deuss declined to comment on the size of improvement for this year. He added that in the first four months of this year, net profit was better than the year earlier period.

However, Mr Deuss said the company could increase 1996 operating profit "only through cost cuts". He said the last three months of the year would be decisive for the growth. Mr Deuss said he did not rule out job losses and sales of property as part of the cost-cutting programme.

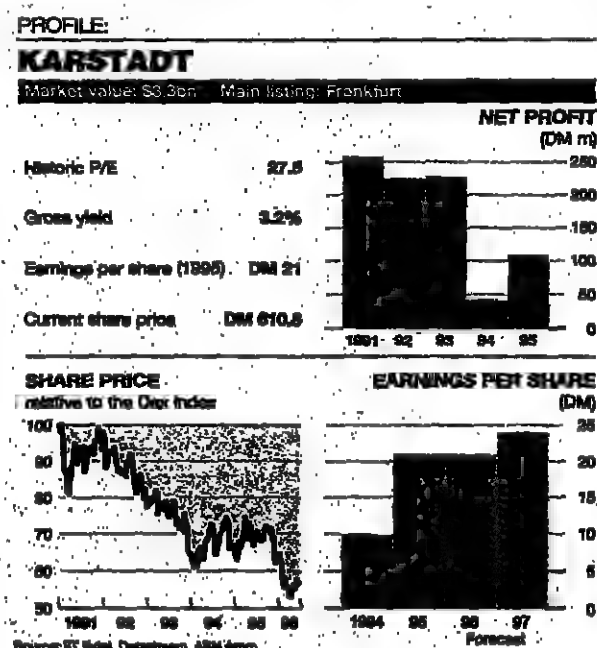
"The cost cuts we will make this year are part of a gradual process, and we are looking at all possibilities," Mr Deuss

said. He declined to comment on the company's strategy for the next five years. "I am not prophet," he said.

Mr Deuss said investment in 1996 would be largely in line with the DM655.5m invested in 1995. He also said that charges for Hertie's restructuring would be about DM80m in 1997, unchanged from the current year.

Mr Deuss said he expected Hertie to break even in 1997 after reporting a net loss of DM118.9m in 1995.

Retail sales were DM4.7bn, down 2.9 per cent, while mail order sales were DM1.6bn, up 5.5 per cent. Group investment, adjusted for divestments, fell from DM4.4bn to DM3.65bn.



## Crédit Foncier auditors qualify annual accounts

By Andrew Jack  
in Paris

The auditors to Crédit Foncier de France, the troubled specialist property bank, yesterday provided a highly unusual qualification to the 1995 annual accounts circulated to shareholders, which highlighted the complexity of the bank's restructuring.

Robert Mazars and Caillaud

Dedout et Associés, the two auditing firms employed by Crédit Foncier, said in their report that they were unable to quantify the impact of a series of different elements which explained the bank's FF12.5bn (\$2.61bn) in new provisions.

They also said that they were unable to state that its continued operation was guaranteed, because the bank had negative equity of FF12.5bn and a sol-

venity ratio of 0.8 per cent, well below the internationally accepted regulatory minimum.

Their comments came as the French government continued to discuss a series of rescue options, including a possible takeover ahead of a deadline of the end of July set by the minister of economics and finance.

Mr Philippe Laffayette, head of the state-backed Caisse des Dépôts et des Consignations,

did not rule out yesterday his involvement in such an operation. He said it was possible he could offer support as long as it did not affect his institution's profitability and did not involve acquiring property assets.

Crédit Foncier reported losses of FF10.8bn for 1995 after taking substantial provisions from changing its accounting policies, reducing

its property assets to current market values and allowing for future costs against some of its loans which it judged unlikely to be recovered.

The auditors said they were unable to provide a financial breakdown of how much of the provision was the result of these accounting changes and how much due to new degradations in the property market during the year.

**SOLVAY S.A.**  
The General Meeting of 8th June 1996 approved the distribution for the financial year 1995 of a net dividend of BF 550 on bearer shares. The final dividend of BF 450 will be payable by BF check, by transfer to a BF account, or, in sterling at Bankers' eight buying rate for Belgian Francs on the day of presentation at the option of the holder against presentation of coupon No 57 at the offices of:

Schroder Investment Management Limited  
8th Floor, 1 King Edward Street,  
London EC1A 7AN  
At Coupon Department

Between the hours of 10am and 4pm on or after 20th June 1996 UK tax will be deducted from the net dividend unless lodgements are accompanied by the necessary affidavit. Payment can be made only to persons residing outside the Belgio-Luxembourg Customs Union. Shareholders should note that under the terms of the UK/Belgium double taxation convention Solvay shareholders resident in the UK are eligible, upon submitting a duly completed form 276 DIV, to partial reimbursement of Belgian withholding tax equal to 20 percent of the net dividend.

**U.S. \$150,000,000**

**Bank of Ireland**  
(Established in Ireland by Charter in 1783, and having limited liability)

**Undated Floating Rate Primary Capital Notes**

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from June 14, 1996 to September 16, 1996 the Notes will carry an interest rate of 5.675% per annum. The interest payable on the relevant interest payment date, September 16, 1996 will be U.S. \$153.40 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

June 14, 1996

**SBA SOCIETE GENERALE ACCEPTANCE N.V.**  
RF 300,000,000  
TIME FLOORED BONDS DUE JUNE 15, 2000  
ISIN CODE: XS-0037973412

Notice is hereby given to the Bondholders that, pursuant to the Terms and Conditions of the Bonds Condition 4, "Interest", the rate of interest applicable to the period from June 15, 1995 to June 15, 1996 is 7.50%. This rate of interest has been determined according to the Condition 4, (ii), i.e. "The Bonds bear interest at a rate which is the higher of Annual Average of TME - 0.10% or 7.50% per annum". (Annual Average of TME for the above mentioned period being 7.016%).

Therefore, the interest payable against surrender of coupon nr 4 will be RF 750.00 per Bond in the denomination of RF 10,000.

The Principal Paying Agent  
**SOCIETE GENERALE BANK & TRUST - LUXEMBOURG**

"Pierre-André Gouffion, 33 has been appointed global head of interest rate derivatives at Union Européenne de CFC.

A graduate of EBS, he joined the CFC Group in 1988 as a dealer. He subsequently assumed responsibility for interest rate swaps followed by interest rate options in French francs and Euros.

He is now responsible for interest rate derivatives in all currencies within the Capital Markets Group of UECFC."

"Pierre Curtis, 45, is to head the Treasury operation of UECFC's London Branch.

He joined the CFC Group in 1978 as a dealer, and was subsequently appointed Senior Manager & Treasurer, with responsibility for money market operations.

He will now oversee the entire Treasury operation of the London Branch."

To the Holders of  
**Restructured Obligations**  
Backed by  
**Senior Assets, B.V.**

Pursuant to the indenture dated May 1, 1990, as amended and restated as of June 18, 1990, between the Issuer and State Street Bank and Trust Company, as Trustee, notice is hereby given that for the interest Accrual Period June 10, 1996 through September 9, 1996, the rate applicable to the Secured Senior and Secured Senior Subordinated Floating Rate Notes are 5.83906% and 6.28906% respectively.

This announcement is neither an offer to exchange nor a solicitation of an offer to exchange securities. Such offer is made solely by the Offer to Exchange and Offering Circular dated June 13, 1996 and the related Letter of Transmittal (which together constitute the "Exchange Offer"). The Exchange Offer contains important information which should be read before any decision is made with respect to the Exchange Offer. No such Exchange Offer will be made or solicited, nor shall any securities be sold or exchanged in any jurisdiction in which such Exchange Offer, solicitation, sale or exchange is prohibited by applicable law.

## Banco Nacional de México, S.A.

### Offer to Exchange up to U.S. \$250,000,000 aggregate principal amount of New 11% Subordinated Exchangeable Capital Debentures due 2003 for an equal principal amount of Outstanding 7% Subordinated Exchangeable Debentures due 1999

The 11% Subordinated Exchangeable Capital Debentures due 2003 (the "New Debentures") and the shares for which they are exchangeable have not been registered under the United States Securities Act of 1933, as amended (the "Securities Act"). Subject to certain exceptions, the New Debentures and the shares for which they are exchangeable may not be offered, sold or delivered in the United States or to, or for the accounts or benefit of, U.S. persons.

The Exchange Offer is subject to the terms and conditions set forth in the Offer to Exchange and Offering Circular dated June 13, 1996, and the related Letter of Transmittal. The Exchange Offer is being made to (i) non-U.S. persons (as defined in Regulation S under the Securities Act), located outside the United States and Mexico in reliance on Regulation S under the Securities Act and in accordance with applicable law and (ii) qualified institutional buyers (as defined in Rule 144A under the Securities Act) in a private offering under Section 4 (2) of the Securities Act.

Simultaneous with the Exchange Offer, U.S. \$100 million of the New Debentures will be offered for cash purchase (i) outside of Mexico and the United States to non-U.S. persons in reliance on Regulation S under the Securities Act and in accordance with applicable law and (ii) in the United States and to U.S. persons, only to qualified institutional buyers in reliance on Rule 144A under the Securities Act.

**THE EXCHANGE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON JULY 12, 1996, UNLESS EXTENDED.**

Questions or requests for assistance or copies of the Offer to Exchange and Offering Circular and the related Letter of Transmittal or the Notice of Guaranteed Delivery may be directed to the Dealer Managers or the Information Agent, at their respective addresses and telephone numbers set forth below. Subject to certain exceptions, the Offer to Exchange and Offering Circular and the related letter of transmittal may not be delivered in the United States or to U.S. persons.

The Information Agent is:  
**D.F. King (Europe) Limited**  
Roxey House  
Aldermanbury Square  
London EC2V 7HR  
44-171-600-5005  
or (212) 269-5550  
(call collect)

The Joint Dealer Managers for the Exchange Offer are:

**Goldman Sachs International**  
Peterborough Court  
133 Fleet Street  
London EC4A 3BB  
44-171-774-2326  
or (212) 902-8200  
(call collect)

**Merrill Lynch International**  
20 Farringdon Road  
London EC1M 3NH  
44-171-867-3700  
or (212) 449-4914  
(call collect)

June 14, 1996

**Switzerland as a financial centre.**

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Company  
Street  
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Country

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T +41(0)1 229 21 11 F +41(0)1 229 22 40



## To the Holders of Middletown Trust

107% Notes Series B due 1998

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1996 U.S. \$20,360,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest to July 15, 1996. When interest on the Notes redeemed shall cease to accrue. Following the above redemption, U.S. \$47,605,000 107% Notes Series B due 1998 and U.S. \$37,205,000 107% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1996 at the offices of the Paying Agents outside of the United States listed below on or after July 15, 1996:-

The Chase Manhattan Bank, N.A.  
Woolstate House  
Coleman Street  
London EC2P 2HD  
England

Chase Manhattan Bank  
Luxembourg, S.A.  
5 Rue Plaetis  
L-2338  
Luxembourg-Grand

Sanque Bruxelles Lambert  
Avenue Marix 24  
1050 Brussels  
Belgium

Chase Manhattan Bank  
CH-1204 Geneva 3  
Switzerland

The serial numbers of U.S. \$20,360,000 Bearer Notes to be redeemed are as follows:

2	903	1851	2776	3644	4507	5382	6261	7110	8022	8898	9801	10635	11386	12077	13677	14825	15682	16734	17629	18605	19777
3	822	1893	2798	3646	4508	5384	6272	7112	8024	8900	9803	10637	11388	12079	13679	14826	15683	16735	17630	18606	19778
4	823	1894	2799	3647	4509	5385	6273	7113	8025	8901	9804	10638	11389	12080	13680	14827	15684	16736	17631	18607	19779
5	824	1895	2800	3648	4510	5386	6274	7114	8026	8902	9805	10639	11390	12081	13681	14828	15685	16737	17632	18608	19780
6	825	1896	2801	3649	4511	5387	6275	7115	8027	8903	9806	10640	11391	12082	13682	14829	15686	16738	17633	18609	19781
7	826	1897	2802	3650	4512	5388	6276	7116	8028	8904	9807	10641	11392	12083	13683	14830	15687	16739	17634	18610	19782
8	827	1898	2803	3651	4513	5389	6277	7117	8029	8905	9808	10642	11393	12084	13684	14831	15688	16740	17635	18611	19783
9	828	1899	2804	3652	4514	5390	6278	7118	8030	8906	9809	10643	11394	12085	13685	14832	15689	16741	17636	18612	19784
10	829	1900	2805	3653	4515	5391	6279	7119	8031	8907	9810	10644	11395	12086	13686	14833	15690	16742	17637	18613	19785
11	830	1901	2806	3654	4516	5392	6280	7120	8032	8908	9811	10645	11396	12087	13687	14834	15691	16743	17638	18614	19786
12	831	1902	2807	3655	4517	5393	6281	7121	8033	8909	9812	10646	11397	12088	13688	14835	15692	16744	17639	18615	19787
13	832	1903	2808	3656	4518	5394	6282	7122	8034	8910	9813	10647	11398	12089	13689	14836	15693	16745	17640	18616	19788
14	833	1904	2809	3657	4519	5395	6283	7123	8035	8911	9814	10648	11399	12090	13690	14837	15694	16746	17641	18617	19789
15	834	1905	2810	3658	4520	5396	6284	7124	8036	8912	9815	10649	11400	12091	13691	14838	15695	16747	17642	18618	19790
16	835	1906	2811	3659	4521	5397	6285	7125	8037	8913	9816	10650	11401	12092	13692	14839	15696	16748	17643	18619	19791
17	836	1907	2812	3660	4522	5398	6286	7126	8038	8914	9817	10651	11402	12093	13693	14840	15697	16749	17644	18620	19792
18	837	1908	2813	3661	4523	5399	6287	7127	8039	8915	9818	10652	11403	12094	13694	14841	15698	16750	17645	18621	19793
19	838	1909	2814	3662	4524	5400	6288	7128	8040	8916	9819	10653	11404	12095	13695	14842	15699	16751	17646	18622	19794
20	839	1910	2815	3663	4525	5401	6289	7129	8041	8917	9820	10654	11405	12096	13696	14843	15700	16752	17647	18623	19795
21	840	1911	2816	3664	4526	5402	6290	7130	8042	8918	9821	10655	11406	12097	13697	14844	15701	16753	17648	18624	19796
22	841	1912	2817	3665	4527	5403	6291	7131	8043	8919	9822	10656	11407	12098	13698	14845	15702	16754	17649	18625	19797
23	842	1913	2818	3666	4528	5404	6292	7132	8044	8920	9823	10657	11408	12099	13699	14846	15703	16755	17650	18626	19798
24	843	1914	2819	3667	4529	5405	6293	7133	8045	8921	9824	10658	11409	12100	13700	14847	15704	16756	17651	18627	19799
25	844	1915	2820	3668	4530	5406	6294	7134	8046	8922	9825	10659	11410	12101	13701	14848	15705	16757	17652	18628	19800
26	845	1916	2821	3669	4531	5407	6295	7135	8047	8923	9826	10660	11411	12102	13702	14849	15706	16758	17653	18629	19801
27	846	1917	2822	3670	4532	5408	6296	7136	8048	8924	9827	10661	11412	12103	13703	14850	15707	16759	17654	18630	19802
28	847	1918	2823	3671	4533	5409	6297	7137	8049	8925	9828	10662	11413	12104	13704	14851	15708	16760	17655	18631	19803
29	848	1919	2824	3672	4534	5410	6298	7138	8050	8926	9829	10663	11414	12105	13705	14852	15709	16761	17656	18632	19804
30	849	1920	2825	3673	4535	5411	6299	7139	8051	8927	9830	10664	11415	12106	13706	14853	15710	16762	17657	18633	19805
31	850	1921	2826	3674	4536	5412	6300	7140	8052	8928	9831	10665	11416	12107	13707	14854	15711	16763	17658	18634	19806
32	851	1922	2827	3675	4537	5413	6301	7141	8053	8929	9832	10666	11417	12108	13708	14855	15712	16764	17659	18635	19807
33	852	1923	2828	3676	4538	5414	6302	7142	8054	8930	9833	10667	11418	12109	13709	14856	15713	16765	17660	18636	19808
34	853	1924	2829	3677	4539	5415	6303	7143	8055	8931	9834	10668	11419	12110	13710	14857	15714	16766	17661	18637	19809
35	854	1925	2830	3678	4540	5416	6304	7144	8056	8932	9835	10669	11420	12111	13711	14858	15715	16767	17662	18638	19810
36	855	1926	2831	3679	4541	5417	6305	7145	8057	8933	9836	10670	11421	12112	13712	14859	15716	16768	17663	18639	19811
37	856	1927	2832	3680	4542	5418	6306	7146	8058	8934	9837	10671	11422	12113	13713	14860	15717	16769	17664	18640	19812
38	857	1928	2833	3681	4543	5419	6307	7147	8059	8935	9838	10672	11423	12114	13714	14861	15718	16770	17665	18641	19813
39	858	1929	2834	3682	4544	5420	6308	7148	8060	8936	9839	10673	11424	12115	13715	14862	15719	16771	17666	18642	19814
40	859	1930	2835	3683	4545	5421	6309	7149	8061	8937	9840	10674	11425	12116	13716	14863	15720	16772	17667	18643	19815
41	860	1931	2836	3684	4546	5422	6310	7150	8062	8938	9841	10675	11426	12117	13717	14864	15721	16773	17668	18644	19816
42	861	1932	2837	3685	4547	5423	6311	7151	8063	8939	9842	10676	11427	12118	13718	14865	15722	16774	17669	18645	19817
43	862	1933	2838	3686	4548	5424	6312	7152	8064	8940	9843	10677	11428	12119	13719	14866	15723	16775	17670	18646	19818
44	863	1934	2839	3687	4549	5425	6313	7153	8065	8941	9844	10678	11429	12120	13720	14867	15724	16776	17671	18647	19819
45	864	1935	2840	3688	4550	5426	6314	7154	8066	8942	9845	10679	11430	12121	13721	14868	15725	16777	17672	18648	19820
46	865	1936	2841	3689	4551	5427	6315	7155	8067	8943	9846	10680	11431	12122	13722	14869	15726	16778	17673	18649	19821
47	866	1937	2842	3690	4552	5428	6316	7156	8068	8944	9847	10681	11432	12123	13723	14870	15727	16779	17674	18650	19822
48	867	1938	2843	3691	4553	5429	6317	7157	8069	8945	9848	10682	11433	12124	13724	14871	15728	16780	17675	18651	19823
49	868	1939	2844	3692	4554	5430	6318	7158	8070	8946	9849	10683	11434	12125	13725	14872	15729	16781	17676	18652	19824
50	869	1940	2845	3693	4555	5431	6319	7159	8071	8947	9850	10684	11435	12126	13726	14873	15730	16782	17677	18653	19825
51	870	1941	2846	3694	4556	5432	6320	7160	8072	8948	9851	10685	11436	12127	13727	14874	15731	16783	17678	18654	19826
52	871	1942	2847	3695	4557	5433	6321	7161	8073	8949	9852	10686	11437	12128	13728	14875	15732	16784	17679	18655	19827
53	872	1943	2848	3696	4558	5434	6322	7162	8074	8950	9853	10687	11438	12129	13729	14876	15733	16785	17680	18656	19828
54	873	1944	2849	3697	4559	5435	6323	7163	8075	8951	9854	10688	11439	12130	13730	14877	15734	16786	17681	18657	19829
55	874	1945	2850	3698	4560	5436	6324	7164	8076	8952	9855	10689	11440	12131	13731	14878	15735	16787	17682	18658	19830
56	875	1946	2851	3699	4561	5437	6325	7165	8077	8953	9856	10690	11441	12132	13732	14879	15736	16788	17683	18659	19831
57	876	1947																			



## COMPANIES AND FINANCE: ASIA-PACIFIC

## NEWS DIGEST

## Metway directors back St George bid

Directors of Metway Bank, the Brisbane-based regional bank, said yesterday they were recommending that shareholders vote in favour of an increased AS\$220m (US\$649m) bid from Sydney-based St George Bank, rather than support the Queensland state government's plan for a regional financial services powerhouse. The rival proposal would see Metway merge with Suncorp, the state-owned insurance group, and Queensland Industry Development Corporation. This combined entity would have assets of around AS\$21bn and be Australia's fifth-largest financial services group.

But Metway directors also acknowledged that the St George offer could be rejected by National Australia Bank, the country's biggest commercial bank, which has snapped up just over 25 per cent of Metway's series 1 preference shares, and is in a position to block the deal. They described such a move by NAB as "reasonably likely".

NAB, which owns banks in New Zealand, the US and the UK, had been seen as a possible bidder for St George and acquired a small stake in the bank earlier this year. It appeared surprised when St George announced its bid for Metway - a move which would put St George out of NAB's reach because of competition rules covering the banking sector. Metway stressed that it had taken no action to terminate the state government proposal, although it acknowledged that St George represented "the better offer".

Nikki Tait, Sydney

## Campbell cool on Arnott's

Mr David Johnson, the Australian chief executive of US-based Campbell Soup, said there were no immediate plans for the US food manufacturer to raise sharply its stake in Australia's Arnott's group. "We're not looking at it at all, I'm not even considering it," he said in Sydney yesterday. Campbell fought a heavily-contested bid for Arnott's, the Australian biscuit and snacks manufacturer several years ago, winning control but failing to reach a level where it could automatically buy out minority shareholders. Since then, it has regularly exercised its right under Australian corporation laws to increase its stake by three percentage points every six months. Its holdings now stand at 70 per cent.

Nikki Tait, Sydney

## Japanese balances improve

The balance between non-operating profits and losses at Japanese companies for the latest fiscal year ended March 31, 1996 improved for the first time in two years, although it remained in the red, a research arm of Wako Securities reported yesterday. Wako Research Institute said combined non-operating losses at 1,122 companies listed on the first section of the Tokyo Stock Exchange exceeded non-operating profits, leaving a combined net operating loss of ¥2,615bn (US\$20.8bn) in the fiscal year. But the size of the combined loss narrowed from a year earlier loss totaling ¥3,068bn, the institute said. Wako said banks, brokerage houses and insurance companies are not included in the statistics.

AP-DJ, Tokyo

## Foster's lifts bid for Rothbury

Foster's Brewing, the Australian brewer, yesterday raised its offer for Rothbury Wines, to 70 cents a share, against 57.5 cents previously, winning an endorsement from directors and ensuring control of its target. The offer values the winemaker at about AS\$40m. Foster's moved into wine earlier this year when it acquired Mildara Blass, the largest listed wine producer. Through Mildara, it then intervened in the bid battle for Rothbury, and recently saw the rival suitor, BRL Hardy, withdraw. Mildara said yesterday that it controlled 80.2 per cent of Rothbury.

Nikki Tait, Sydney

■ Asia Cement, of Taiwan, said its May pre-tax profit fell from T\$47m a year earlier to T\$28m (US\$10.2m). Pre-tax profit in the five months to May fell from T\$2,050m to T\$1,430m. Ms Sophia Chen, an analyst with BZW Asia-International, said that despite a significant fall in pre-tax profit, Asia Cement's operating income grew at a double-digit pace both in May and in the January-May period. She said the higher 1995 profit reflected gains from non-core business. Cement sales were expected to increase in the second and fourth quarters.

APX-Asia, Taipei

## Colonial Mutual gets go-ahead for transition

By Nikki Tait in Sydney

Plans by Colonial Mutual, the Melbourne-based life insurer, to demutualise later this year were given approval "in principle" yesterday by Mr Peter Costello, Australia's federal treasurer. The company has a large number of policyholders in the UK and New Zealand.

Under a demutualisation scheme, an insurance company belonging essentially to its policyholders turns itself into a conventional shareholder-owned company. Policyholders are usually allocated shares in the new entity.

The regulatory position at Colonial Mutual - with assets of about AS\$43bn (US\$37bn) and about half its 750,000 policyholders in the UK - is complicated, because it owns the State Bank of New South Wales.

As Mr Costello said yesterday, Australian government policy has usually been to prohibit banks from being owned by holding companies, except where the holding companies are Australian-based non-mutual life companies.

It was the need to comply with this requirement which formed one of the reasons for Colonial's demutualisation plan. However, the insurer now wants to make the transition by creating a new holding company structure which would cover both the bank and insurance arms - rather than have the insurance business own the bank.

Mr Costello said he would agree to this, but the government would introduce new legislation to regulate the holding company and that "Colonial Mutual group will be subject to this legislation".

But such legislation would await the findings of the broad-ranging inquiry into Australia's financial services industry which the treasurer set up last month, and which is due to report by next March.

Colonial plans to put the demutualisation scheme to policyholders at an extraordinary general meeting in November, and list on the stock exchange in 1997.

■ Australian stockbroker firms have been allocated 22.5 per cent of the shares being offered for sale by Australia's federal government in Commonwealth Bank, the Australia commercial bank. These allocations cover 90m shares, of the 399m being sold. The 399m shares represent a 50.4 per cent interest in the bank, and comprise all of the government's remaining holding.

## PAL wins \$200m loan for modernisation

By Edward Luce in Manila

Philippine Airlines, the loss-making flag carrier, secured a \$200m loan from a consortium of local banks yesterday - its first significant borrowing since a share dispute two years ago.

The loan, the first of a series totalling \$3.2bn for an overhaul of the airline's ageing fleet, was made possible by a supreme court ruling two weeks ago.

The court threw out a petition by the Bank of the Philippine Islands, a minority shareholder, which sought to prevent Mr Lucio Tan, chairman of PAL, from taking majority control of the airline. The decision will enable the carrier to carry out a long-awaited doubling of its capitalisation, to 100m pesos (US\$1m). PAL made a loss of more than



The Philippines' national carrier plans to spend \$3.2bn overhauling its ageing fleet

2m pesos for the year ending March 31. "The ruling permits us to go ahead with the recapitalisation of PAL and with its modernisation," said Mr Andrew Wang, vice-president of corporate finance. "With the share dispute over we can now get on with the business of restoring PAL to profitability."

Mr Tan, a leading Chinese-Filipino businessman who had been in dispute with government minority shareholders over the airline, will be given pre-emptive rights to buy up to 100 per cent of the 5bn peso capital injection, taking his direct stake in the airline to well above 50 per cent.

Yesterday's loan, led by

Allied Banking, also owned by Mr Tan, will go towards the \$3.2bn programme to acquire 12 Airbus 320-400s, eight A330-300s and seven Boeing 747-400s. Most of the remaining loans will be secured at favourable rates from the US Export-Import Bank and its European counterparts.

As part of its strategy to

return to financial health, the airline is also lobbying the government to change domestic regulations. Under the recently liberalised market rules, PAL is obliged to maintain services on unprofitable domestic routes while its emerging competitors are not.

The government allowed Mr Tan pre-emptive rights in the share issue (expected over the next three months) on condition that it could oblige Mr Tan to buy its minority stake in PAL in five years, should the airline continue to lose money.

Mr Tan, a controversial figure who recently won a separate supreme court case which - if it had gone against him - would have allowed the government to prosecute him for alleged tax evasion, has expressed confidence he can turn the airline around.

## Murdoch steps into the Japanese limelight

JSkyB will have to tailor its output to the local market, writes Michio Nakamoto

Rupert Murdoch is not exactly a familiar figure among the Japanese public. But plans announced this week by News Corporation, the international media group he heads, to start a digital multi-channel TV service in Japan have thrust him into the limelight.

The Japanese press has proclaimed that the "world media king" is arriving on Japanese shores. News Corporation's plan to launch JSkyB, a service with at least 10 channels at the start, and become a leading force in the Japanese market, has been heralded as the start of a new era of competition in broadcasting.

"It is a sign of the times," says an official at the Ministry of Posts and Telecommunications, which oversees the broadcasting industry and which has been particularly keen to promote the development of new information services.

Rapid developments in technology and market deregulation have been leading to an unprecedented expansion of TV services in other industrialised countries. The Japanese public, and not least the broadcasting authorities, have, however, been watching these developments with growing unease as Japan seemed increasingly to be left behind.

But Mr Murdoch's ability to play a big part in Japanese media will depend to a great extent on his ability to woo suspicious Japanese broadcasters into playing to his tune.

There was no doubt in Tokyo this week that News Corporation, with interests ranging from Twentieth Century Fox

movies to HarperCollins publications, would be a formidable competitor.

"The fast pace of Mr Murdoch's entry into Japan means we will be hard pressed to keep up with him," an official of PerfectTV, a Japanese company which will start supplying services for about 70 new digital channels this autumn, reportedly commented.

It is unlikely that Hollywood movies or the exclusive right to broadcast live English premier football league games, which the company holds, are in themselves going to help News Corporation much in Japan.

New Hollywood movies are, however, one thing Japanese consumers are willing to pay to watch on TV, according to WOWOW, a satellite broadcaster. It is expected to be the last of three new services to begin broadcasting. PerfectTV is aiming to start services this autumn while DirectTV, backed by Hughes Electronics and Matsushita, the Japanese consumer electronics group, is launching services next year.

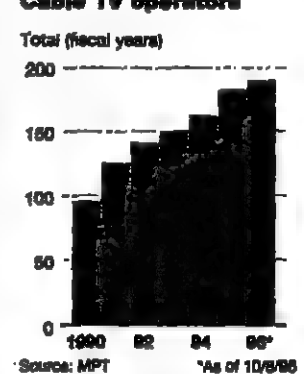
"In the UK, sports programming was enough to propel [JSkyB]. But in Japan, I can't see that that will make it a must-buy product," comments Mr Paul Smith, industry ana-

lyst at James Capel in Tokyo. Mr Murdoch is unlikely to win the right to broadcast sumo - a privilege reserved for NHK, the public broadcaster - or national baseball, which are two sports events that could build interest, he says.

Mr Murdoch clearly understands the critical importance of programmes tailored to the Japanese market. "Japan is a unique market and the variables are very different to those experienced in the US and Europe," he noted in Tokyo this week.

He made clear that he was counting on Japanese suppliers to provide most of the programming. "It is Japanese pro-

## Cable TV operators



Source: MPT

As of 10/9/95

## Average TV viewing per person in Kanto area (Eastern Japan)

Average hours	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994
Monday	3.48	3.53	3.57	3.57	3.46	3.46	3.46	3.57	4.06	3.55
Tuesday	3.48	3.53	3.57	3.57	3.46	3.46	3.46	3.57	4.06	3.55
Wednesday	3.48	3.53	3.57	3.57	3.46	3.46	3.46	3.57	4.06	3.55
Thursday	3.48	3.53	3.57	3.57	3.46	3.46	3.46	3.57	4.06	3.55
Friday	3.48	3.53	3.57	3.57	3.46	3.46	3.46	3.57	4.06	3.55
Saturday	4.21	4.27	4.27	4.33	4.34	4.31	4.44	4.40	4.57	4.55
Sunday	4.21	4.27	4.27	4.33	4.34	4.31	4.44	4.40	4.57	4.55

Source: Oricon, available for MPT

## Notice to the Holders of

CHUGOKU MARINE PAINTS, LTD.  
(the "Company")

U.S.\$80,000,000

2 per cent. Convertible Bonds due 1998  
(the "Bonds")

## "Adjustment of the Conversion Price and Fixed Rate"

NOTICE IS HEREBY GIVEN that the Conversion Price shall be adjusted downward in accordance with Condition 5(D)(i) of the Terms and Conditions of the Bonds:

Conversion Price before adjustment: Yen 723.0 per Share

Conversion Price after adjustment: Yen 651.0 per Share

As a result of the above (revision) to the Conversion Price, the Fixed Rate shall be revised pursuant to Condition 5(D)(ii) as follows:

Fixed Rate before adjustment: Yen 105.15 = U.S.\$1

Fixed Rate after adjustment: Yen 110.00 = U.S.\$1

Such adjustment to the Conversion Price and Fixed Rate shall be effective as of 27th June, 1996 (Japan Time).

The Industrial Bank of Japan  
Trust Company  
as Disbursement Agent on behalf of:  
Chugoku Marine Paints, Ltd.  
Dated: 14th June, 1996.

## Province of Newfoundland

CAD 100,000,000 Retractable Bonds due 2001

Notice is hereby given that, pursuant to clause (b) of paragraph 1 of the Terms and Conditions of the Bonds, the Bonds shall bear interest for the period commencing July 25, 1996 at a rate equal to the annualized equivalent of the sum of the bid side yield of the Government of Canada 7½% bonds due March 1, 2001, plus a spread of 0.30%, then rounded to the nearest 0.05%.

The new interest rate resulting from the above-mentioned formula will be fixed on or about July 11, 1996 and published promptly thereafter in accordance with the Terms and Conditions of the Bonds.

Notice is further given that pursuant to paragraph 1 of the Terms and Conditions of the Bonds, the holder of any of the above Bonds will have the option to have such Bonds redeemed by the Province at par on July 25, 1996 (the Interest Option Date). To exercise such option, the holder must surrender such Bonds to the Paying Agent, mentioned on the Bonds, against surrender by any paying bank to which the Bond has been surrendered, of a receipt, not more than 30 nor less than 15 days prior to the Interest Option Date.

The Fiscal Agent  
Kreditbank  
Luxembourg

## Redemption at the Option of the Noteholders

st. george

ACN 055 51 070

U.S. \$100,000,000

Floating Rate Notes due 1996

(the "Notes")

NOTICE IS HEREBY GIVEN in accordance with Condition 6(3) of the Terms and Conditions of the Notes, any Noteholder may require the Issuer to redeem any Note held by such Noteholder as its principal amount on the Interest Payment Date falling in August 1996.

To require the Issuer to redeem Notes on any Interest Payment Date as provided above a Noteholder should complete, sign and deposit a Redemption Notice together with the Notes with all unattached coupons appertaining thereto at the specified office of any Paying Agent, not less than 30 nor more than 60 days prior to such Interest Payment Date. Any such exercise of the option shall be irrevocable, and any Note once so deposited may not be withdrawn, in each case without the prior written consent of the Issuer.

## Principal Paying Agents

Bankers Trust Company  
1 Appold Street  
Broadway  
London EC2A 2HE

Swiss Bank Corporation  
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Bankers Trust  
Company, London  
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Agent Bank

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## IN INDONESIA WE PROTECT THE RAINFOREST WITH FISH.

A WWF project has resulted in over a hundred fish ponds being built in the rain forest reserves on Sumatra, Indonesia. The fish ponds provide a much needed, reliable source of income and food for the local communities. They also produce an invaluable by-product: a source for the villages to take care of the local rain forest. The ponds require a supply of clean, fresh water. This is only available throughout the year if water-erecting trees of the neighbouring forest are kept intact. Which give WWF good reason to provide plans and concrete for the ponds, and fish to stock them with. And because we believe it is so important to encourage by physical example that by just going about WWF agricultural extension workers helped to construct concrete tanks and dig fish ponds. Now an entire community benefits, and the entire community runs the fish pond programme without outside help. If you would like to help us set up practical projects to save the rain forest, write to the Membership Office at the address below.



World Wide Fund For Nature  
(formerly World Wildlife Fund)  
International Secretariat, 196 Chiswick, London

This announcement appears as a matter of record only.

June, 1996



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The Fuji Bank, Limited

HSBC Investment Bank plc  
(for and on behalf of Midland Bank plc)

The Sanwa Bank, Limited

Agent



THE FUJI BANK, LIMITED



## EUROPE FOR SALE: THE PRIVATISATION ERA

## Pace of state sell-offs stepped up

The pressures of European single currency criteria are pushing governments ever harder to raise money to reduce fiscal deficits

The sale in November this year of a minority stake in Deutsche Telekom, Germany's giant telecommunications company, is expected to raise more than DM15bn (\$9.8bn), constituting one of the world's biggest share offers. But, according to a new study, published this month, the deal will be simply one of a number of giant privatisations in the pipeline over the next five years.

Overall, according to the report by Morgan Stanley, the US investment bank, western European governments are set to sell off assets worth between \$250bn and \$300bn over the next few years, more than doubling in nominal terms the amounts raised from privatisation since 1981.

The report says that the sale of shares in companies that are already partially in the private sector will generate \$150bn. Sales of companies that are still wholly state-owned could produce a further \$150bn.

The financial pressures under which most European governments are operating, ahead of the introduction of the single currency in 1999, will be one of the main factors driving privatisation, says the report.

While the UK has been the biggest privatiser to date, accounting for over half of the \$185bn (\$285.4bn) raised since 1981, two countries which are under particular pressures to reduce their fiscal deficits in order to meet the Maastricht criteria for monetary union - France and Italy - are expected to head the list of privatisers.

France, which sold off some \$11.75bn in 1994 and \$4.46bn in 1995, is expected to sell assets equal to a further 8.3 per cent of its equity market capitalisation, for example, Italy, which has sold more than \$11bn of assets in the last two years, could sell an amount equal to nearly 30 per cent of its market capitalisation, says the report. The sale of its oil and gas company, Eni, is the biggest single sell-off specifically identified by the report, with proceeds

Europe: Total Privatisation, 1985-95	
Country	\$m total
Austria	2,981
Denmark	3,585
Finland	1,925
France	34,102
Germany	2,907
Italy	16,971
Netherlands	9,290
Portugal	5,304
Spain	8,255
Switzerland	4,175
UK (since 1977)	96,692

Source: Privatisation International, Morgan Stanley Research

Total Sector Privatisation in Europe, 1985-95	
Sector	\$ million
Airports and Airlines	9,140
Banking	22,472
Chemicals	5,444
Electrical Equipment	1,984
Electricity	26,033
Insurance	9,615
Metals and Capital Goods	11,329
Oil and Gas	32,651
Paper and Packaging	1,474
Pharmaceuticals	1,294
Telecoms	40,579

Source: Privatisation International, Morgan Stanley Research

Outstanding Privatisation Potential as a % of Market Capitalisation	
Country	%
Portugal	108.4
Austria	41.7
France	19.8
Spain	14.6
Norway	14.4
Finland	11.1
France	8.3
Sweden	8.3
Germany	5.5
UK	0.9

Source: Morgan Stanley Research

expected to reach \$32bn.

These same pressures are also leading to an increase in the list of companies and sectors considered suitable for privatisation. In the early years, the largest sales were of companies in sectors exposed to international competition, such as oil and gas and airlines. In 1995, for example, more than half the \$4.15bn raised was from these two sectors.

More recently, the list has been extended to sectors that for various reasons are politically sensitive - highly regulated industries such as electricity generation and distribution, and telecommunications.

"What was a sacred cow one year may not be in years to come," it argues.

Although western European governments still have a long list of banks which they want to sell, the largest privatisations relative to the size of the existing market capitalisation of their sectors are expected to take place in telecommunications, transport and utilities. The size of market capitalisation of telecoms companies could increase by 30 per cent, of utilities by 10 per cent, and of transport by a further 30 per cent.

Most western European countries operate toll-free and state-run motorways which could be sold. The majority of railways are still publicly-

owned, as are most airlines and airports.

"As we near the end of the privatisation pipeline we could well end up with a list of privatisation candidates that prove to be more controversial than in the past. After all, many people still have an emotional attachment towards their national airlines and may feel uncomfortable if it is owned by a foreign carrier," says the report.

Additionally, many public monopolies in these sectors are generally considered to be overstaffed, providing cause for fierce opposition from trade unions. "The road to privatisation is more than likely to result in an increase in the number of redundancies and unemployed as companies attempt to regain competitive advantage," says the report.

It is possible that these kind of pressures could be particularly acute in smaller countries, where the size of future privatised issues dwarf the existing market and play a particularly important role in the economy.

The sales of Portuguese companies like Portugal Telecom, which is expected to raise more than \$1bn, could more than double the Portuguese market's capitalisation. Austria could sell an amount equal to 41.7 per cent of its market capitalisation.

Governments could face difficulties in another area, too. So far the shares of privatised companies have not performed particularly well and they may need to do more to persuade small retail investors and large foreign investors to buy the stock on offer. French and Italian issues have both consistently underperformed since 1990, while the performance of UK issues has also lagged the rest of the market since 1994.

"Taken as a whole... the investor has been a loser more often than he has come out on top," says the report. For that reason, arrangements giving retail investors some protection against a downward movement in prices are likely to figure prominently in European privatisations.

The Spanish government provided protection for investors in Repsol, the energy company, and Argentina, the banking group, guaranteeing investors against a certain level of loss through the use of simple derivatives.

In addition, governments may have to market their issues more aggressively to foreign investors, especially as they will compete for attention with issues in eastern Europe, eastern Asia and elsewhere.

Richard Lapper,  
Capital Markets  
Editor

## Performance of privatisation issues since first listing

Country	Company	Annualised Performance (%)	Country	Company	Annualised Performance (%)
France	Roussel Uclaf	137.8	Ireland	Irish Life	10.3
Spain	Telefonos de España	68	France	Crédit Commercial de France	9.9
Sweden	Nordbanken	64.5	UK	British Petroleum 2	9.8
UK	Forth Ports Authority	58.7	UK	Scottish Power	8.8
Austria	AMS Austria Mikro Systeme	54.9	UK	National Power (Gencos) 2	8.7
Austria	Flughafen Wien 2	54.5	Germany	Lufthansa	8.5
Austria	Vöest-Alpine Stahl (VA Stahl)	44.1	France	Saint-Gobain	8.3
Austria	AMS Austria Mikro Systeme 2	42.5	Italy	SIRI	8.3
UK	Seaboard (REC)	36.6	UK	British Aerospace 2	8.3
France	Sella	35.7	UK	British Telecom (BT)	7.9
Ireland	Irish Life	33.4	UK	Enterprise Oil	7.3
Netherlands	Koninklijke PTT Nederland (KPN) 2	33.2	UK	Finair 2	7.1
Finland	Outokumpu	32.7	Netherlands	Scottish Hydro Electric	6.6
Sweden	Statshypotek AB	32.3	UK	British Petroleum 4	6.5
UK	Midlands Electricity (REC)	31	UK	Christiana Bank	6.4
UK	South Wales Electricity (REC)	30.5	Italy	Istituto Nazionale Assicurazioni (INA) 2	6.2
Denmark	Copenhagen Airports	30.2	Norway	Raufoss	5.6
Italy	Stat (Società Finanziaria Telefonica) 2	28.4	UK	PowerGen (Gencos 2)	5.5
UK	Yorkshire Electricity (REC)	28.4	Italy	Istituto Mobiliare Italiano (IMI)	5.5
UK	Southern Electric (REC)	28	Norway	Den norske Bank (DnB)	5.3
Finland	Heide	27.6	Netherlands	DSM 2	5
Sweden	Celsius	26.1	UK	British Steel	4
UK	Associated British Ports Holdings	26	France	Société Générale	4
Austria	VA Technologie	25.7	Austria	British Gas	3.9
UK	Northern Ireland Electricity	25.4	Italy	Credito Italiano	3.9
Sweden	SSAB Svenska Stål AB	25.3	UK	British Petroleum	3.8
Finland	Rautaruuski 2	25.1	UK	Rolls-Royce	3.5
UK	London Electricity (REC)	24.6	Austria	VAE 2	2.5
UK	National Power (Gencos)	23.7	Finland	Outokumpu 2	2.5
UK	Northern Electric (REC)	22.8	France	Elf Aquitaine	2.1
UK	East Midlands Electricity (REC)	22.1	Sweden	AssiDomini	2.1
Ireland	Greencore	21.2	Denmark	Globank	1.5
Austria	Flughafen Wien	21	Italy	Credito Italiano 2	1
Germany	Associated British Ports Holdings 2	20.6	France	Elf Aquitaine 2	0.9
Netherlands	Lufthansa	20.4	France	Crédit Local de France 2	0.8
Spain	Repsol 3	19.7	Italy	Mediocredito	0.7
Finland	Finair	18.7	Finland	Outokumpu 4	0.3
UK	BAA	18	France	Rhône-Poulenc	-0.1
UK	Cable & Wireless	18	Italy	Istituto Nazionale Assicurazioni (INA)	-0.1
Finland	Kemira	17.8	Finland	Rautaruuski	-0.5
UK	Southern Water	17.8	UK	British Telecom (BT) 2	-0.8
UK	British Airways	17.7	France	Compagnie Financière de Paris	-1.2
Netherlands	NWB-Postbank Groep (renamed ING Bank)	17.1	Germany	Deutsche Siedlungs und Landesrentenbank	-1.2
UK	South West Water	16.9	Austria	Austrian Airlines	-1.3
UK	Cable & Wireless 2	16.7	France	Agence Havas	-1.4
Spain	Repsol 2	16.6	Austria	Austrian Airlines 2	-2.1
UK	Yorkshire Water	16.8	France	Rhône-Poulenc 2	-3.1
France	Crédit Local de France	15.3	Denmark	TeleDanmark	-4.3
UK	North West Water Group	16.3	France	Uelcor Sector	-4.8
UK	Welsh Water	14.9	France	Compagnie Financière de Suez	-4.7
Austria	Burgenland Holding	14.7	Italy	Istituto Bancario San Paolo di Torino	-5.2
France	TP1	14.7	Spain	Argenta 2	-6.1
Netherlands	Koninklijke PTT Nederland (KPN) 1	14.5	France	Banque Nationale de Paris	-6.4
Spain	Repsol	14.5	France	Banque Industrielle et Mobilière Privée	-6.8
UK	Severn Trent	14.5	Finland	Valmet	-7
UK	Thames Water	14.1	France	Renault	-7
UK	Anglian Water	14	Finland	Rautaruuski 3	-8.2
Finland	Outokumpu 3	13.8	Finland	British Telecom (BT) 3	-8.5
UK	Wessex Water	12.9	Austria	VAE 3	-10.8
UK	British Aerospace	12.7	Finland	Valmet 2	-12.7
UK	Paschem 3	12	Italy	Banca Commerciale Italiana (BCI)	-13.9
UK	Cable & Wireless 3	11.8	France	UAP2	-15.9
Spain	Empresa Nacional de Electricidad (Endesa)	11.7	Austria	EVN	-17.5
France	Total	11.3	Italy	Stat	-21.9
Austria	MV	11.1	France	Banque du Batiment et Travaux Publics	-27
Germany	Deutsche Pfandbrief- und Hypothekbank	11	Italy	Arasido Trasporti	-28
Spain	Argenta 1	10.7	Spain	Empresa Nacional de Celulosas (Ence)	-38.8

The table only shows those companies which have been quoted since privatisation. The table does not take account of companies which have been taken over. Source: Privatisation International, Morgan Stanley Research

## Forthcoming privatisations by sector

Company	Sector	Country	Potential value \$m	Company	Sector	Country	Potential value \$m	Company	Sector	Country	Potential value \$m
Peabody	Aluminium	France	1,100	C. Nat. de Prevoyances	Insurance	France	N/A	Copenhagen Airport	Transportation	Denmark	800
Bank Austria	Banking	Austria	3,500	INA	Insurance	Italy	2,100	Finair	Transportation	Finland	400-500
Creditanstalt	Banking	Austria	4,400	Outokumpu	Mining	Finland	N/A	Air France	Transportation	France	N/A
ALSK-OGER Bank	Banking	Belgium	N/A	Osirix	Oil & Gas	Austria	400	Renault	Transportation	France	N/A
Marita	Banking	Finland	150	OMV	Oil & Gas	Austria	1,200	Albus	Transportation	Fin/Ger	5,000
Postipankki	Banking	Finland	800	Neste Oy	Oil & Gas	Finland	1,100	Deutsche Bahn	Transportation	Germany	N/A
Crédit Lyonnais	Banking	France	4,000	Elf Aquitaine	Oil & Gas	France	1,800	Germany	Transportation	Germany	1,800-2,000
Crédit National	Banking	France	100	Gas de France	Oil & Gas	France	N/A	Aeroporti di Roma	Transportation	Italy	N/A
Del Bank	Banking	Germany	150	Eni	Oil & Gas	Italy	32,000	Alitalia	Transportation	Italy	500-500
Hamburgische Landesbank	Banking	Germany	N/A	Norsk Hydro	Oil & Gas	Norway	5,500	Autobahn	Transportation	Italy	N/A
Landesbanken in Baden-W	Banking	Germany	N/A	Statol	Oil & Gas	Norway	N/A	Dutch Rail	Transportation	Netherlands	N/A
Postbank	Banking	Germany	N/A	Portugal	Oil & Gas	Portugal	N/A	SLM	Transportation	Netherlands	1,000-1,200
Banca Nazionale del Lavoro	Banking	Italy	1,000	Repsol	Oil & Gas	Spain	1,100	SAS	Transportation	Scandinavia	800-950
Banca Nazionale del Lavoro	Banking	Italy	N/A	Enso-Gutzeit	Paper & Packaging	Finland	500	Iberia	Transportation	Spain	N/A
Banco di Napoli	Banking	Italy	300	Assi-Domini	Paper & Packaging	Sweden	1,500	Spanish Airport Authority	Transportation	Spain	N/A
Banco di Roma	Banking	Italy	1,000	Tark und Rast	Petrol Stations	Germany	N/A	Swissair	Transportation	Switzerland	500
Campof	Banking	Italy	1,000	Pharmacia-Upjohn	Pharmaceuticals	UK	2,500-3,000	Renault	Transportation - Auto	France	4,000
Cdr Verona	Banking	Italy	1,000	Deutsche Postbank	Postal Services	Germany	N/A	Verbund	Utility	Austria	1,100
IMI	Banking	Italy	300	Belgacom	Telecommunications	Belgium	N/A	Edf	Utility	France	N/A
Monte dei Paschi	Banking	Italy	1,000	Telia Denmark	Telecommunications	Denmark	6,900	Gdf	Utility	France	N/A
San Paolo	Banking	Italy	1,000	Finland Telecom	Telecommunications	Finland	N/A	Badenwerk/Eve	Utility	Germany	N/A
Christiania	Banking	Norway	800	France Telecom	Telecommunications	France	N/A	HEW	Utility	Germany	N/A
Den Norske Bank	Banking	Norway	1,400	Deutsche Telekom	Telecommunications	Germany	N/A	ENEL	Utility	Italy	N/A
BPA	Banking	Portugal	N/A	Sitet	Telecommunications	Italy	12,100	CPPE	Utility	Portugal	1,650
Nordbanken	Banking	Sweden	2,500	Telenor	Telecommunications	Norway	N/A	Ecp	Utility	Portugal	1,600
Cimpor	Cement	Portugal	1,500-1,800	Portugal Telecom	Telecommunications	Portugal	11,200	Endesa	Utility	Spain	9,800
Thomson-CSF	Electronics (Defence)	France	N/A	Telefonica	Telecommunications	Spain	4,400	Red Electrica	Utility	Spain	N/A
Austria Tabak	Food & Tobacco	Austria	N/A	Telia Ab	Telecommunications	Sweden	3,000	Vattenfall	Utility	Sweden	N/A
Menopoli di Stato	Food & Tobacco	Italy	N/A	Austrian Airlines	Transportation	Austria	240-300	British Energy	Utility	UK	N/A
Tabaqueira	Food & Tobacco	Portugal	N/A	ST	Transportation	Austria	N/A	Nuclear Electric	Utility	UK	N/A
Tabacalera	Food & Tobacco	Spain	880	Vienna Airport	Transportation	Austria	1400				
AGF	Insurance	France	N/A	Sabena	Transportation	Belgium	200				

## COMPANIES AND FINANCE: EUROPE

## Lyonnaise des Eaux reveals chief's salary

By Andrew Jack in Paris

The chairman of Lyonnaise des Eaux, the French construction, communications and utilities group, was paid FF5.1m (\$793,206) last year, according to information revealed yesterday.

Mr Jérôme Monod received FF1.6m in his role as chairman and chief executive, and a further FF3.5m in payments for his membership of the boards of other companies. He received the same salary in 1994.

The figures, contained in the 1995 annual report circulated at the group's annual general meeting, represent an important step in France, where few companies are willing to reveal the remuneration of top executives.

The report also showed that Mr Monod had been granted the right to subscribe to a total of 106,000 stock options over the last few years; compared with 15,000 at FF444 each in 1990, rising to 35,000 at FF493 each in 1994.

French law requires companies to report the combined earnings of their top directors,

but not to give individuals' figures. Few companies have been willing to go beyond this limited requirement.

A shareholder at last year's annual general meeting called on Mr Monod to disclose his earnings, and later in the year he made the pledge to do so at the 1996 meeting.

However, in spite of his initial undertakings, the latest annual report did not provide individual information for other members of the board. It showed that, collectively, the 14 members of the executive committee were paid FF31.4m during the year, up from FF28.1m in 1994. Since 1990, they had been granted rights at varying prices to subscribe to more than 283,000 stock options. Non-executive directors received FF1.6m in payments for their attendance.

The part of a broader range of initiatives in the field of corporate governance and ethics taken over the last few months. These include appointing outside directors, distributing codes of ethics, and creating committees covering ethics, auditing remuneration and nominations.

## Austrian banking prepares for shotgun wedding

Politicians intend Creditanstalt and First Austrian to merge, despite practical obstacles, writes Eric Frey

The saga of the privatisation of Creditanstalt-Bankverein, Austria's second-largest bank, entered a new and probably decisive phase last week when First Austrian Savings Bank, the country's fourth-largest, proposed that the two combine.

The idea, which has been discussed off and on for the past couple of years in Viennese banking circles, is probably the most attractive of the many proposals that have been put forward in the past four years.

There is little overlap between the two, CA being mainly a commercial and investment bank, while First Austrian has the country's largest retail network. A combination would help consolidate the country's fragmented banking sector as well as creating a second financial force to rival Bank Austria, itself the product of a 1991 merger.

Moreover, the two are also politically compatible, both being on the conservative or "black" side of Austria's still polarised political spectrum. But there are obstacles to a successful deal. The two are proud institutions with long

histories of independence, and neither will easily allow the other to have the upper hand in any alliance, even though CA is nearly three times as big as First Austrian in terms of assets.

The recent history of attempts by both banks at forming alliances is not encouraging. First Austrian negotiated fruitlessly for two years on joining forces with Girocredit, the country's third-largest bank, and was ultimately beaten by a bid from Bank Austria. Creditanstalt has seen off overtures from GE Capital of the US, CS Holding of Switzerland and Allianz of Germany over the past four years.

First Austrian's blueprint calls for creating a joint holding company. It would acquire 75 per cent of the shares of First Austrian from AVS, the foundation that controls it. It would also buy much of the 70 per cent voting stake (49 per cent of the capital) in CA that the Austrian government is trying to sell.

AVS, and other members of an international consortium that was set up two years ago

## Austrian banks

	Assets Sch bn	Operating Profit Sch bn	Earnings per share Sch
Bank Austria	840.3	6.1	82
Creditanstalt	845.0	6.1	82
Erste Bank	334.3	2.2	26
First Austrian	283.3	2.2	26

to buy the government's CA stake, would provide much of the holding company's capital, with the remainder coming from a public share offering of the new holding company.

CA directors fear that under such a structure, First Austrian would dominate the venture despite its far smaller size. "The tail is wagging the dog," one CA official says. They also worry about the interests of ordinary investors, who hold more than 50 per cent of the bank's equity.



## Somerfield plans flotation

By Christopher Brown-Humes

Somerfield, the UK's fifth biggest supermarket chain, is today expected to announce plans for a July flotation that will raise up to £535m (\$803m).

The move will reflect a strong recovery at the group which was on the brink of collapse three years ago. Links with its owner, Isosceles - which experienced a severe financial difficulties in the early 1990s after an over-ambitious £2.1bn leveraged buy-out of the company in 1989 - will be severed.

It is understood that Somerfield, formerly known as Gateway, expects to achieve a valuation of between £475m and £505m.

This will give Somerfield an enterprise value of £625m to £725m, after including £150m to £200m of debt.

All of the company will be sold, with 80 per cent offered to institutions and the rest to retail investors. It will be one of the biggest non-privatisation issues of the year.

The funds raised will be used to pay off Somerfield's £400m debt, with the surplus being channelled to Isosceles long-suffering creditors.



David Simons, who will receive more than £2m, is credited with putting group on recovery path

After the cash distribution, it is likely that Isosceles will be dissolved and Somerfield will finally escape a legacy that has overshadowed its development throughout the 1990s.

Under a bonus scheme, Mr

David Simons, Somerfield chief executive, and four senior directors are expected to receive more than £2m on flotation. Mr Simons, who joined from Storehouse in 1988, will receive more than £2m. He is

credited with bringing in new management, halting a decline in sales and putting the group on a path to financial recovery. Kleinwort Benson is sponsor and NatWest Securities is broker to the issue.

## Sthn Electric promises cut in water prices

By Simon Holberton

Southern Electric, the regional electricity company, yesterday promised that if its recommended offer for Southern Water succeeded it would cut water prices by 4 per cent by April 1998.

The promise was contained in the offer document posted to shareholders in the water utility which serves the south-east of England.

Mr Geoffrey Wilson, chairman of Southern Electric, described the rival bid by Scottish Power as "hostile".

Mr Wilson said the merger of the two companies would add 1m customers to Southern Electric's customer base. The enlarged group would have access to about 3.6m customers.

The promised cut in water charges will mainly come into force in 1999-2000, when prices will be 4 per cent below the maximum allowable level.

In the intervening years Southern Electric has undertaken to keep prices below those permitted, starting with a 1 per cent cut this year.

Scottish Power, which promised a 3 per cent cut for two years beginning April 1998, said the offer showed Southern Electric's "concern about competition in their region".

The Scottish group said it had originally recognised the importance of a customer dividend for Southern Water's customers and said "they are now following our lead".

Mr Jim Forbes, chief operating officer of Southern Electric, said it had wanted to announce a customer dividend until it had consulted Ofwat, the water industry regulator.

The group's bid for Southern Water was "phase one" in a far reaching structural change in the UK utilities sector. "Investors are just beginning to realise it," he said.

### NEWS DIGEST

## Citizens pays \$53m for Farmers

Citizens Financial, the US subsidiary of Royal Bank of Scotland and Bank of Ireland, is to buy Farmers & Mechanics Bank in Connecticut for \$53m.

The deal is Citizens' ninth acquisition since 1992 and the first since the merger earlier this year between Royal Bank's Citizens and Bank of Ireland's First New Hampshire Bank.

The merger left Royal Bank with 76.5 per cent of the enlarged Citizens and Bank of Ireland with 23.5 per cent.

Farmers & Mechanics, a state chartered savings bank with \$540m in assets, strengthens Citizens at the southern end of its New England territory. The deal will be financed from Citizens' own financial resources.

The group is aiming to expand through infill acquisitions, mostly within 100 miles of its headquarters in Providence, Rhode Island. Analysts expect further deals in the Boston suburbs.

Farmers' 12 branches will add to Citizens' 18 branches in Connecticut.

"This acquisition is a logical extension of Citizens' operations in Connecticut, which will considerably strengthen its market position and make it the market leader in important parts of the state," said Dr George Mathewson, Royal Bank's chief executive.

George Graham

German buy lifts Protean

Input from last summer's acquisition in Germany helped Protean, the laboratory equipment and water purification group, lift profits by more than a third in the year to March 31.

The group paid £12.9m for DWA, a privately owned maker and distributor of water purification equipment specialising in renal dialysis. It contributed just over £2m to pre-tax profits of £10.3m (\$15.76m) against £7.54m.

Mr Geoff Spink, managing director, said "Our water businesses are becoming a global operation."

The group lost £200,000 in setting up an Elga operation in the US, where it has entered into an agreement with Fisher Scientific, a leading US distributor. It hopes to break even in the US by the 1997-98 year.

David Blackwell

Hicking Pentecost up 40%

Hicking Pentecost, the textiles group, lifted pre-tax profits more than 40 per cent to £5.4m in the year to March 31.

The group's continuing businesses increased sales by 18 per cent to £77.5m, while the £14.6m acquisition of Blue Mountain Industries, the US industrial threads company, added a further £2.6m, lifting the total 31 per cent to £85.9m.

On an underlying basis - excluding exceptional restructuring charges of £495,000 in 1994-95 - the group lifted operating margins from 7.9 per cent to 8.6 per cent.

## NSM hit by US weather

By Patrick Harverson

Low coal prices, severe weather in the US and costs of a legal settlement led to a sharp fall in profits at NSM, the highly geared coal mining group.

Pre-tax profits plunged from £3.05m to just £222,000 (\$340,000) on turnover of £126.5m (£193.3m) in the year to March 31. Operating profits were almost halved to £6.37m (£12.2m).

The group warned in January that it would endure a difficult second half, and the performance - which Mr John Jermaine, chairman, described as "extremely disappointing" - failed to meet the shares, which gained 1p to 51p.

NSM said it was hit by three "unforeseen" problems in the second half. It was advised by its lawyers to settle a claim made against it by the purchasers of Elson, the building materials business sold for £31m in 1991. The settlement cost a total of £2.6m.

In the US, operations were hit by record low coal prices, caused by prolonged unfavourable weather conditions and overcapacity, and by the worst winter in Pennsylvania for 74 years, which disrupted production for six weeks.

Mr Jermaine also said the removal of legal and planning constraints meant it could sell properties in the US and the Netherlands.

## JM buoyed by its ceramics joint venture

By Tim Burt

Johnson Matthey, the precious metals and engineering technology group, yesterday reported a 8 per cent rise in profits, following strong demand for its electronic materials and ceramics products.

The company saw pre-tax profits rise from £36.4m to £102.2m (£156.4m) on higher sales of £2.53bn (£2.19bn) in the year to March 31.

Mr David Davies, chairman, said the improvement was fuelled mainly by increased profits at Cookson Matthey Ceramics, its joint venture with Cookson Group, and maiden contributions of £4.2m from ACL, the US manufacturer of multilayer printed circuit boards acquired last year for \$170m.

That softened the impact of sharply reduced profits in the catalytic systems division,

which fell from £34.6m to £25.2m following the loss last year of a big contract with General Motors. The company, which is locked in a long-running legal dispute with GM, said it had cut the workforce by 13 per cent to 870 and reduced research and development spending.

Mr Davies warned, however, that weak demand and delays on new products would make it difficult for Johnson Matthey

to replace the lost GM business with new sales.

Problems in the catalytic systems business were partly offset by profits of £6.7m (\$4.7m) in the biomedical business, and contributions from precious metals which remained the largest profit centre with £44.6m (\$41m).

Despite some volatility in metals prices and the increased availability of Russian platinum, the division reported

higher sales of £1.98bn (£1.6bn).

Mr Davies said Johnson Matthey remained committed to precious metals, but now regarded the operation in part as a cash generator for its growing businesses - electronic materials and ceramics.

Profits in electronic materials rose 36 per cent to £25.8m, despite development costs of £2.2m at Arcsist arm, which makes plastic laminates for semiconductor chips.

## Three purchases help lift Scapa

By Christopher Price

Scapa Group, which supplies engineered fabrics, rollers and roller covers to the paper industry, reported a 35 per cent rise to £82.3m (\$96.3m) in annual pre-tax profits.

Turnover for the 12 months to March 31 increased 20 per cent to £235.8m, buoyed by three acquisitions. Profits on continuing operations rose 15 per cent to £87.5m on turnover 12 per cent higher at £469.3m.

The acquisitions strengthened its presence in the technical tapes and industrial textiles and filtration markets.

The results were the first in which Scapa received more than half its revenues from non-paper manufacturing markets. Mr David Dunn, chief executive, said it was a trend that would continue. "We will

be less reliant on the volatility of the paper industry and we have added opportunities to our earnings potential."

Expenditure on new products and the acquisitions pushed gearing from 24 per cent to 40 per cent, although interest cover remained at eight times. Mr Dunn said that this year's expenditure was likely to be similar to last year's £20m as it continued to seek expansion. This would take the form of greenfield sites and further acquisitions.

Volatility in the paper industry was reflected in demand for Scapa's products - strong in the first half but more subdued in the second and into the first half of the current year. Mr Harry Tulsey, chairman, said he expected the market to recover in the second half.

### Recommended Offer

by  
**Barclays de Zotte Wedd Limited**  
on behalf of

**Southern Electric plc**

(Incorporated in England, number 2366879)

to acquire the whole of the issued share capital of

**Southern Water plc**

Barclays de Zotte Wedd Limited ("BZW") announces on behalf of Southern Electric plc that, by means of a formal offer document (the "Offer Document") dated and posted on 13 June 1996, BZW is making an offer on behalf of Southern Electric to acquire all of the shares in Southern Water plc other than those which Southern Electric already holds or has agreed to acquire. The full terms and conditions of the Offer (including details of the procedure for acceptance of the Offer) are set out in the Offer Document. Terms defined in the Offer Document have the same meanings in this advertisement.

A person who accepts the basic Offer will receive, for every 1,000 Southern Water Shares, £6,311.24 in cash and 526 New Southern Electric Shares and so in proportion for any other number of Southern Water Shares held.

Accepting Southern Water Shareholders may make several different elections: under the Cash Alternative, Southern Water Shareholders who accept the Offer may elect to receive £9,756.54 in cash for every 1,000 Southern Water Shares; under the Additional Share Election, they may elect to receive, subject to availability, additional New Southern Electric Shares instead of all or part of the cash which would otherwise be receivable by them under the basic Offer on the basis of one New Southern Electric Share for every 655p of cash; and under the Loan Note Alternative they may elect to receive, subject to certain restrictions, £1 nominal of Loan Notes for every £1 of cash consideration which would otherwise be receivable by them under the basic Offer.

The Offer is by means of this advertisement, extended to all persons to whom the Offer Document may not be despatched who hold, or who are entitled to have allotted to them, Southern Water Shares. Such persons are informed that copies of the Offer Document, the Form of Acceptance and Listing Particulars relating to the New Southern Electric Shares to be issued in connection with the Offer are available for collection from The Royal Bank of Scotland plc, Registrars' Department, New Issues Section, PO Box No 839, Consort House, East Street, Bedminster, Bristol BS99 1XZ.

The Offer will initially be open for acceptance until 3.00 p.m. on 4 July 1996.

The Offer is not being made, directly or indirectly, in or into or by use of the mails of the United States, Canada, Australia or Japan and neither the Offer Document nor the Form of Acceptance is being mailed or otherwise distributed or sent in or into the United States, Canada, Australia or Japan. The Offer does not extend to any Southern Water 144A ADSs. Further details relating to overseas shareholders are set out at Appendix I to the Offer Document.

Neither the New Southern Electric Shares nor the Loan Notes to be issued pursuant to the Offer have been, nor will be, registered under the United States Securities Act of 1933, as amended, or under any relevant securities laws of any state or district of the United States, Canada, Australia or Japan. Neither the New Southern Electric Shares nor the Loan Notes may be offered, sold or delivered, directly or indirectly, in or into the United States, Canada, Australia or Japan.

This advertisement is not being published or otherwise distributed or sent in or into or from the United States, Canada, Australia or Japan. All persons reading this advertisement (including trustees, intermediaries and custodians) who would, or otherwise intend to, forward this advertisement, the Offer Document and any related documents must not distribute or send them in, into or from the United States, Canada, Australia or Japan, and doing so may render invalid any related purported acceptance of the Offer.

The contents of this document, which have been prepared by and are the sole responsibility of Southern Electric, have been approved by BZW (regulated by The Securities and Futures Authority Limited) for the purposes of Section 57 of the Financial Services Act 1986.

BZW is acting for Southern Electric and for no one else in connection with the Offer and will not be responsible to anyone other than Southern Electric for providing the protections afforded to customers of BZW or for giving advice in relation to the Offer.

The Directors of Southern Electric accept responsibility for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

14 June 1996

This announcement appears as a matter of record only.

May 1996



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## COMPANIES AND FINANCE: UK

## Grid proceeds boost London Electricity

By Patrick Harverson

Proceeds from the sale of its share in the National Grid helped London Electricity to sharply increase annual profits. Pre-tax profits jumped from £173.4m to £276.1m (£422.4m).

However, excluding a £117.5m contribution from the National Grid and exceptional restructuring charges of £24.5m, underlying profits were 5 per cent lower at £183.1m (£193.7m).

Although a recommended final dividend of 27p took the total to 38.5p (39p), the payment disappointed the stock market which had been hoping for a total dividend of more than 40p, and the shares fell 30p to 660p.

Investors were also said to have been unsettled by comments from Sir Bob Reid, chairman, about the possibility of a windfall tax being levied by a future Labour government. Mr Reid warned yesterday that if such a tax were imposed on the company, it might have to cut its capital investment programme

in order to protect profits. Underlying turnover climbed to £1.28bn (£1.21bn), reflecting strong growth in supply revenues, with unit sales of electricity to commercial consumers up more than 40 per cent.

Despite the strong growth in the supply business, operating profits from supply fell to £14.2m (£16.9m) because of higher than expected electricity costs.

Distribution profits also declined, falling to £162.5m (£168m) after the company reduced charges at the behest of the industry regulator.

Profits from private networks rose to £12m. London said this was one of the unregulated businesses it was keen to develop. It recently won the contract to build, own and operate the electricity distribution network for the Channel tunnel rail link.

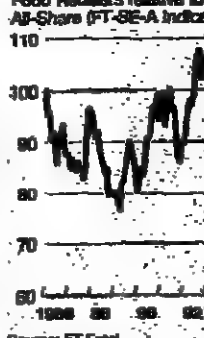
London said it was pursuing collaboration with Thames Water in such areas as purchasing and logistics, information technology, street works and bad debt.

LEX COMMENT  
Somerfield

One of the greatest corporate casualties of the UK's over-leveraged 1990s buy-outs is hobbling back to the stock market. And the former Gateway, now renamed Somerfield, has picked a perfect moment for its comeback. Of course, the backers of the £2.1bn buy-out of Gateway may not be ecstatic, having written off all their equity and probably £300m of debt, but it could have been worse. The battle out on the petrol forecourts has meant the big four supermarket groups are loath to pick a pricing fight within the stores themselves, so the trading environment is looking more benign. Meanwhile, as political fears increase, investors are taking a greater shine to the defensive nature of the food retail sector. Of course, one has to wonder why investors should get excited about a food retailer that the big four supermarket groups showed no interest in buying. Somerfield has a portfolio of 600 stores, but it is a mixed bag. It has none of the superstores that have proven the most popular of the food retailing formats, and current planning policy means it is too late. Moreover, it has a comparatively weak brand name and product range, so it will always struggle to entice the consumer. This is evident in the uninspiring 1 per cent sales growth it achieved in the first half of the financial year. Somerfield should at least be able to tell a soothing tale of turnaround benefits and the opportunities for a business that has been held back by a debt-laden parent. But this is a second division retailer and it should be priced accordingly.

## UK food retailers

Food retailers relative to the All-Share FT-SE-A Index



Source: FT Data

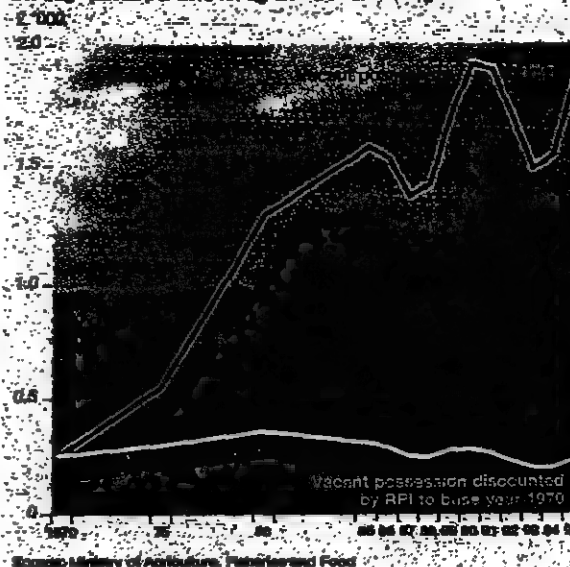
## THE PROPERTY MARKET

## A fine field for specialists

Simon London looks at the appeal of agricultural land

## England's poor crop from land

Average price per acre for agricultural land in England



Source: Ministry of Agriculture, Fisheries and Food

The world of agricultural land makes the commercial property market look like a safe and rational place. Investment decisions are often made on the basis of lifestyle and sentiment rather than discounted cash flow or rate of return.

"There are certain landowners who measure their wealth in acres rather than pounds," says Mr Peter Clery, managing director of Lands Improvement Holdings, the agricultural property company which made its stock market debut this week.

Official statistics show that prime farm land currently yields about 5 per cent. But many buyers are willing to accept far lower returns because they have a sentimental attachment to an estate.

But if many buyers of farmland ignore investment fundamentals, the fundamentals themselves are difficult for many mainstream property investors to grasp.

While commercial property is loosely tied to the economic cycle, land prices are driven by factors such as grain prices and the level of the green pound - the rate at which European Union subsidies are translated into sterling.

Forecasting these variables is difficult indeed. Three years ago land prices were lower than in the mid-1980s because the green pound was strong and grain warehouses were relatively full.

Yet last year land values raced ahead by 30 per cent as grain prices soared - due to a worsening world shortage of wheat, exacerbated by poor weather - and the weakness of the green exchange rate.

Against this background most big institutional investors have given up on agricultural land as a bad lot.

Institutional capital poured into farm land in the mid-to-late 1970s, driving yields down to a low point of 2.5 per cent in 1980. By the late 1980s, though, institutional cash was being withdrawn against a background of falling values, with prime estates changing hands at yields of 6 per cent or more.

Specialists such as Lands Improvement and the Church Commissioners are now left to plough a lonely furrow, with pension funds and life insurers making only occasional purchases.

Mr Clery maintains that most fund managers did not understand the nature of the asset and did not work hard

enough to squeeze value from their estates.

Lands Improvement, he says, buys estates with one eye on the quality of the soil and one eye on the potential for development. It aims to dramatically improve its yield by selling odd acres for housing, warehousing or roads.

The difference in value between farm land and housing land is such that even relatively small deals can have a big impact.

In the early 1990s Lands Improvement sold 90 acres of land in Kilnarnock, to the south of Glasgow, to a house-builder for £15,000 per acre. As farm land it was valued at only £700 per acre.

Government forecasts of demand for housing also imply that demand for housing land will probably increase over the next decade. However, it requires a very large portfolio indeed to be sure of achieving a steady flow of these deals.

With 27,000 acres in its charge, Lands Improvement can be fairly sure that it will sell a few parcels of develop-

ment land every year. It is even hopeful of developing a natural gas field on one estate.

Critical mass also allows Lands Improvement to exploit the imperfections in the land market.

Last year it acquired 19,500 acres from Royal Insurance in one of the largest transactions every seen in British agriculture.

The company has since sold all but 6,500 acres, mostly in small lots, taking advantage of strong demand from private investors and farmers themselves.

This policy of 'buying wholesale and selling retail' is not new to commercial property investors. But the agricultural land market provides a rich seam of opportunities.

Last year's deregulation of farm tenancies also offers big investors a chance to squeeze additional value from their agricultural assets.

Until last September, farm tenants enjoyed lifetime security of tenure and rents which were kept below free market levels by regulation. For this reason land let to tenant

farmer has historically changed hands at around half vacant possession value.

New Farm Business Tenancies are more flexible. Landlords and tenants can now freely negotiate agreements for any period, with rents decided by market forces.

There is a parallel with the housing market, where regulated tenancies - replete with rent controls and security of tenure - are gradually being replaced by unregulated assured shortholds.

While it is too early to say for sure how the new rules will affect the market, rents being struck under farm business tenancies are up to twice as high as under the old system.

Big landowners can also strike relatively short-term deals with farmers which cover, say, a few weeks for a single crop of lettuces. At the end of the period the landowner can simply take back the fields for a different crop or a different tenant.

The overall lesson is that decent return can be earned from agricultural land if investors are willing to invest on sufficient scale and devote sufficient resources to the active management of their estates.

Even more than in the commercial property market, it is not enough to simply buy an estate and accept a steady 1 per cent rental yield.

Mr Clery certainly believes that the outlook is bright. He points out that even after the spectacular gains of last year - when agricultural land was the best performing UK financial asset - land values are still well below the levels of the 1980s in real terms.

The shape of the land cycle from here on depends on unpredictable variables such as the green exchange rate and world grain prices. The long-term impact of policies on the price of agricultural products, which are largely determined by the Common Agricultural Policy, is equally matter for informed guesswork.

These uncertainties - combined with the bad experiences of the 1980s - probably mean that the case for farmland will have to be exceptional before most investment institutions consider ploughing cash back into the agricultural market.

But this probably suits Lands Improvement, which carved its profitable niche in the 1980s when fund managers were selling out.

## RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Total for year
AlphaGraphics	14.7	(14.5)	0.143	0.572	11.3	4.0	0.25	0.25
Brookmans	27.4	(27.4)	7.91	(8.89)	11.4	(11.1)	2.1	1.38
Cable News	13.2	(11.6)	0.949	0.773	13.34	(12.16)	2.4	2.4
Cellnet	476.6	(417.7)	41.9	(39.3)	25.0	(27.1)	4.6	4.6
Debenhams	7.8	(6.04)	0.199	(0.250)	2.99	(4.86)	0.93	0.9
FDI	873	(798.8)	90.1	(55.4)	11.37	(7.4)	3	2.8
Harrold & Milner	21.3	(14.5)	2.33	(1.7)	32.1	(20.9)	15	14.5
ICI	44.1	(43.8)	0.813	(1.43)	3.25	(7.85)	1.75	2.5
Midland	85.9	(70.7)	6.4	(4.52)	20.7	(15.2)	4.4	3.7
Johns & Son	2,029	(2,178)	102.2	(55.4)	54.47	(35.8)	10.1	3.3
Leigh Industries	114.5	(117.2)	9.3	(9.2)	1.8	(9.4)	5.86	5.7
London Electricity	1,189	(1,202)	276.19	(172.4)	106.72	(83.2)	27	18.5
London Merchant	34.48	(32.8)	48.4	(55.3)	15.43	(11.05)	5.6	3.6
Medway Text	5.78	(8.25)	0.225	(0.225)	0.225	(0.225)	0.225	0.225
MSC	126.5	(125.3)	0.02	(0.02)	0.02	(0.02)	0.02	0.02
Procter	72.9	(54.3)	10.3	(7.54)	17.27	(14.5)	5	4.35
RGO	25.8	(24.7)	0.58	(1.9)	3.82	(11.71)	4.96	4.96
Regal Properties	16.8	(16.4)	1.25	(1.39)	1.43	(1.17)	0.5	0.5
Seagr	257.8	(257.2)	32.3	(45.16)	17.7	(32.2)	4.88	4.88
Scottish Hydro	867.4	(833.1)	106.1	(168.7)	36.7	(31)	11.01	5.67
Shotton (Merita) S	6.6	(6.7)	0.86	(0.7)	0.83	(0.32)	5	2.5

Figures shown in brackets are for corresponding period. After exceptional charge. After exceptional credit. (In increased capital. After stock. \$USM stock. %Compared to previous period. %Compared to previous period. %Compared to previous period. %Compared to previous period.

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The Land Berlin has resolved to sell seven properties on Leipziger Platz in Berlin-Mitte. The properties in question range in size from 800 to 2,700 square metres and are to be used for residential and commercial developments.

BSM Beratungsgesellschaft für Stadtentwicklung und Modernisierung mbH, acting on behalf of the Land Berlin, invites bids from investors for these properties.

Detailed documents of tender are available on request. All bids should be submitted to BSM mbH in a sealed envelope by 19 August 1996.

A commission must be paid in the event of a contract of purchase being concluded. The Land Berlin is not obliged to sell the properties to one of the bidders, however.

## BSM

Beratungsgesellschaft für Stadtentwicklung und Modernisierung mbH  
Katharinenstraße 19-20  
D-10711 Berlin

Mr. Borge/Dr. Chaves  
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London Business Property  
June 21

This special report will focus on several important and highly topical aspects of the commercial property market in London. Areas to be explored include the state of the headquarter buildings industry in London, relocation in the Financial Sector, retail and leisure schemes and the allure of suburban offices as cheaper alternatives to central London locations.

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## COMMODITIES AND AGRICULTURE

## LME seeks act changes to increase its market control

By Kenneth Gooding, Mining Correspondent

The London Metal Exchange is calling for changes in the UK Financial Services Act so that it can have more control over users of its markets, Mr Raj Bagri, the chairman, revealed yesterday.

He said: "It is incomprehensible that people can trade millions on our market without being under the jurisdiction of the LME". At present, the LME can discipline only its own members.

He was speaking at a press conference in London at which he and other exchange executives fielded questions about the present turmoil in the LME's copper market. US hedge funds and Sumitomo of Japan are said by traders to be struggling to gain the upper hand in a financial tug of war in which some LME members have made big losses.

Some steps had already been taken. Mr David King, chief executive, revealed that the LME in the past year had linked with a communications network involving 49 futures exchanges and clearing houses and 14 regulators that enabled them instantly to exchange confidential information about concerns they might have about activities in their markets.

"These are now global markets," he explained. Mr King said the initiative for the exchanges' network had come from the US Futures Industries Association following the collapse of the Barings Bank.

Asked to confirm that talks about the copper market's problems had taken place between UK and Japanese government officials, Mr Bagri said: "It would be most unusual" if the British Treasury was not not talking to its counterparts in the US or Japan. The LME had regular contacts with its regulators: the Securities Investment Board; the Securities and Futures Authority and the UK Treasury.

Mr Bagri suggested that the copper market's problems were being caused by irresponsible, not manipulation, which is a criminal activity in the UK. "Some users are abusing the freedom of the open market and we will try to stop that," he promised.

He recalled that three weeks ago the LME board had "dragged possible tension" in the market by imposing a limit on the cost of carrying forward a short position for one day. "This gave people a chance to take precautionary action."

He said: "We have a free, transparent, open market and we expect people to use it responsibly. We want to avoid severe fluctuations in prices and battles between 'longs' and 'shorts'. The LME board is very unhappy about the effects of some things that are happening in our market."

The LME was reviewing its oversight procedures to see if they should be changed.

Mr Bagri said the LME was not carrying out any copper market investigation of its own at present. He was sure no manipulation of the copper market was taking place. He was sure that no bankruptcies would follow events last week when the LME copper price plummeted by 15 per cent in only two hours.

The LME itself was in good financial health, he pointed out. The accounts presented yesterday showed the exchange turnover in 1995 was 47.2m lots, representing 1bn tonnes of metal valued at US\$2,500bn and was the second highest on record. At the year-end reserves totalled \$5.1m.

Mr Bagri said the LME had agreed in principle to take shares in the London Clearing House. It would contribute \$2.75m towards the LCH's \$50m capital. The LME accounts show that last year Mr King's remuneration increased by nearly 15 per cent, from \$167,631 to \$181,187.

## Exchange to launch traded average price options

By Kenneth Gooding

The London Metal Exchange hopes to launch two new contracts in January: traded average price options (tapos) for copper and primary aluminium.

These are already being offered to investors by members as over the counter contracts and the LME said yesterday that, by introducing exchange traded tapos they would "have greater liquidity, greater transparency, greater efficiency, regulatory oversight and the protection afforded to exchange cleared contracts by the London Clearing House."

The contracts, which take the form of European-style options in that the holders will not be allowed to declare them early, will be based on the LME monthly average settlement price.

If the first two contracts trade successfully, tapos contracts for other LME metals will be considered.

The LME yesterday launched its Internet site ([www.lme.co.uk](http://www.lme.co.uk)) and logged in excess of 15,000 hits in the first morning, Steve McGookin adds.

The site, developed in conjunction with Oyster Systems, contains extensive details of the LME's membership, services and trading information, including monthly and archived prices, with daily volume data for the past seven years and stock totals for the past 36 downloadable via HTML.

Contract specifications, along with warehousing information, are also available, as well as listings of forthcoming seminars and events.

## UN body backs greater use of wood

By Frances Williams in Geneva

Faced with a sharp drop in the use of wood, especially for construction, European producers are calling for a concerted information campaign to convince the public of timber's advantages. The United Nations Economic Commission for Europe said yesterday that on a life-cycle analysis wood has an environmental advantage over other construction materials because it is renewable and recyclable.

It also scores in terms of health and safety. Contrary to public perception, "a wooden structure will withstand a fire better than a similar steel building", the ECE claims.

The UN agency says the loss of market share is alarming. European wood producers and threatening the upkeep of forests. Representatives of 16 countries met last month in Sweden to discuss how to reverse the trend.

Using wood can promote forest conservation, says Mr Edward Pekke, an ECE timber specialist. "To support the benefits of forests, they must be properly maintained. Over all in Europe, only by maintaining and developing the timber trade can forest management costs be covered."

Timber removals fell by 10 per cent between 1990 and 1995 to 320m cubic metres. While there has been some increase since, the ECE expects removals this year only to regain 1990 levels of 360m cu m.

European demand for sawn wood fell by 18 per cent in 1990-95, with US demand dropping by 46 per cent over the same period. While much of the decline can be attributed to economic recession and its impact on the construction industry, structural changes are also at work, the ECE says.

Some countries now have legislation that discourages the use of wood in construction, on safety or energy conservation grounds. In 1975, for instance, 70 per cent of all window frames built in France were wooden but by 1995 this figure had fallen below 30 per cent. In 1983, 83 per cent of British door frames were made of wood but by 1995 the proportion had sunk to 60 per cent.

Parts of the forestry industry are attempting to certify their forestry practices through a "sham" certification scheme, according to the World Wide Fund for Nature. The WWF is concerned that standards for forest management procedures now under discussion by the International Organisation for Standardisation will be wrongly used as an "eco-label" purporting to show that their forests are sustainably managed.

ISO members meet next week in Rio de Janeiro to discuss a New Zealand proposal to start work on forest management certification based on ISO's 14001 standard for environmental management.

## Crop defenders gather in Leipzig

Geoff Tansey on next week's Leipzig conference on plant genetic resources

Agricultural biodiversity must not be left at the mercy of market forces, according to representatives of six UK-based non-governmental organisations. They are joining over 100 other NGO representatives from around the world at a three day meeting in Leipzig starting today to prepare for the inter-governmental International Technical Conference on Plant Genetic Resources, which begins there on Monday.

The conference is expected to adopt a global plan of action - estimated to cost between \$1.5bn and \$3bn over 10 years - to safeguard plant genetic resources. There was concern at an NGO meeting in the UK earlier this week, however, that the governments might fail to agree because of disputes over paying for the plan and deciding who would have access to different plant materials - from both farmers' fields and the stores of seeds in 1,300 genebanks around the world.

The UK NGO group, which includes International Technology, the International Institute for Environment and Development and the World Wide Fund for Nature, also argue

that public sector support is needed to conserve biodiversity both on the fields and in the genebanks. They produced their statement after a meeting in London called "Food for Life - Safeguarding Biodiversity to Enhance Food Security", which was attended by about 90 people, including speakers from the seed industry and the public sector, both north and south.

Although wide differences were apparent between speakers, they all called for dialogue and generally recognised the need to deal with the basic problems. These were, according to Mr Patrick Mulvaney of Intermediate Technology, that just three crops - wheat, maize and rice - provided two thirds of the human population's dietary energy; that 75 per cent of varieties had been lost this century; that current genebanks were becoming gene morgues; and that the spread of industrial farming was the main cause of the loss of biodiversity, as was acknowledged in the State of the World report prepared for the Conference.

The NGO's Plan of Action focussed too much

attention on improving the genebanks (ex-situ conservation) and not enough on ensuring variety in farmers' fields (in situ conservation). Both were needed, "to develop in tandem", argued Mr David Astley, head of the genetic resources unit at the Horticultural Research Institute in the UK. Encouraging utilisation of the collections in genebanks was also critical.

He also warned that loss of genetic resources was not an issue only for the developing countries. His unit had collected a wide range of varieties of cauliflower from farmers' fields in Italy - a centre of genetic diversity for cauliflower - in the early 1980s. But just 10 years later, when trying to evaluate genetic erosion, they had found that "very, very little was left".

In China, according to the UN's Food and Agriculture Organisation, of the nearly 10,000 varieties of wheat in use in 1949 only 1,000 remained in the 1970s. The USA had lost 86 per cent of the cabbage, 51 per cent of the field maize, 94 per cent of the pea and 61 per cent of the tomato varieties cultivated last century.

"In biodiversity, the issue is not at a single level," argued Ms Vandana Shiva, director of the Research Foundation for Science, Technology and Natural Resource Policy in Dehra Dun, India. "It is a matter of ecosystem diversity, farming system diversity, species diversity and genetic diversity within plants." She also argued that "farmer's rights" had to be taken seriously by the conference, not just for the past work of developing species but in their rights to grow, exchange, sell and conserve varieties.

These rights were threatened by the development of patents on genetically-engineered seeds and other legal and economic constraints, a working group at the London meeting concluded. But the problem received insufficient consideration in the plan of action.

In India, where there had already been large protests about paying for replanting seed from crop farmers grew themselves, "non-co-operation on payment for seeds is going to last", said Ms Shiva. She compared farmers' resentment to that about British textiles at the time of independence.

## MARKET REPORT

## Nearby copper premiums unwind

Nearby COPPER premiums unwound at the London Metal Exchange yesterday taking some of the heat out of the market, but further volatility probably lay ahead, traders and analysts suggested.

Three month delivery copper futures were relatively stable, consolidating between \$2.140 and \$2.215 a tonne, the narrowest range seen on the market for seven trading days. They finished the after hours "kero" session at \$2.155, down \$0.10.

But spread business was fairly active, with the cash/ three months premium narrowing to \$130 in late trading, from \$195 on Wednesday, before it recovered slightly. The June/ two weeks premium came in to \$80 from \$40.

"There is still potential for short-covering in the market despite the spreads unwinding," said Mr William Adams of broker Rudolf Wolff. "Tomorrow's stock numbers will be very important."

Some traders expected a sizeable drawdown from LME copper stocks, which could give the market a boost, but if it failed to materialise prices might be back under pressure, traders said.

Three months LEAD fell to a 24-month low of \$784.5 a tonne at the end of the session, just above that level. Further chart-based selling could push values back to next support around \$770, traders said. Compiled from Reuters

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amsterdam Metal Trading)

Aluminium, 99.7 purity (\$ per tonne)

Cash 1480-82 1515-17

Close 1480-82 1495-97

Previous 1480-82 1495-97

High/Low 1472.5-78 1507-07.5

AM Official 1472.5-78 1507-07.5

Kero close 1472.5-78 1507-07.5

Open Int. 288,647

Total daily turnover 53,508

Aluminium alloy (\$ per tonne)

Close 1285-45 1275-80

Previous 1285-45 1275-80

High/Low 1285-45 1275-80

AM Official 1285-45 1275-80

Kero close 1285-45 1275-80

Open Int. 6,154

Total daily turnover 1,915

LEAD (\$ per tonne)

Close 785-0 780-1

Previous 785-0 780-1

High/Low 785-0 780-1

AM Official 785-0 780-1

Kero close 785-0 780-1

Open Int. 54,484

Total daily turnover 9,435

WINDING (\$ per tonne)

Close 7815-55 7825-80

Previous 7815-55 7825-80

High/Low 7815-55 7825-80

AM Official 7815-55 7825-80

Kero close 7815-55 7825-80

Open Int. 45,478

Total daily turnover 10,355

TIN (\$ per tonne)

Close 8235-45 8230-35

Previous 8235-45 8230-35

High/Low 8235-45 8230-35

AM Official 8235-45 8230-35

Kero close 8235-45 8230-35

Open Int. 17,616

Total daily turnover 4,498

22NCG, expected high grade (\$ per tonne)

Close 10125-15.5 1007-38

Previous 10125-15.5 1007-38

High/Low 10125-15.5 1007-38

AM Official 10125-15.5 1007-38

Kero close 10125-15.5 1007-38

Open Int. 73,163

Total daily turnover 16,708

COPPER, grade A (\$ per tonne)

Close 2230-30 2170-75

Previous 2230-30 2170-75

High/Low 2230-30 2170-75

AM Official 2230-30 2170-75

Kero close 2230-30 2170-75

Open Int. 200,263

Total daily turnover 177,719

## Precious Metals continued

Gold COMEX (100 Troy oz. \$/troy oz.)

Settle Day's price change High Low Vol

Jun 394.2 -0.1 394.5 394.5 47 280

Jul 394.1 -0.3 - - - -

Aug 394.0 -0.3 394.0 394.0 17 57

Sep 393.9 -0.3 393.9 393.9 7 9

Oct 393.8 -0.3 393.8 393.8 3 3

Nov 393.7 -0.3 393.7 393.7 1 1

Dec 393.6 -0.3 393.6 393.6 1 1

Total 21,915,160

PLATINUM NYMEX (100 Troy oz. \$/troy oz.)

Settle Day's price change High Low Vol

Jun 591.7 -1.7 591.5 591.5 1,848 14,303

Jul 591.6 -1.8 591.4 591.4 1,04 1,267

Aug 591.5 -1.9 591.3 591.3 112 1,245

Sep 591.4 -2.0 591.2 591.2 1 1

Oct 591.3 -2.1 591.1 591.1 1 1

Nov 591.2 -2.2 591.0 591.0 1 1

Dec 591.1 -2.3 590.9 590.9 1 1

Total 14,900

PALLADIUM NYMEX (100 Troy oz. \$/troy oz.)

Settle Day's price change High Low Vol

Jun 130.3 -0.8 130.1 130.1 1 1

Jul 130.2 -0.9 130.0 130.0 1 1

Aug 130.1 -1.0 129.9 129.9 1 1

Sep 130.0 -1.1 129.8 129.8 1 1

Oct 129.9 -1.2 129.7 129.7 1 1

Nov 129.8 -1.3 129.6 129.6 1 1

Dec 129.7 -1.4 129.5 129.5 1 1

Total 14,900

SILVER COMEX (50,000 Troy oz. \$/troy oz.)

Settle Day's price change High Low Vol

Jun 503.7 -3.5 503.0 503.0 4 -

Jul 503.6 -3.6 502.9 502.9 14,908 86,745

Aug 503.5 -3.7 502.8 502.8 1,04 1,267

Sep 503.4 -3.8 502.7 502.7 1 1

Oct 503.3 -3.9 502.6 502.6 1 1

Nov 503.2 -4.0 502.5 502.5 1 1

Dec 503.1 -4.1 502.4 502.4 1 1

Total 14,900

ENERGY

CRUDE OIL NYMEX (1,000 barrels, \$/barrel)

Settle Day's price change High Low Vol

Jun 20.1 -0.05 20.05 20.05 25,000 72,305

Jul 20.0 -0.06 19.94 19.94 15,435 61,452

Aug 19.9 -0.07 19.83 19.83 14,908 58,745

Sep 19.8 -0.08 19.72 19.72 14,908 58,745

Oct 19.7 -0.09 19.61 19.61 14,908 58,745

Nov 19.6 -0.10 19.50 19.50 14,908 58,745

Dec 19.5 -0.11 19.40 19.40 14,908 58,745

Total 14,900

HEATING OIL NYMEX (42,000 US gal. \$/US gal.)

Settle Day's price change High Low Vol

Jun 18.0 -0.05 17.95 17.95 8,771 5,570

Jul 17.9 -0.06 17.84 17.84 11,217 81,848

Aug 17.8 -0.07 17.73 17.73 14,908 58,745

Sep 17.7 -0.08 17.61 17.61 14,908 58,745

Oct 17.6 -0.09 17.50 17.50 14,908 58,745

Nov 17.5 -0.10 17.40 17.40 14,908 58,745

Dec 17.4 -0.11 17.30 17.30 14,908 58,745

## GRAINS AND OIL SEEDS

WHEAT LSE (\$ per tonne)

Settle Day's price change High Low Vol

Jun 113.0 -0.1 112.9 112.9 74 1,047

Jul 112.9 -0.2 112.7 112.7 10 384

Aug 112.8 -0.3 112.5 112.5 10 384

Sep 112.7 -0.4 112.3 112.3 10 384

Oct 112.6 -0.5 112.1 112.1 10 384

Nov 112.5 -0.6 112.0 112.0 10 384

Dec 112.4 -0.7 111.9 111.9 10 384

Total 255,179

WHEAT COT LSE (\$/cwt. contract)

Settle Day's price change High Low Vol

Jun 594.75 -1.25 593.50 593.50 15,045 34,325

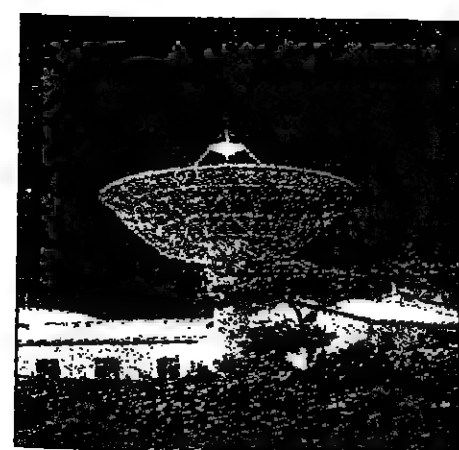
Jul 593.50 -1.25 592.25 592.25 15,045 34,325

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Oct 589.75 -1.25 588.50 58

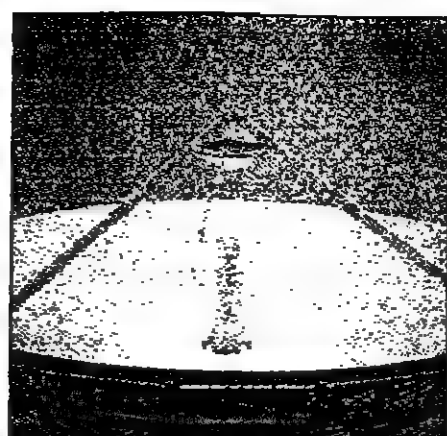




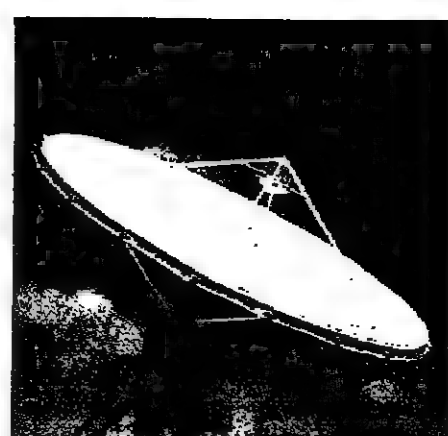
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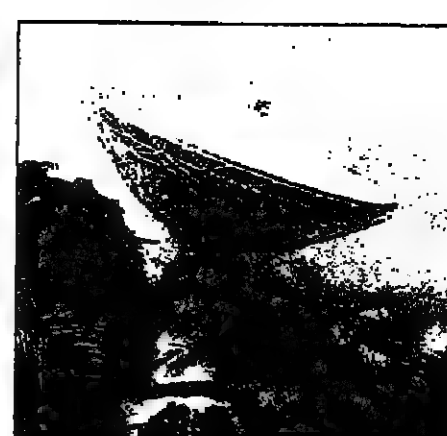
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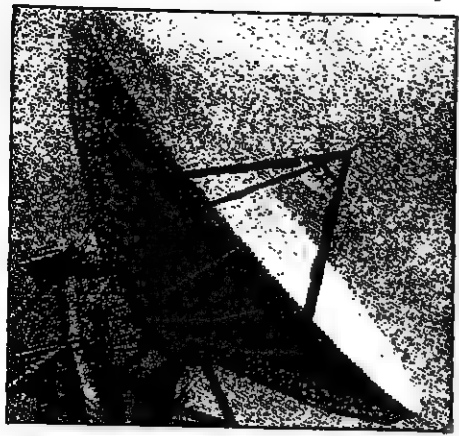
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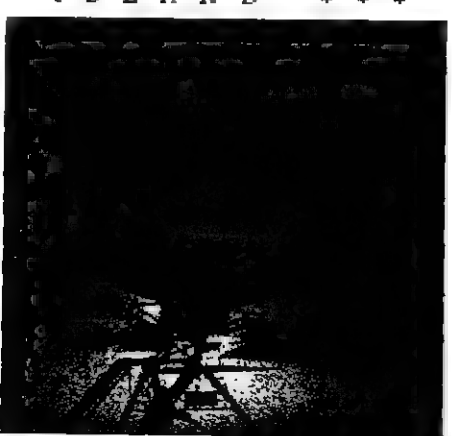
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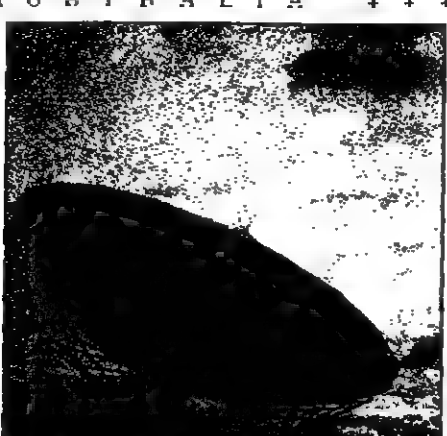
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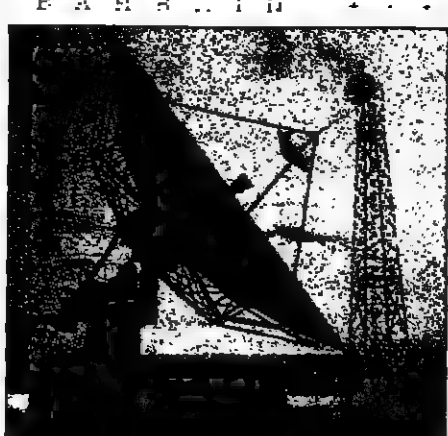
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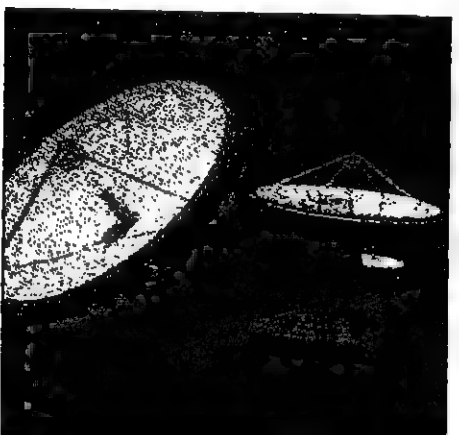
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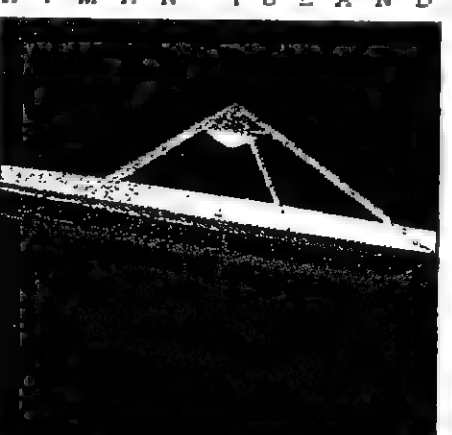
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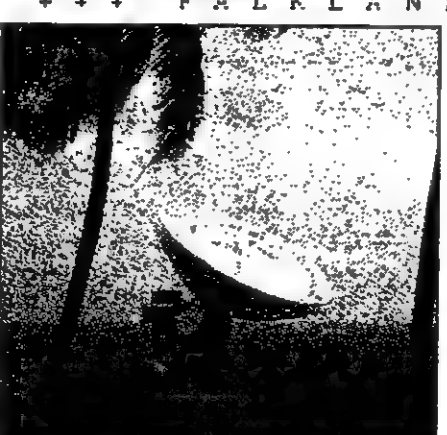
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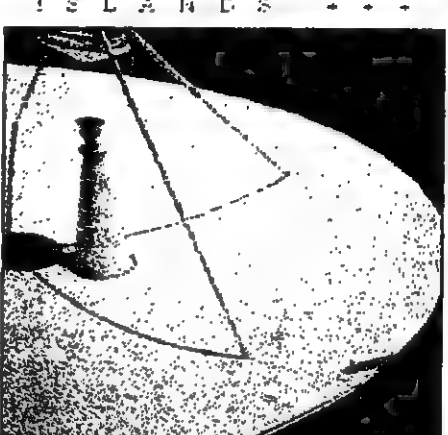
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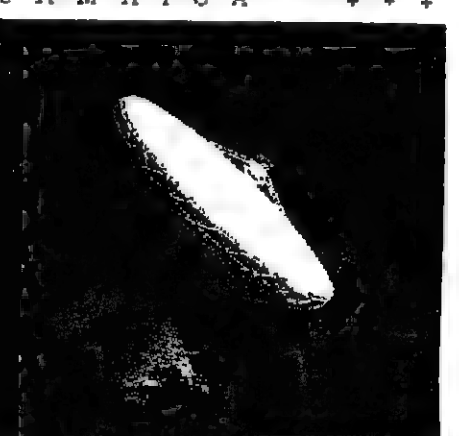
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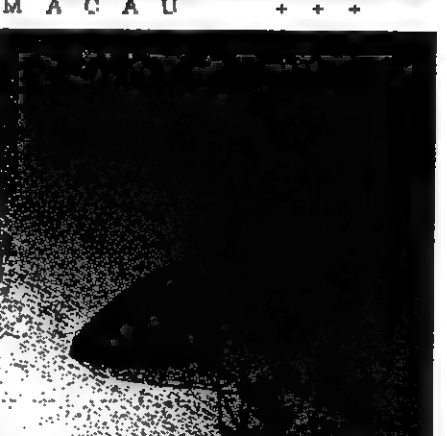
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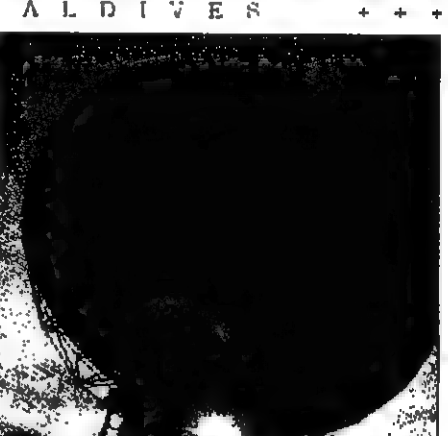
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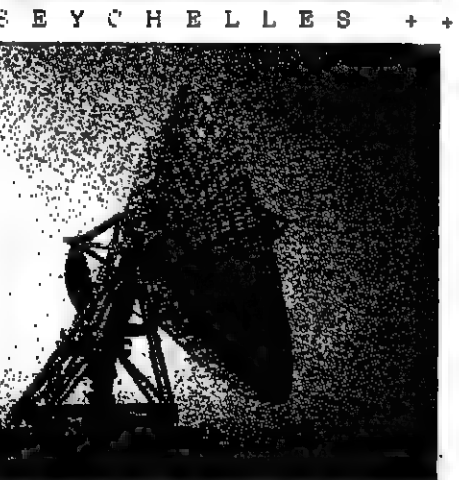
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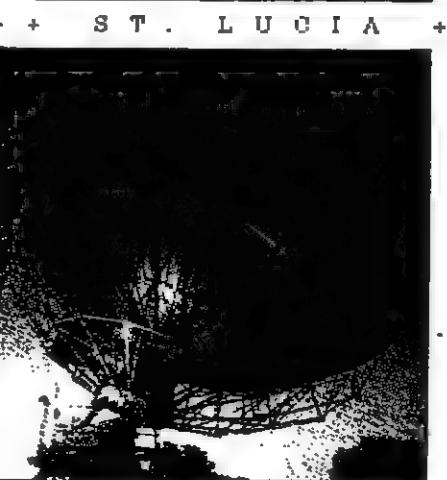
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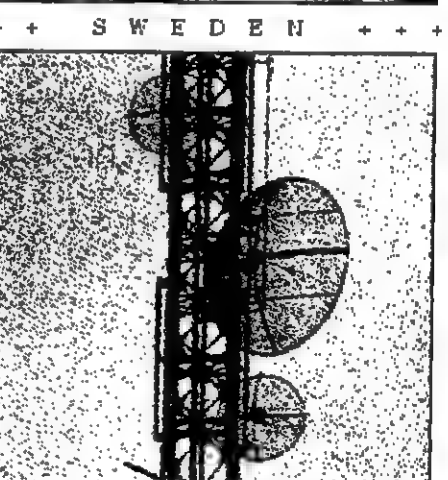
TRINIDAD AND TOBAGO



TURKS AND CAICOS



UNITED KINGDOM



YEMEN

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\*Five performance ratios or ratios against a peer to future performance







## MARKETS REPORT

## US dollar held back by signs of D-Mark strength

By Graham Bowley

Expectations of a turn in the German interest rate cycle again held the dollar back on the foreign exchange yesterday as it failed to push through key technical levels against the D-Mark.

The Swiss franc strengthened slightly, although the country's finance minister said there was a good chance the currency would soon resume its recent weaker trend.

The pound fell in spite of figures which showed inflation fell to its lowest rate for 20 months in May. Economists said the figures provided further justification for last week's quarter point cut in UK interest rates.

The Mexican peso continued to weaken. Analysts said expectations of a rise in US interest rates were triggering investment flows out of the country.

The Bundesbank left interest rates unchanged after its regu-

lar policy meeting. The repo rate, the central bank's key money market rate, was also held steady at a fixed rate of 3.3 per cent.

The dollar finished in London broadly unchanged at DM1.536. Against the yen, it closed at ¥109.2, from ¥109.4750.

Sterling's trade weighted index finished at 85.6, down from 85.9. Against the D-Mark, the pound closed at DM2.248, from DM2.2575, while against the dollar it finished at \$1.529 from \$1.5345.

Debate on the exchanges again revolved around whether the dollar has enough momentum to push through the key DM1.54 level against the D-Mark, or whether its rally is

now set to be reversed.

Mr Kiril Shah, chief market strategist at Saxa International in London, said the possibility that the US authorities could raise short-term interest rates as early as next month meant that the outlook was still favourable for the dollar.

He said there might be a short-term backslid in the US government bond market against higher rates, which could drag the dollar lower. But the higher yields on US assets would make them more attractive to investors.

"We could see the dollar down to ¥105 before we see the rally continue but it will then go above ¥110," he said.

Mr Julian Jessop, chief international economist at Nikko Europe in London, thinks the dollar could rally to DM1.60.

He said the catalyst which could bring this about might include a hike in US interest rates, more subdued German M3 money supply figures, or a poor showing by Russian Pres-

ident Boris Yeltsin in the week-end Russian elections.

But Mr Joe Prendergast, currency strategist at Merrill Lynch in London, said he was seeing rising interest for D-Mark call contracts in the options markets. This reflected a growing nervousness that the rally in peripheral European currencies was nearing an end and that markets could

be entering a corrective phase in which the D-Mark would gain, he said.

Short-term euro-mark interest rate futures contracts experienced a slight setback yesterday, reflecting a small upward revision to market expectations of German interest rates.

The move followed a similar sell-off recently in Swiss interest futures.

"The general move higher in interest rates expectations will unnerve the peripheral markets," Mr Prendergast said.

Market attention is beginning to turn towards the Russian presidential elections which take place on Sunday. The rouble has so far appeared untroubled by the approaching vote.

But analysts predict that some currencies - such as the Swiss franc, the dollar and sterling - could benefit as "safe havens" closer to the election.

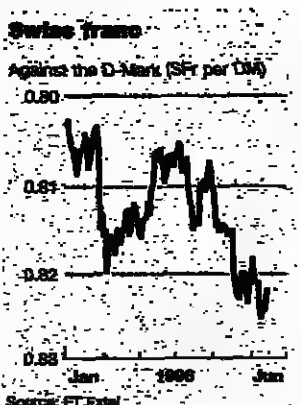
"The market is assuming an

outright win for Yeltsin on Sunday but many people could be caught out," according to Mr Jessop.

Sterling continued to lose ground against the dollar and the D-Mark yesterday. The pound has risen strongly this year but it has begun to weaken slightly since last week's interest rates cut, on fears that the move may have been politically motivated.

But Ms Katie Peters, gilt analyst at Daiwa in London, said she thought the rate cut had survived the rate cut reasonably well.

She said since the cut had "played into the chancellor's hands" and probably vindicated the loosening of policy.



## WORLD INTEREST RATES

## MONEY RATES

June 13	Over night	One month	Three months	Six months	One year	Long term	Repo rate
Belgium	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	7.00	2.50
France	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	7.00	2.50
Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	4.50	2.50
Italy	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	4.50	2.50
Japan	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	0.50
Netherlands	2 1/4	2 1/4	2 1/4	2 1/4	2 1/4	3.00	1.00
Sweden	2 1/4	2 1/4	2 1/4	2 1/4	2 1/4	3.00	1.00
Switzerland	1 1/4	1 1/4	1 1/4	1 1/4	1 1/4	5.00	1.50
UK	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	0.50
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5.00	0.50

## LIBOR FT LONDON

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## EURO CURRENCY INTEREST RATES

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## POUND SPOT FORWARD AGAINST THE POUND

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## D-MARK FUTURES (DM 125,000 per DM)

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## JAPANESE YEN FUTURES (¥100,000 per ¥100)

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## UK INTEREST RATES

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## EUROPEAN CURRENCY UNIT RATES

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
36-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

## UK CLOSING BANK BASE LENDING RATE

June 13	Over night	One month	Three months	Six months	One year
3-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
6-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
12-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
18-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
24-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
30-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
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42-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
48-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
54-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
60-month	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2







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Banco \_\_\_\_\_  
Coca Cola Prop R \_\_\_\_\_  
M&M Food \_\_\_\_\_  
S&P \_\_\_\_\_  
SA Int'l \_\_\_\_\_  
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**GUIDE TO**

Prices for the Latest  
Financial Times  
Company valuations  
Share prices.

Listing and prices  
are based on

Where stocks are

Indicated after the  
Symbols referring to  
guide to yields and  
on Monday.  
Market explanation  
quoted.  
Earnings used in  
Price/earnings ratios  
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\* Paracetamol division  
 † Interim statement  
 ‡ Unregistered company  
 n Yield based on  
 assumed dividend  
 i Figures based on  
 prospectus or other  
 official estimates.  
 g Assumed dividend  
 yield after rights issue  
 h Assumed dividend  
 yield after scrip issue

**† Dividend yield** excludes a special dividend.

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## Guernsey (REGULATED)

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## OFFSHORE INSURANCES

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## LONDON STOCK EXCHANGE

## MARKET REPORT

## Equities stifled by bond market uncertainty

By Steve Thompson,  
UK Stock Market Editor

A new bout of encouraging economic news could do nothing to prevent a modest sell-off in both London and New York yesterday.

Both markets took their cues from another nervous trading session in bond markets across the globe and were additionally unsettled by growing unease over the forthcoming Russian presidential election.

The Russian poll, which many see as having the potential for a return to Communist rule, is seen by international market strategists as likely to cause the most disruption to the

German bond and equity markets.

"Any big pressure on those markets, and we could be in for a hot time," said a senior trader at one of the big European securities houses.

Dealers in London stocks said they had made every effort to reduce their trading books ahead of the weekend, with one eye on the news from Russia and the other on the next set of economic news from the US - industrial and manufacturing production for May due today.

UK inflation figures for May came in slightly below consensus forecasts and the general feeling around the market was that the chancellor's speech at the Mansion House

on Wednesday evening had gone down well, focusing on low inflation and low interest rates.

The FT-SE 100 index ended the day a net 7.5 off at 3,761.7, well above the session low. The FT-SE Mid 250 index, however, was rarely pressured and finished 0.6 up at 4,488.0.

The big institutions were said to have held back from the market, which some of the more bearish observers see as having the potential to retrace to around the 3,650 level on the FT-SE 100.

Renewed weakness in the US bond market overnight drove the yield on the long bond up to its highest so far this year, and pro-

moted renewed unease in the gilt market at the outset.

Opening some 6 points lower, the Footsie attempted to gather itself for a rally early in the session, but ran into pockets of selling pressure that increased in size throughout the morning.

At its worst, the index was down 15.5 points, but it then embarked on a hard fought rally which left the index well clear of the low at the close of play. The Dow Jones Industrial Average was down by some 20 points shortly after London closed, in spite of the lower than expected retail sales numbers.

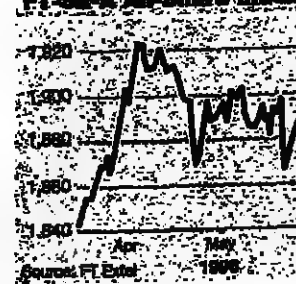
Consumer stocks were well to the fore yesterday, responding to the

recent British Retail Consortium survey, which reported a 6.2 per cent increase in high street sales in May.

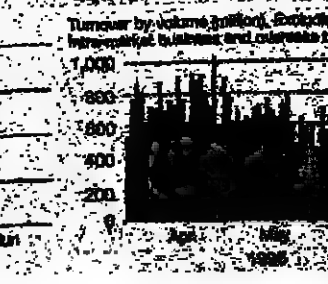
A number of powerful broking houses gave a push to Asda, projecting the stock to the top of both the FT-SE 100 performance and turnover tables, while there were good gains too in Marks and Spencer, Granada and Boots. Prudential featured on the upside as the market began to doubt the chances of an early acquisition and therefore the need for a big cash call.

Turnover amounted to 759.9m shares, while the value of customer activity on Wednesday picked up well to reach £1.76bn.

## FT-SE &amp; All-Share Index



## Market by volume trading, 1996



Index	Value	Change
FT-SE 100	3761.7	-7.5
FT-SE Mid 250	4488.0	+0.6
FT-SE-A 350	1901.7	-2.5
FT-SE-A All-Share	1887.50	-2.70
FT-SE-A All-Share yield	3.81	3.81

Best performing sectors	Worst performing sectors
1. Breweries, Pubs & Restaurants	1. Gas Distribution
2. Life Assurance	2. Transport
3. Leisure & Hotels	3. Diversified
4. Paper, Printing & Media	4. Household Goods
5. Retailers: General	5. Tobacco

Index	Value	Change
FT Ordinary Index	2781.5	-0.1
FT-SE-A Non-Fin p/e	18.91	18.91
FT-SE 100 P/E Jun	18.91	18.91
Long gilts yield	6.07	6.07
Long gilts yield ratio	2.21	2.21

Index	Value	Change
Jun	3760.0	+0.0
Jul	3760.0	+0.0
Aug	3760.0	+0.0
Sep	3760.0	+0.0
Oct	3760.0	+0.0
Nov	3760.0	+0.0
Dec	3760.0	+0.0

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Oct	3760.0	+0.0
Nov	3760.0	+0.0
Dec	3760.0	+0.0

Index







## NEW YORK STOCK EXCHANGE PRICES


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## Broker sees 'overblown reactions' in Frankfurt



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